

Mr Headphones John Koss proves it: niche players can survive Technology, Page 11



Food aid for Africa Manji's magic biscuits put Unicef on the spot



Hollywood whirl **Ted and Ed: changing places?** etter from LAxPage 9.

Financial services Why banks have no future Peter Martin, Page 20

#### The Millennium bomb

Warnings of computer chaos herald the new millennium: in three special pages tomorrow, Thursday and Friday - the FT examines how the world is preparing



#### WORLD NEWS

#### Saddam's deputy survives grenade assassination bid

Iraqi President Saddam Hussein's deputy escaped an assassination attempt in the south of the country, Baghdad television reported. Izzat ibrahim a senior member of the powerful Revolutionary Command Council, was attending a religious ceremony in Kerbala, a Shi'ite holy city, when assailants threw two granades as he got out of a car. Several bodyguards and bystanders were wounded. Iraq cuses Unscom chief, Page 6

German coalition shows strains Conflicts within Germany's new aleft-of-centre coalition erupted into the open as an important political ally of Chancellor Gerhard Schröder distanced himself from the thrust of the administration's planned tax reforms. Europe, Page 2; Currency battle lines drawn, Page 3

Turkey's Yihnaz at bay Turkish prime minister Mesut Yilmaz made a last-ditch attempt in parliament to defend himself against comption charges before facing a vote of censure tomorrow. Europe, Page 3

Brussels said it could accept a US peace offer of arbitration through the WTO to resolve the row over the EU's banana import threat of unilateral sanctions. Trade, Page 4

anese coalition deal wobbies The Japanese government was in turmoil after an agreement by the ruling Liberal Democratic party to form a coalition with the opposition Liberal party came close to collapse. Asia-Pacific, Page 8

Transport strikes hit EU Strikes to protest against European Commission plans to liberalise freight traffic severely disrupted the flow of passengers and goods in six EU countries. Europe, Pege 2

Azerbaijan od pipeline warning Azerbaijan could lose \$500m a year in oil revenues from 2005 if the anvenment decides to support the proposed Baku-Ceyhan pipeline for Azeri crude, say oilmen. Trade, Page 4

Adviser for Kenyan bank Kenye's Central Bank has appointed an adviser to help manage the National Bank of Kenya following a Ks2bn (\$34m) government bailout. International, Page 6

US opposes German nuclear call The US rejected calls from the German government that Nato should consider committing itself never to use nuclear weapons first. Europe, Page 2

Cold kills 65 in Europe An Arctic cold wave has killed 65 people throughout Europe. In Paris, fountains in front of the Elffel Tower were frozen solid. Madrid road tunnels plan Spanish officials unveiled a

\$2.2bn plan to ease Madrid's

of underground highways.

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ES LUNCHTIME RATES

OTHER RATES

traffic congestion with a network

WORLD MARKETS STOCK MARKET MOICES

### **BUSINESS NEWS**

#### **Worst of Asian** economic crisis 'may be over'

The worst of the economic crisis in Asia may be over, the Asian Development Bank has forecast. Overall economic growth for the 23 Asian developing countries, excluding Japan, surveyed by the ADB was expected to rise to 3.4 per cent in 1999 after a 1.9 per cent decline in 1998. Asia-Pacific, Page 8

Siebe and BTR, two of the UK's largest engineering groups, are merging to form the world's biggest control systems and automation company, valued at 29.4bn (\$15.7bn). Companies and Markets, Page 23; One man shows, Page 21; Observer, Page 21; Lex, Page 22

Denmark, one of the world's highest-taxed countries, plans to transform itself into a zero-tax regime for international holding companies under a radical overhaul of fiscal regulation. Europe, Page 2

itsche Bank of Germany said it was in advanced stages of negotiations to buy Bankers Trust, in the largest ever takeover of a US financial company by a foreign competitor. Companies and Markets, Page 23; Observer, Page 21

News Corporation, the global media group controlled by Rupert Murdoch, said it intended to expand into television and entertainment across Europe and was looking to invest with other media companies. Compa and Markets, Page 23; Foot-

hold in Europe, Page 25 labank, Hungary's fourth biggest bank, has put in place a restructuring programme designed to cut costs, shake up management, and clear out lossmaking investments. European companies. Page 25

Thyssen, the German industrial group soon to merge with rival Krupp, said it was acquiring Dover Elevators from Dover Corp of the US. International compa-

nies, Page 28 Unum and Provident, the two largest disability insurers in the US, announced a \$5bn merger in an attempt to build revenues both in the US and internationally. US companies, Page 26

Regent Pacific, the Hong Kong-based asset management group, reported a US\$57.17m loss for the latest six months after writing off \$61.55m of unrealised losses on investments in former Soviet republics. Asia-Pacific companies, Page 24

Dresdner Bank, the German group, said it was keen to expand in Europe, possibly by way of an acquisition or a merger. European companies Page 25

**Euro Prices** A comprehensive statistical guide to the EUTO CUTTERCY ZONE, CONSTANT FOREIGN exchange, bond and equity markets.

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# Germany to push ahead with EU tax harmonising plans

Pledge on 'havens' puts country on collision course with UK

By Peter Norman and Wolfgan Milnchau in Brussels

Germany's centre-left coalition government yesterday put itself on a collision course with its British Labour allies by pledging to push ahead with tax harmonisation in the European Union.

Speaking at the European Union economics and finance ministers' council. Oskar Lafontaine, Germany's finance minister, said shutting down EU tax havens and harmonising corporate taxes would be high on Germany's list of policy priorities for an EU strategy for growth and jobs creation.

Germany promised to achieve the first results of its drive to ease the tax burden on employment during Bonn's EU presidency in the first half of next

strong opposition from Gordon Brown, the British finance minister, exposing one of the main fault lines between Britain and continental Europe.

Mr Brown warned that Britain would use its EU veto to halt any

icy is made in Britain not in Europe. It is by cutting taxes, not raising them, that is the way forward to create jobs," Mr Brown

icy and we will not hesitate to use that if we have to."

The split over tax policy highlighted the limitations of an 11- Europe" page document in which the EU's Social Democrat and Socialist parties, grouped in the Party of European Socialists (PES), agreed a common approach to economic policies and reform.

The document, agreed in October by left-of-centre finance ministers and disclosed to the press during the past week, spoke of the need for efforts "to avoid harmful tax competition among member states". But it emerged yesterday that

Britain had tried to block discussion on a more far-reaching document written by Philippe Busquin, a Belgian politician and chairman of a PES working party on tax matters.

unacceptable tax moves. "As far "an effective minimum taxation as Britain is concerned, tax pol- on the corporate level as well as on the level of savings" to avoid unacceptable distortions of competition after next year's introduction of the euro, the European single currency.

It warned that tax competition resulted in an "increased tax burden on labour with negative effects on employment in

Mr Brown's officials told Mr Busquin that he had contradicted UK government policy in a number of fundamental respects, saying the paper "in its current form remains unacceptable to the UK".

When outlining his ideas for economic policy co-ordination in Europe, Mr Lafontaine underlined the importance of wages rising in line with productivity to stimulate consumption and growth.

Mr Brown, by contrast, highlighted a supply-side agenda to strengthen product and capital markets in the EU, including the venture capital market.

Making an indirect plea for Lafontaine and Dominique monetary policy.



Dominique Strauss-Kahn, left, with Oskar Lafontaine vesterday

Strauss-Kahn, the French finance and economics minister, called on the European Central Bank to take account of Europe's high lower interest rates, both Mr unemployment when setting

They agreed there was no danger of inflation in Europe at

Awkward contradiction, Page 2

### Bull market sparks wave of M&A deals

By Richard Waters, William Lewis and Dan Bögfer in New York

The return of the bull market in stocks brought the mergers and acquisitions business roaring back to life vesterday, with news of eight deals in the US worth \$1bn or more and a continuation of Europe's industrial consolida-

Also, with US share prices dallying with their first record highs since July, and the autumn fears that had home over the financial markets banished, Wall Street was looking forward to a new round of corporate unions in the

The "three-month hit" suffered by the stock market has now passed, said Dennis Kozlowski.

chairman of Tyco International, a broad conglomerate that has been one of the fastest-growing US companies of the decade. "Corporate earnings look better. Business in general looks much more robust. The stock market feels good."

Tyco said it would use \$11.3bn worth of stock to buy AMP, an embattled maker of electrical

The purchase trumped a rival bid from AlliedSignal, which has offered \$9.7bn in cash - Wall Street's preferred currency for acquisitions at a time when share prices languished in the early autumn. Tyco's shares have jumped more than 40 per cent in the past six weeks, giving it the nies, in spite of having the larg-ammunition to outflank its rival. est share of the browser market per cent while the Swiss market

The deal was one of two giant and one of the most visited web unions in which companies took advantage of hefty increases in their share prices to launch acouistions.

America Online confirmed that it was planning to use its supercharged stock to pay more than \$4bn for Netscape, the internet browser company that was itself once a darling of the stock mar-

A fourfold increase in AOL's share price this year has left the company with a stock market value of about \$38bp, allowing it to swallow Netscape easily. Netscape, on the other hand, has missed out on Wall Street's latest love affair with internet compa-

The deals helped generate a very strong morning on Wall Street, which brought the Dow Jones Indiistrial average and other broad market indicators almost to the all-time highs they set mid-July. The Dow reached above 9,300

for the first time since July 17, while the S&P 500 also reached its highest levels since that date. European markets were also buoyant. In London, the FTSE 100 index had a third successive day of large gains, closing up 130.9 at 5.848.4. The market shared the pattern of other Euro-

pean markets.

was up 2.8 per cent. The Paris CAC 40 index was up 43.11 at

The return of the merger wave after its brief autumn lull is likely to continue at least until the end of the year. M&A experts said. "People believe things have settled down, the world isn't going into meltdown," said Morton Pierce, head of M&A at Dewey Ballentine, a law firm.

Among other deals vesterday Deutsche Bank confirmed that it was in talks to buy Bankers Trust and Siebe said it would pay \$7.6bn for BTR.

Tyco offer for AMP, Page 23; Deutsche Bank, Page 23; Siebe and BTR, Page 23; Lex, Page 22; World stocks, Page 44; London stocks, Page 54

### Clinton considers a new economic order

By Gerard Baker, travelling with President Clinton

When Bill Clinton, US president, was asked during his Tokyo visit what was the most important economic challenge facing the world, he replied without hesitation: "To adapt the international economic systems to the realities of the 21st century".

A few days later, in a discus-

sion with Korean community leaders, Mr Clinton bemoaned the uncontrollable nature of modern global capital flows. He recalled how investment flooded into the Korean economy

in the 1980s and most of the 1990s. Then, "problems come up, and boom, the money goes away". "Don't be fooled," he said. When \$1.5 trillion is moving around the world every day, the

possibility for instability is great. You should not blame yourself. The situation is worse than it would have been because of the volatility and size of the financial Clinton advisers say the presi-

change to the whole system is the teeth of crisis, pointing to months left in his administration Delano Roosevelt. It is harder, he and the threat of impeachment is says, to earn such a reputation in could devote his prodigious energy.

needed. Now that he has only 18 Abraham Lincoln and Franklin fading, it is an issue to which he times of peace and prosperity.

be happy to leave the debate to ness.

finance ministers and central bank governors of the Group of 22 industrialised and emerging

But his thinking may already be more radical than that prevailing in the US Treasury, the International Monetary Fund and the US Federal Reserve.

market countries.

Their view is that the bulk of the blame for the crisis of the past year lies with the countries themselves. What is needed, they say, are measures to deregulate, open markets and improve transparency. Many economists admired by

Mr Clinton, including Joseph Stiglitz, the former chairman of his council of economic advisers and now chief economist at the World Bank, have pressed for some form of controls.

Also, the president has recently finished reading an unpublished book by George Soros. which calls for radical changes to international financial markets. Aides say he was impressed by some of

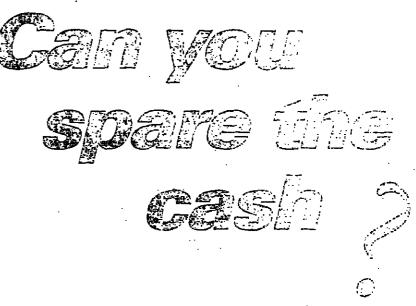
Mr Clinton often notes in nrivate that great presidents have dent instinctively feels that tended to achieve greatness in

If the international economic turmoil does truly require a radi-So far, he has not made any cal response, perhaps Mr Clinton specific proposals. He appears to might have one last shot at great-

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### You have a great acquisition opportunity.



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# Denmark plans fiscal rules overhaul

Clare MacCarthy in Copenhagen

Denmark, one of the highest-taxed countries in the industrialised world, plans to transform itself into a zero-tax regime for international holding companies under a radical overhaul of fiscal regulations.

The move, involving abolition of withholding taxes on company dividends trans-

Netherlands as Europe's pre- bourg. Belgium, Switzerland mier location for holding and Austria. They would companies seeking to minimise tax liabilitles.

Dutch government officials, briefed on the Danish legislation in Copenhagen last week, were said to be dismayed at the loss of tax revenues if holding companies relocated to Denmark. The new Danish proposals.

which have received a first reading in parliament, could

also come into effect just as the European Commission steps up efforts to harmonise EU taxes.

Danish politicians have denied the move is aimed at flouting the Commission's drive to harmonise corporation tax and withholding taxes on interest income. "I do not believe there could be any EU problems. It's not ferred in and out of the threaten low-tax holding our intention to create a

Companies repatriating government has decided to profits from overseas subsidiaries as dividends could cut their tax liabilities by exploiting the new rules. Tax consultants in Copenhagen said they had been contacted by several large

about setting up holding companies in Denmark. Under the so-called L53

corporations seeking advice

vad, Danish tax minister. tion would be tax free. The ease its "participation exemption system", enabling Danish companies to receive dividends tax free from foreien subsidiaries.

Denmark does not levy capital gains tax on the sale of shares in overseas subsidiaries, provided those shares have been held for at least proposal, dividends paid by a that Denmark will become a Danish holding company to leading company holding

tional tax consultant. Deloitte & Touche, the

accountancy firm, said the system would be unique. The UK and Ireland also have no withholding taxes on dividends paid out to overseas parent companies. but dividends paid to UK and Irish companies from overseas subsidiaries are taxable. If the measures receive final approval, they

### Awkward contradiction at heart of havens

multi-national businesses are likely to be rubbing their bands today at the prospect that Denmark may soon join the ranks of governments that offer significant tax breaks to lure companies onsbore.

The Danes are claiming to have edged shead of the competition with their plans for a zero-tax regime for holding companies. But other countries have similar schemes and some may upgrade to match them. Politicians bave under-

stood that creating a benefi-

in itself. They have been spurred by the advent of economic and monetary union and the ability of "footloose" companies - in sectors such as IT - to choose a holding company location irrespec-

tive of geography.
The globalisation of companies has greatly increased demand for holding company structures that can be used to regulate the flow of dividends so the amount of tax paid is minimised - a perfectly legal strategy for multi-national busines

"Practically everybody is in the holding company ing company. "About a third of the FT-SE 100 has mixers (an offshore holding company used to weave together income streams to maximise tax advantages)," he said.

But at the heart of political enthusiasm for tax regimes is an awkward contradiction. Most countries involved are at an international level trying to end "harmful" tax competition. The Organisation for Economic Co-operation and Development. Group of Seven leading industrial nations, and European Union are all trying to attack the worst excesses of

"There is a lot of hypocrisy talked about this - a certain amount of doublespeak," said Nigel Eastaway. of the Chartered Institute of Taxation in the UK. He pointed to the recent estab-lishment of the UK holding company regime and noted that innovative parts of the Danish scheme would be widely welcomed elsewhere. The UK is doing a review

of double-tax relief and it will be interesting to see if they join in." said Joy Sevaste-Salee, tax expert with KPMG. The Dutch lead the field at the moment for holding company relief, but

countries like Luxembourg. Most countries have an offshore regime which can be useful for securing tax advantages for big bust-

es - and not just in the

area of holding companies. The UK has Gibraltar and

Channel Islands, Spain the Canaries, Portugal has Madeira, Italy has Campione in Switzerland, France has Monaco, and the Netherlands the Dutch Antilles. Governments stand to gain from such schemes. Small amounts of tax do have to be

paid - especially if surplus

cash needs to be held in the

holding company. Also, in

nies have to be formed generating registration fees and

They are also trying to in their jurisdiction so that while they don't get the dir-ect tax they do spur employthat," said Mr Eastaway.

Meanwhile, Brussels, led by Mario Monti, single market commissioner, is pushing ever harder to harmonise tax in the EU. But until politicians accept the need to curb some tax competition and lose business to centres outside the EU - that goal looks ever more distant.

### German coalition tax clash erupts

By Raiph Atkins in Bonn

Conflicts within Germany's coalition government erupted last night as an important political ally of Chancellor Gerhard Schröder, distanced himself publicly from the thrust of the administration's planned tax reforms.

The comments by Wolfgang Clement, prime minis ter of the economically-powerful state of North Rhine Westphalia, worsened simmering disputes over policy and strategy that have developed since Mr Schröder's appointment as chancellor four weeks ago.

Mr Schröder's aides admitted yesterday that "commu-nication" mistakes had been made, and indicated they were open to "properly financed" suggestions for improving personal and corporate tax reform plans.

Proposals for higher "ecological" charges on energy have had to be reworked to include exemptions for industry. Mr Schröder has also been buffeted by disputes over the tax and social insurance treatment of part-time jobs paying DM620

(\$369) a month or less. The complex disputes have been damaging to Mr Schröder because of his reputation as a communicator and his election pledge to "do things better" than the preceding government. They have also muddled policy objectives: plans to clamp down on employer exploitation of "DM620 jobs" have been watered down, while economists argue the "ecological"

package will have little effect on the environment. Still to be worked out is how to fund the tax shortfall created by the decision to remove tax on DM620 jobs, but deduct social insurance contributions instead. Much of the burden will fall on the 16 state governments, including North Rhine West-

Yesterday, Green party coalition allies called for regular meetings of senior figtion to resolve conflicts and set long-term strategy. But the Greens stopped short of formally invoking crisis resincluded in the coalition agreement signed last

It emerged at the weekend that Mr Clement, seen as on Mr Schröder's modernising wing of the SPD, had written two weeks ago to the chancellor calling for substantial changes in the government's personal and corporate tax proposals, including substantially lower top and basic

Mr Clement's proposals were branded "frivolous" by Rezzo Schlauch, Green parliamentary leader. But in a television interview, Mr Clement insisted "something must be done" to help small and medium companies.

**NEWS DIGEST** 

ECONOMIC AND MONETARY UNION

### Sharp growth in support for euro within Sweden

Support for Swedish participation in economic and monetary union (Emu) has risen sharply in spite of the govemment's walt-and-see approach to the single currency, the euro, according to an opinion poll published in Swe

The poll, published in the Dagens Nyheter newspaper, showed support for the euro rising to 36 per cent - up from 26 per cent in a similar poll in April. Opposition to Emu membership fell from 41 per cent to 35 per cent. It is the first time that an opinion poll has indicated sup-

port for the single currency overtaking opposition. Erlk Asbrink, the country's finance minister, said yesterday that growing support for the euro could increase the prospect of a referendum on Swedish membership during the current four-year parliament. Speaking at a meeting of finance ministers in Brussels, he said: "We do not have a strong Yes majority at the moment, rather things look very even and we do not know how stable public opinion is."

Sweden's ruling Social Democratic party has ruled out membership of the euro in the first wave next year, even though the country has no opt-out from the Maastricht treaty. Tim Burt, Stockholm

**POST-WAR ACCORD** 

### Croatia and Bosnia sign deal

Croatia and Bosnia have signed an accord aimed at setting their thomy post-war relations. According to the deal landlocked Bosnia receives the right to use the Adriatic port of Ploce, while Croatia is given free transit through Neum, a short strip on the Adriatic coast.

The signing of these agreements heralds a new chapte In relations between Bosnia and Croatia and makes the distance between Zagreb and Sarajevo a much shorter one." Jacqes Klein, the US diplomat who helped broker the accord. Croatian troops battled Bosnian government troops during the war in Bosnia, until the two sides agreed under US pressure to form a federation, which now covers one half of Bosnia-Herzegovina. The parties are committed to draft detailed annexes to the accord by next July. Reuters, Zagreb

#### **CZECH AND SLOVAK PREMIERS**

### Closer ties are pledged

The Czech and Slovak prime ministers yesterday met for the first time in a year, pledging closer ties and the quick resolution of property disputes arising from the break-up of Czechoslovakia in 1993.

It was the first meeting between Milos Zernan, Czech prime minister, and Mikulas Dzurinda, the new Slovak pre-mier, whose broad social democratic alliance defeated the nationalist grouping led by Vladimir Meciar in Slovakia's recent elections. Mr Dzurinda said the two governments had agreed to solve outstanding property disputes, over Czechoslovakia's gold reserves and state debts, within a year. Reuters, Bratislava

#### REFERENDUM

### Albanians 'vote for change'

Wolfgang Schüssel, foreign minister of Austria, which at present holds the European Union presidency, said yesterday Albanians appeared to have voted for a new democratic constitution in a referendum on Sunday. "Even if no final figures are available yet, it is clear more than half of eligible Albanian voters took part in the referendum and an overwhelming majority were in favour of the new constitu-tion," Mr Schüssel said. The official result is not expected until today. The socialist-led government of Pandell Majko, prime minister and the opposition Democrats, led by the former president, Sall Berisha, who boycotted the vote, have both claimed victory. Reuters, Vienna

STEEL TRADE

### EU to become net importer

The European Union will become a net importer of steel for the first time this year because of a surge of cheap exports caused by the collapse of demand in Asia, according to the Organisation for Economic Co-operation and Development.

The OECD's steel committee said imports were likely to remain high next year. It also forecast a continuing fall in EU exports, which would lead to an even bigger steel trade deficit. The OECD announcement comes as Eurofer, the EU steelmakers' association, finalises a request for protection against alleged steel dumping. Eurofer will target six countries, including Taiwan, and is considering whether to add South Korea to the list.

The European complaints follow a sustained campaign for protection by American steelmakers. The US administration is considering appeals for anti-dumping action against Japan, Russia and Brazil.

The OECD report said steel imports into the EU "at incredibly low prices" were rising, leading to a "significant fall" in overall market prices. According to Eurofer, prices for some products have fallen by 30 per cent in six months. Kevin Brown, Industry Editor

### Rating boost for Bulgaria

emerging markets research vice-president.

Early this year Bulgaria requested ratings from Standard and Poor's, Fitch IBCA and Moody's Investor Service for a \$200m debut Eurobond issue, initially planned for this year, but postponed after the Asian and Russian crises.

against the backdrop of the financial crisis many rating agencies downgraded a number of emerging market countries recently," said Plamen Oresharski, deputy finance

Standard & Poor's gave Bulgaria B long-term and short-term local and foreign currency issuer credit ratings.

The agency said Bulgaria had progressed towards macroeconomic and financial stability since the country's economic crisis in early 1997 and the outlook on the long-term ratings was positive.

tural reforms have secured important bilateral and multilateral support," S&P said. "With a successful acceleration of structural reforms, Bulgaria's rating could advance in the year ahead," it said. Reuters, Sofia

**AEROSPATIALE FLOTATION** 

### Lagardère in talks on staff participation

By David Owen in Paris

Lagardère, the French defence and publishing company, is understood to be negotiating with the French government on conditions for its employees to participate in next year's planned flotation of Aerospatiale, the state-owned aerospace

Word of this new wrinkle in efforts to merge Aerospatrale with Lagardere's Matra defence interests has emerged as Paris appears to be preparing a strategy to the initial public offering, respond to any move by Brit- and whether any shares alloish Aerospace and Ger- cated to them should be many's Dasa to proceed with taken from the 30-33 per cent their own two-way tie-up stake in the new grouping \\ \begin{array}{c} \be without waiting for France.

Ministry sources vesterday confirmed reports of a ministerial meeting last week at prime minister Lionel Jospin's Matignon base at which the subject of a British-German merger was discussed.

They said one possible response under study was to transfer the state's 40 per cent holding in Thomson CSF, the defence electronics company, to Aerospa-

strengthen links between the two French defence groupings that have taken shape around Thomson-CSF and Aerospatiale, making them against US and Anglo-German gants Mr Jospin's office, how-

ever, said there was no government plan aimed at information activities as bringing together Thomson CSF and Aerospatiale. in Matra BAe Dynamics, a The first priority was still to missile venture with BAe, its finalise the Aerospatiale. 51 per cent holding in Matra Matra operation. Sources close to Aerospa-

progress was being made, be agreed shortly and the flotation likely to proceed by the end of March But they equally made

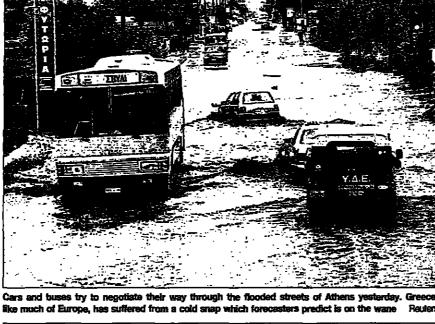
clear they were under no illusions that they had headed off all prospect of a two-way BAe-Dasa merger. The negotiations between

Lagardère and the government are understood to concern both the eligibility of Lagardère employees for any special terms offered to their Aerospatiale counterparts in Lagardère itself is set to

emerge with. Neither Lagardère nor the French finance ministry would comment.

Under plans for the Aerospatiale-Matra merger outlined in July, the government indicated that Aerospatiale employees would be "associated more directly with the development of the company through an offer to buy shares which will be reserved for them". It also said the combined stake of the public sector and employees in the new group

would be above 50 per cent. As well as France's Airbus interest. Aerospatiale also produces helicopters, missiles and space launchers. Lagardère will put into the new group its 100 per centowned defence systems and well as its 50 per cent stake Marconi Space, a venture with GEC of the UK, and 50 tiale-Matra merger negotia- per cent of Matra Nortel, a communications venture.



### **US rejects German call** Nato nuclear stance

shington and Frederick

The US yesterday rejected calls from the German government that Nato should consider committing itself never to use nuclear weapons first in a conflict. With Rudolf Scharping,

German defence minister. visiting Washington, his US counterpart described Nato's refusal to commit itself to No First Use as "something that's integral to the Nato strategic doctrine". William Cohen, US defence

secretary, said at the Pentagon: "We think the ambiguity involved in the issue of the use of nuclear weapons contributes to our own security, keeping any potential adversary who might use either chemical or biological (weapons) unsure of what our response would be.

"So we think that it's a sound doctrine. It was adopted certainly during the cold war, but modified ... and reaffirmed fol-

war. It is an integral part of our strategic concept, and we think it should remain exactly as it is."

Mr Scharping, who yester-day met Madeleine Albright, US secretary of state, is due to meet Mr Cohen today. Yesterday, the German

government moved to play down the differences with its Nato allies. But a foreign ministry spokesman insisted the adoption of No First Use was a valid discussion point. Since Nato last drew up a strategic concept at the end

of the 1980s, the geopolitical situation had changed with the ending of the cold war stand-off and the unification of Germany. Nato is due to agree a new

strategic concept" in Washington next April marking the organisation's 50th anniversary. The German stance, enshrined in the programme of Chancellor Gerhard Schröder's "red-green" government of Social Democrats and Greens, has raised con-

to continuity in foreign pol-

Earlier this month, Germany broke ranks with its Nato allies when it abstained on a United Nations motion concerning nuclear disarmament put forward by nonaligned countries.

In an interview with Der Spiegel magazine published yesterday, Joschka Fischer, German foreign minister and Green party member, said he had told Javier Solana, Nato secretary-general, that Germany wanted to discuss No First Use "because we see things differently".

"There are no longer divisions of tanks standing on the inner-German border and able to break through to the [English] Channel in 48

hours," he said. "That was the situation on which the atomic weapon planning was based. We must discuss this openly in the alliance without allowing the impression to emerge that Germany is now plan-

### cerns among Germany's Strike hits passenger

suffered minor traffic disrup-

ground to a halt while in ation would take years to achieve and was not on the agenda of a meeting of EU transport ministers next Monday. Ministers would be discussing measures to enhance the efficiency of rail freight. Neil Kinnock, EU transport commissioner, said all countries understood that the huge loss in rail's share of the freight market had to The Commission wants be reversed if it was to sur-

### years. It sees liberalisation Strikes to protest against as the most important of a European Commission plans series of measures to encour-

more goods by rail, relieve road congestion and improve the environment. However, the Commission Rail traffic in Belgium said yesterday that liberalis-

# and goods traffic

to liberalise freight traffic age business to transport severely disrupted the flow of passengers and goods in six European Union coun-

France two thirds of SNCF trains, the state-owned railway operator, were cancelled. Traffic flows suffered in Luxembourg and Greece, while Spain's Renfe rail company said it managed to operate skeleton services without difficulty. Portugal

### STANDARD & POOR'S

Standard & Poor's positive outlook and credit rating of B assigned to Bulgaria yesterday paves the way to rating upgrades next year, provided the country persists with reforms, bankers and a government official said. "Progress in macroeconomic and structural reforms should secure further upgrades," said Peter Botoucharov, Bank Boston

"S&P's positive Bulgaria outlook is significant, given that

S&P said the ratings were constrained by the country's heavy external indebtedness and delayed structural reform.

"Continued financial discipline and steps toward struc-

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countries to open up 25 per vive as a significant mode of cent of their freight markets transport.

ميكذا من الاجل

# Yilmaz in last ditch drive to stay as PM

By Leyla Bouiton in Ankara and Paul Betts in Milan

sure tomorrow.

<del>de</del>

9 **-----** ::::

Mesut Yilmaz, Turkish prime minister, yesterday made a last ditch attempt in parliament to defend himself take over from Mr Yilmaz before facing a vote of cen-

in a clear indication his days in office are numbered, Mr Yilmaz was allowed only three minutes in which to make his case against allegations he facilitated a corrupt

With behind the scenes negotiations on the shape of an interim government to against corruption charges aiready underway, Turkey continued to raise the stakes yesterday in its bitter diplomatic row with Italy.

Turkish officials and companies announced new sanctions against Italy for its refusal to extradite Abdullah Ocalan, leader of the Kurdish Workers Party (PKK).

party acknowledged he was Ankara accuses Mr Ocalan Italian commercial interests In Ankara yesterday how-likely to lose tomorrow's of terrorism and blames him and said his government was ever Mr Yilmaz was fighting for a war that has cost 30,000

lives. Turkey will cease cable Ocalan. broadcast of two Italian state-run television channels, Rai-1 and Rai-3, while Arif Denizolgun, transport minister was quoted as saving that Turk Telecom, the state-owned utility, would halt all business with Italian

companies. Massimo D'Alema, Italian prime minister, attacked Ankara's decision to boycott

Lithuania

Storek Republic 5.0

30

5.2

6.0

6.7

1.0

4.0

-2.0

-5.0

3.0

5.0

cent next year with the

increase from 1998 largely

Romania, the fourth largest

years of strong, unbroken

casts a further rise in output

of 5 per cent in 1999 follow-

ing increases of 5.2 per cent

and 6.9 per cent in 1998 and

Hungary too is expected to

grow strongly after overcom-

ing the tough austerity mea-

ERRD 1998 Transition

Report, price £30. Available from: The Stationery Office

1997 1996

1.5<sup>†</sup> 2.2<sup>†</sup> 11.5 11.5

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1997 2.5

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lin Wall, has proved ginally positive growth in

law in its handling of Mr

Mr D'Alema's government also had some pointed words for Germany. Lamberto Dini. foreign minister, said Italy had arrested the Kurdish militant leader because of an international arrest warrant issued by Germany. He said Rome had not done this to "keep him in Italy", implying that Germany should

merely following the rule of for his own political survival. He dismissed as "all lies" the corruption allega-

tions which Deniz Baykal, head of the left-of-centre CHP party, cited as the reason for withdrawing support for Mr Yilmaz's fragile coali-Mr Baykal is spearheading tomorrow's censure motion

tue), the Islamist party

which could gain the

together with Fazilet (Vir-

In Ankara yesterday how- in elections scheduled for

Before Mr Yilmaz was able to proceed further with his desence in parliament, he was cut off by the speaker who said the prime minister was entitled to only three minutes. Agah Oktay Guner. deputy chairman of Mr Yilmaz's Motherland party, conceded the government would not survive tomorrow's censure motion. But he said Mr Baykal had denied Mr Yil-



**EBRD TRANSITION REPORT** 

# East Europe trend 'slower, more erratic'

The transition to market economies in East Europe and the former Soviet Union has been "slower and more erratic" in 1998 than in any year since the collapse of communism, according to the European Bank for Reconstruction and Develop-

ment. Moreover, the gap between the countries of central and eastern Europe, and most of the former Soviet Union excluding the Baltic states -

is widening. 'Countries which have ing at barely half the 1989 balanced privatisation and liberalisation with deep institutional reforms have been more resilient to recent EBRD in its 1998 Transition

Report, published today. tough structural and institusurvived "the stress-test" of since the collapse of the Ber because of the return to marglobal financial turmoil.

The striking contrasts in short-lived. the region show that stabilgrowth require mar-Nick Stern. EBRD chief

Financial sectors in much of east Europe and the former Soviet Union remain significantly underdeveloped" and are falling to deliver crucial services to the real economy.

According to the report banking systems are "stunted", particularly in lending to the private sector. ompared with those of market economies at similar lev- tic that growth in these Fax: +44-171-873-8200. Tel: els of development elsewhere

Economic Indicators for euro-11 countries

Sep 1998

in the world. Securities mar-

kets in the region "remain small and function poorly". The performance gap between the countries of central Europe and most of the former Soviet Union. excluding the Baltics, is wid-

ening alarmingly. Five countries, Poland, Slovenia, Slovakia, the Czech Republic and Hungary, are now exceeding or are close to achieving output levels of 1989, while recovery has barely started in much of the former Soviet Union. with gross domestic product in many states still languisb-

level. Russia's economic collapse, in particular, has exacted a heavy toll in the global pressures," says the region, pushing it back into recession. The contraction is forecast to become more Hungary and Poland, the severe next year. The in 1999, however. It forecasts leaders in pushing through achievement of overall eco- a rise in output of 3.6 per nomic growth in the region tional reforms, have best last year, for the first time

The EBRD forecasts a economy in the region, after kets with competition and mer eastern bloc of 1 per financial discipline, and pri- cent this year and 2 per cent vate ownership with effec- in 1999. The fall is primarily rive corporate governance due to recession in Russia, however, where GDP is expected to decline by 5 per cent in 1998 and 7 per cent in

> Growth in central and east Europe and the Baltic states (excluding the Commonwealth of Independent States) is slowing for the is forecast by the EBRD to fall to 3 per cent this year from 3.6 per cent in 1997 and a peak of 5.5 per cent in 1995.

The bank remains optimis-

countries will be maintained

### Moscow is warned of dangers in resorting to printing money

But EBRD still sees little sign of a realistic

collapsed into economic tur-

77

103

37

moil in the summer. The EBRD warns in its 1998 Transition Report that the former communist eastprinting money, the Russian government's "likely reaction" to the crisis, will lead to high inflation and hardships for the population with sharp increases in pov-

erty and mortality." If reforms are to be implemented in Russia, a new and viable political consensus is required. But it is difficult to see such a consensus emerging rapidly, despite the fact that "the costs of prolonged delay are likely to be

helpful, but any solution will to 5-6 per cent of gross

response to turmoil, reports Kevin Done he Russian authorities depend "primarily on domesstill show "little sign of tic decisions and leadera realistic response" to ship," says the bank, which the daunting fiscal problems has become one of the bigfacing the country since it gest investors in Russia, since it was established in 1991 to support the transition to a market economy in

ern bloc countries. The government has failed to break the political stalemate in the face of powerful vested interests. It remains reluctant "to accept the social and political consequences associated with resolving problems of such interest and replacing mangreat magnitude," says the EBRD. Priority must be given to tackling the fiscal

crisis and to rebuilding the collapsed financial sector. In the absence of other sources of funds a tightening in state finances equivalent

tial" in coming months to achieve a balanced budget. Such fiscal austerity would still take no account of the estimated 5 per cent of GDP in sovereign debt service that is due in 1999, but the EBRD accepts there will be strong pressures to res-

chedule some of these pay-The restructuring of the banking sector must be

undertaken urgentiv. Banks of strategic importance that are viable must be put into rehabilitation with the state injecting capital, acquiring a controlling agements. Non-viable banks must be liquidated. Bank restructuring must be open and transparent.

"If the process reflects discrimination or cronyism, the return," warns the report. According to the EBRD tude of Russia's problems alism, Page 20

the root cause of the turmoil in Russia lay in large part in the failure to confront the reform. The government failed to overcome "strong and manipulative vested interests both from old

garchs". The Russian privatisation model left control of most companies in the hands of existing managements.

structures and the new oli-

'A new and viable

consensus is required'

political

reform and restructuring. "The Russian experience is the most powerful example of the damaging conseouences of insider ownership, which are particularly

strong ties to government," says the report.

warns that similar processes are at work in a number of particularly but not exclu-

sively in the Commonwealth of Independent States. sian state created ample opportunities for managers and bankers to "capture" politicians and bureaucrats at every level of government. "This was a fertile

environment for the growth of corruption." Russia's actions now are giving crucial signals to investors for future investments. The report says it is vital the economy is not further undermined by "discriminatory tax collection, misguided direction of investment, heavy subsidies and avoidance of restructur-

ing or closure of non-viable companies." A vibrant and entrepreneurial private sector has emerged in Russia, says the bank. It has suffered deeply severe, when insiders have in the crisis, but remains the inherited or developed main hope for Russia's economic future.

The EBRD says the magni- Death of Russian market liber-



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impact of its cultural and industrial improvement is mainly

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humanistic character of Barcelona gives me full confidence

to be a reliable base for Design for the World association.

# Battle lines are drawn over currency targets



Lafontaine. Oskar has hit a raw nerve among central bankers with his proposal to introduce target cones for the world's leading currencies to stabilise exchange rate fluctuations. Last Friday, Wim Duisenberg, president of the European Central Bank, and Hans Tietmeyer, president of the Bundesbank, both publicly rejected the idea as

undesirable and unfeasible. They received powerful support from Alan Greenspan, chairman of the Federal Reserve Board, and

the Bank of England. Target zone systems can take different forms. One well as price stability. The possibility is a system of two targets could conflict. semi-fixed exchange rates against an anchor currency. such as the dollar or the euro. The other currencies D-Mark and the yen during are allowed to fluctuate the 1990s cannot

of a central exchange rate. If a currency hits the floor or ceiling of its fluctuation margin, the central banks intervene to stabilise the rate. Less formal arrange ments are also possible. The debate about

exchange rate target zones is

over cause and effect. The central bankers argue that target zone systems, such as the Bretton Woods system, were tried and failed. Currency fluctuations, they say, are not the cause of economic misalignments but a symptom. Currency fluctuations, they say, can act as a useful shock absorber when countries experience economic shocks.

Given that many central banks follow a price stability target, the bankers argue that if politicians were to set target zones for exchange Eddie George, governor of rates, the ECB and other central banks would have to target the exchange rate as

Proponents of target zones argue that much of the volatility between the dollar, the

within a margin either side explained on fundamental grounds because all three countries experienced rela tively low and stable inflation rates throughout the Peter Bofinger, dean of

economics at Würzburg University, for example, argues main cause of instability in the international economy He suggests a return to the Bretton Woods system. In the US, Fred Bergsten, director of the Institute for international Economics in Washington, is the most prominent proponent of a system of formal target

The issue remains unresolved. Mr Lafontaine has become less vociferous of late, but his ambition to end two decades of laissez-laire international economics remains unbroken. He has promised a European initiative in due course.

The battle lines are drawn but the forces may be unevenly matched. While the central bankers agree

Barcelona is probably the city which is mostly committed to design in every field that the second its streets, go into bars and shops galleries or visit its unique new or historical buildings to feel design curdum is there in the streets is considered the cradle of industrial and graphic, feshion and urban design. Barcelona has managed to strengthen and shance the links because the graph industry to increase value of products and services. Design is regarded by most every new business or activity as their of key important to the streets. Design for the links are the services. decision to establish its headquarters in Barcelona is just one more sign that proves it. There is no injustion about it, Barcelona is moving at a sp



## Azerbaijan 'faces loss' if Turkey pipeline is chosen

much as \$500m a year in oil eration, given that it would revenues from 2005 if the reduce the dependence of 'government of President Heydar Aliyev decides to Soviet republics in the ing the \$10bn-\$12bn developsupport the proposed Baku- Caspian Sea region on Ceyhan main export route Russia.

final say on the pipeline's going to Ceyhan, instead of British Petroleum-led AIOC finance.

politically attractive of the clauses in the production don that "all options are still Azerbaijan could lose as three options under consid-Azerbaijan and other former

Mr Aliyev - who has the much of the added cost of backed strongly by the US the Azeri government. That gate AIOC president, yester pressure on AIOC and its

sharing agreement with the Azerbaijan International Operating Company, the 11member consortium overseement of three big offshore fields in the Caspian

Most shareholders in the to Supsa in neighbouring are said to favour the Supsa

and Turkey, is the most is because of cost recovery day told a conference in Lonopen", including a possible

> He said AIOC understood the sensitive geopolitical concerns underlying the pipeline debate. But he emphasised that the chosen route must be able to attract

in recent weeks Turkey Georgia, would be borne by route. although John Leg- has increased the political

2,000 km Ceyhan route. which carries an estimated cost of \$3.7bn, compared with \$1.8bn for \$upsa and \$2.5bn for Novorossiysk. The crude via Ceyhan is expected to be around \$4, against \$2

Last week announced restrictions on dealings with BP and Amoco. The two companies, which are to merge by the

or so for Supsa.

AfOC. Turkey has also said Although a final recomunless it is delivered by pipe-

line to Ceyhan. Turkish officials complain that AIOC cost estimates for to meet, Mr Leggate said it the Ceyhan option are inflated. They believe it can time to find the right solube built for about \$2.2bn. tion". Turkey has yet to give AIOC admits "there is more contingency in our estimates", but says there are

technical specifications.

it will not buy Caspian oil mendation could emerge asearly as December 4, when ajoint Azeri government/AIOC committee is due was "important to take the details of its planned tariff



BANANA DISPUTE BRUSSELS SETS OUT CONDITIONS FOR SETTLEMENT AT WTO

## EU will accept peace offer if US drops threat

European Union vesterday indicated it could accept a US peace offer of arbitration through the World Trade Organisation to resolve the row over the EU's banana import regime but only if the US response to Washington's suspended a threat of unilat-

Sir Leon Brittan, EU trade commissioner, also said that the EU would launch tomorrow a separate WTO challenge to the US domestic legislation. Section 301, on US suspended its timetable which Washington is basing—for imposing trade sanctions

301 allows in theory, unilateral measures to be taken against trading partners. The EU says imposing them would violate WTO rules. Sir Leon wrote to Charlene Barshefsky, US trade representative, with a formal offer last Thursday to seek an accelerated disputes

dispute. He said the EU would agree to a panel only if the

WTO on the banana

regime to Washington's satisfaction. Washington also far enough to comply with panel ruling against the had to undertake to accept the ruling, even if it went against the US.

Washington says the banana regime, which gives preferential access to the EU for bananas from former British and French colonies panel ruling from the in Africa the Caribbean and the Pacific, unfairly discriminates against US companies that distribute Latin Ameri-

which could take effect as unilateral action." early as February 1 - if Brussels does not make further changes by January I. Sir Leon wrote yesterday that the "EU remains ready to co-operate with the US" in

the WTO ruling. It has

threatened sanctions -

a WTO panel, but attached

specific conditions. "First, not to seek author-The WTO upheld a US isation for retaliatory meacomplaint over the regime

Washington, Jay Ziegler, the US Trade Representative's spokesman, said the US made clear last week it would not exercise its

US...the US would accept

that ruling and not resort to

The letter received a cau-

tious initial response in

domestic trade legislation

authorising sanctions until

falls to amend its banana argues that changes intro- if necessary, an appeal. Sec- tic legislation from any WYO duced by the EU do not go ond, that, in the event of a

"Just as the EU has applied its own domestic standards throughout this dispute, so we believe that doing so is fully within our WTO rights," Mr Ziegler

"We have consistently indicated we are interested in solving this issue through the WTO, and not because we are obligated to take this extra step that we proposed faith effort to solve the prob

Israel reduces its forecast of export growth

Israeli exports will grow only 3.1 per cent in 1998, the slowest rate in 15 years, with companies hardest hit by the Asian economic crisis, the Israel Export Institute said yesterday.

The institute, a trade promotion group, said the decline from last year's export growth rate of 9.4 per cent will cost the Israeli economy \$1.4bn, more than 1 US, have fallen 27 per cent in per cent of gross domestic the year to October comproduct. The institute pro- pared with the same period ects exports - the engine of israel's economy – will grow only 2 per cent next year. Sluggish export growth

will complicate government efforts to revive the economy, which is expected to grow only 1.5 per cent this year. Exporters say they are not reaping the benefits of a long-awaited devaluation of the shekel, since interest rates remain high.

The Bank of Israel ecently raised its key lending rate 4 percentage points in as many weeks to 135 per cent, to stem a surge in inflation caused by a sharp devaluation of the shekel.

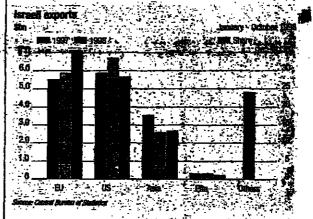
political risk insurance and electronics group, and

said Daniel Bloch, spokes man for the Export Institute. Israel's trade deficit has narrowed over the past year. from \$5.47bn in the first 10 months of 1997 to \$3.65bn in the period this year. "But that is no consolation," said Mr Bloch. "Imports have been slowing down even tas

ter than exports." Exports to Asia, Israel's third largest market after the European Union and the in 1997. Israel recorded a \$250m trade deficit with Asia in the first 10 months of the year compared with a surplus of nearly \$1bn in the same period last year.

In a separate survey, Dun tional analysts, said Israeli defence exports had declined sharply from 28 per cent of total exports a decade ago to 11 per cent in 1997.

Israel Aircraft Industries the state-owned defence group remains the biggest exporter. But the top 10 exporters are now dominated by technology and chemic companies, including I "We are also asking the Sea Works, the chemicals government for \$300m for manufacturer. Tadiran, the special marketing pro- tex, the electronic print



**NEWS DIGEST** 

INTERNET PRIVACY

### **EU-US clash on personal** data directive drags on

The European Union and the US are unlikely to resolve a dispute over a Brussels data protection directive before the end of the year, a Commission official said yesterday. Last week, member states concluded that US proposal designed to give personal data sent from the EU equiva-lent levels of protection were inadequate. The law, which came into force last month, empowers national data regulators in the EU to halt exports of personal data to countries they judge do not have adequate protection arrangements. The US has proposed ensuring data protection through voluntary self-regulation by industry.

The two main sticking points concern arrangements for ensuring that individuals can obtain information about the

nature and use of personal data held by companies, and systems of redress when individuals complain about how personal data has been used. Emma Tucker, Brussels

**GLOBAL TELECOMS** 

### NTL and C&W share award

Barclay Knapp of NTL and Dick Brown of Cable and Wireless have been jointly named chief executive of the year in the first Financial Times global telecommunications awards. Established to recognise innovation in 11 industry categories, the awards were presented at a dinner held last night in New York's Roosevelt Hotel.

last night in New York's Hoosevert Hotel.

Norweb's digital power line was judged the most innovative fixed product, while Logica's M-Commerce won the mobile category. Kenan Systems Arbor took the award for best billing system, WinStar Communications of the US had the most innovative broadband development strategy and Cellnet's Genie was judged the best use of internet technology. The most competitive carrier was Matrix of Hungary, while Coft took the award for best newcomer. Eircell of Ireland and WinStar were joint winners of the most effective marketing campaign. Unidial made the best use of its website and Orange had the best customer care campaign. Alan Cane, London

INDIA INSURANCE

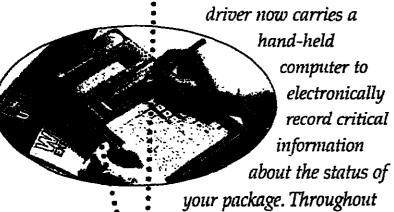
### Foreigners can buy stakes

Foreign insurers are to be allowed to buy up to 26 per cent of private Indian insurance companies once the sec-tor is liberalised, Yashwant Sinha, finance minister, said yesterday. Non-resident Indian investors could hold a further 14 per cent. Parliament will be asked soon to amend laws ending the current state monopoly and allowing private insurance companies. Mark Nicholson, New Delhi

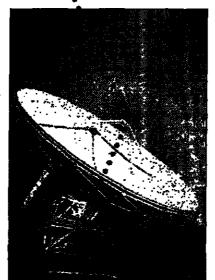
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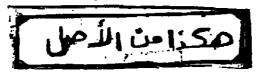
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**DOCUMENTS DISPUTE** BAGHDAD WRITES TO UN TO EXPLAIN REFUSAL TO RELEASE PAPERS

## Iraq accuses Unscom chief of 'concocting' crisis

By Routa Khalaf in Baghdad

accusations against Richard resume co-operation, and Butler, the chief UN weap- said Mr Butler had raised old sanctions directly before the ons inspector, and said it issues to delay the lifting of Security Council, which will had written directly to the eight-year-old United also hear Mr Butler's assess-United Nations Security Council to explain its refusal to hand over documents to weapons inspectors.

Riad al-Qayst, deputy foreign minister, said Mr Butler was "concocting" a crisis over documents and that he hoped the Security Council. which was meeting yester- chief weapons inspector. Mr day to discuss the dispute over documents, would see that the picture drawn by the chief weapons inspector

The dispute is threatening to spark a new crisis over Iran, just over a week after the US called off military reversed its ban on all weapons inspections.

The letter sent yesterday by Tariq Azia, deputy prime substance of the comprehen-

By Mark Turner in Nairobi

Kenya's Central Bank has

appointed an adviser to help

manage the National Bank

of Kenya (NBK), the coun-

lowing a Ks2bn (\$34m), gov-

rumours of illiquidity

prompted account holders to

withdraw Ks1.5bn last week.

liquidity position of the

Nyachae, the finance minis-

worse by its non-performing

loans, including some owed

to the bank by government-

over the weekend.

The unnecessary with-

try's fourth largest bank, fol- fall.

ernment bailout after placed five banks under stat-

drawal of deposits has put attempting to piece together

ter, at a press conference bined assets of only Ks15bn.

said Simeon down the possibility of con-

severe pressure on the rescue packages.

iraq yesterday stepped up its reneging on its pledge to Baghdad's first chance to Nations sanctions. Iraq told ment of how far Iraq has Mr Butler last week that sev- moved on disarmament. eral of the 12 documents he

ally destroyed. Mr al-Qaysi said the issue of the destruction had been successfully resolved in 1994 with Rolf Ekeus, the former al Qaysi read parts of a letter Mr Butler does not want to in which Mr Ekeus said he believed the information provided by Iraq on unilateral destruction of documents appeared comprehensive and

"What Mr Butler contends is totally unwarranted," said Mr Qaisi, "We cannot interpret his position except in one sense: that he wants to manipulate the timing and

Kenya's smaller banks, and

growing speculation that

NBK, in which the govern-

ment has a minority share-

holding, could be the next to

utory management over the

past two months, including

Analysts have played

tagion, as the five have com-

But they say that if the

pen to NBK, one would see

"This has been made National Bank fell, with ors directly to the bank. He

The Central Bank has

Kenyan central bankers act as

Kenya's seventh largest cially as its customers

bank. Trust Bank. All are included thousands of teach-

assets worth Ks23bn, the added that a further Ks2bn effects could be far more could be recovered if the

"If anything were to hap-moved quickly.

vants.

bank comes under pressure

minister, refuted suggestions sive review." This examinaby Mr Butler that Iraq was tion of sanctions will be put its case for lifting the

But the review can only requested had been unilater- take place after Iraq's commitment to resume co-operation with inspectors is tested. The US has said it remains ready to strike Iraq if Baghdad fails the test.

"With the latest episode, take us to the light at the end of the tunnel" of sanctions, Mr al-Qaysi said.

a locomotive coming at justify its position follows comments by Mr Butler in which he cautions against over-reacting over documents and says his requests are part of other tests that

months of instability among wider repercussions in the NBK's bad loans is still

senior figure in the Kenya

tors fleeing from smaller

banks might question the

top-flight banks as safe

havens, but added that the

government was unlikely to

allow NBK to collapse, espe-

ers and other public ser-

Mr Nyachae moved rapidly

to restore confidence over

the weekend, saying that the

government would pay

money it owed to NBK debt-

country's commercial courts

Nevertheless, the size of

banking community. He suggested that deposi-

commercial sector," said a unclear, and analysts are

Andrew Parker adds from London: Derek Fatchett, a UK foreign office minister, said vesterday the UK would support efforts to bring Saddam Hussein before an international tribunal on charges of committing crimes against humanity.

Mr Fatchett held talks yes terday with 16 Iraqi opposition groups. While stressing it was not a goal of UK foreign policy to topple Mr Saddam, Mr Fatchett said his government would work with the groups to produce "a vision of an Iraq without Saddam Hussein: more open more pluralistic, more demo-

He added he had asked the groups to come up with firm iraq." Baghdad's attempt to proposals which could be presented during talks today with Martin Indyk, US assistant secretary of state. Mr Fatchett said he would look at plans to provide the groups with equipment to

asking whether the bailout

is sufficient. "Personally, I

am not sure it will be

Mr Nyachae blamed recent

speculation about NBK on

disgruntled small bank own-

ers, which he said hoped to

force the government into

easing Kenya's 13 per cent

But both the finance min-

ister and the central bank

have insisted that they will

fiscal management to bail

An International Monetary

Fund mission left Kenya yes-

terday after examining the

state of the country's bank-

ing sector, and is expected to

cash ratio requirement.

out private banks.



# Feasting on famine food

CHILD NUTRITION KENYAN BISCUIT MAKER'S FOOD PRODUCT COULD IMPROVE DIET OF POOR

By Mark Turner in Nairobi

Kenyan company's ambitions to place its specialised famine relief goods on the wider baby food market have cut to the heart of a growing debate in the aid world: how to harness private industry for develop-

For the past 10 years, House of Manji - best known to Kenyans as a household biscuit manufacturer - has been carving out a name for itself as a smallscale but flexible producer of high-energy protein-enriched biscuits, shipped by the World Food Programme to feed displaced people throughout East Africa.

With help from the UN's child health arm Unicef and the WFP, it recently expanded into the world of blended food, producing a maize-soya mix which, when enriched with the correct vitamins and minerals. offers famine victims a balanced diet which is both cheap and accessible.

"It is not too expensive, not sacrifice prudential and and it doesn't change feeding habits," explains Stuart Allison, from the House of Manji's famine product division. "It is very similar to ground maize, and can be used to make ugali [corn meal), chapatis and buns."

micronutrient-enhanced populations to acquire bene-blends can significantly ficial goods without paying blends can significantly improve children's brain development has prompted the company to look to a potentially far larger and more stable market - baby

In a continent where mother's milk is often HIVinfected, and traditional foods can lead to severe growth deficiencies, babies and small children could benefit substantially from more balanced products, as long as they are affordable.

accompany products associated with aid agency give-aways "There is a real problem

Mr Allison is wary, for example, not to suffer the same fate as an Ethiopian corn-soya blend known as Fafa, which proved impossible to sell after it was dis-

on the side.

Micronutrient-enhanced blends can

improve children's brain development

trying to get the right vitamins and minerals to the juvenile population," says Mr Allison. "We are now trying to get our product intolocal orphanages, churches and women's groups."

His chosen strategy using community networks to promote a product without the usual advertising hype - is an increasingly interesting technique being developed by aid organisations, known as social marketing.

It has two advantages: first, it allows a far cheaper product, helping low-income

tributed by aid groups during the mid-1980s.

for pretty packages, and

enables the groups that cir-

Social marketing also

"People would not buy it any longer, as they saw it as a free product," he said. With social marketing there is no need to establish a private company." high-profile brand, which can later lose value and sink the product.

Keen to spread cheap but effective nutrition to the wider community. Unicef on a virtually non-profit and a large bilateral aid agency, which has asked not to be named, have started analysing the Manii product for effectiveness, and plan to start a feasibility study on

year. If the results are posi-tive, they will help House of Manji gain access to community organisations.

culate them to earn money This product could be good for everyone," said a nutritionist with the aid helps to side-step the branding pitfalls that can agency. "If it actually reaches our target popula-

tion, it would be terrific." Yet a fundamental problem remains: if non-profit organisations are seen to be helping a private company. they can find themselves in philosophical hot water and lose the support of their fun-

Marinus Gotink, a nutritionist from Unicef. was clear about his organisation's position: "Yes, we are discussing how to create a broad base for products of the type they are marketing," he said. "But we have no business in promotion. We do not want under any circumstances to link the Unicef logo and name to a The key, says the nutri-

tionist, is to establish without any room for doubt the product's effectiveness, and then to ensure it is sold

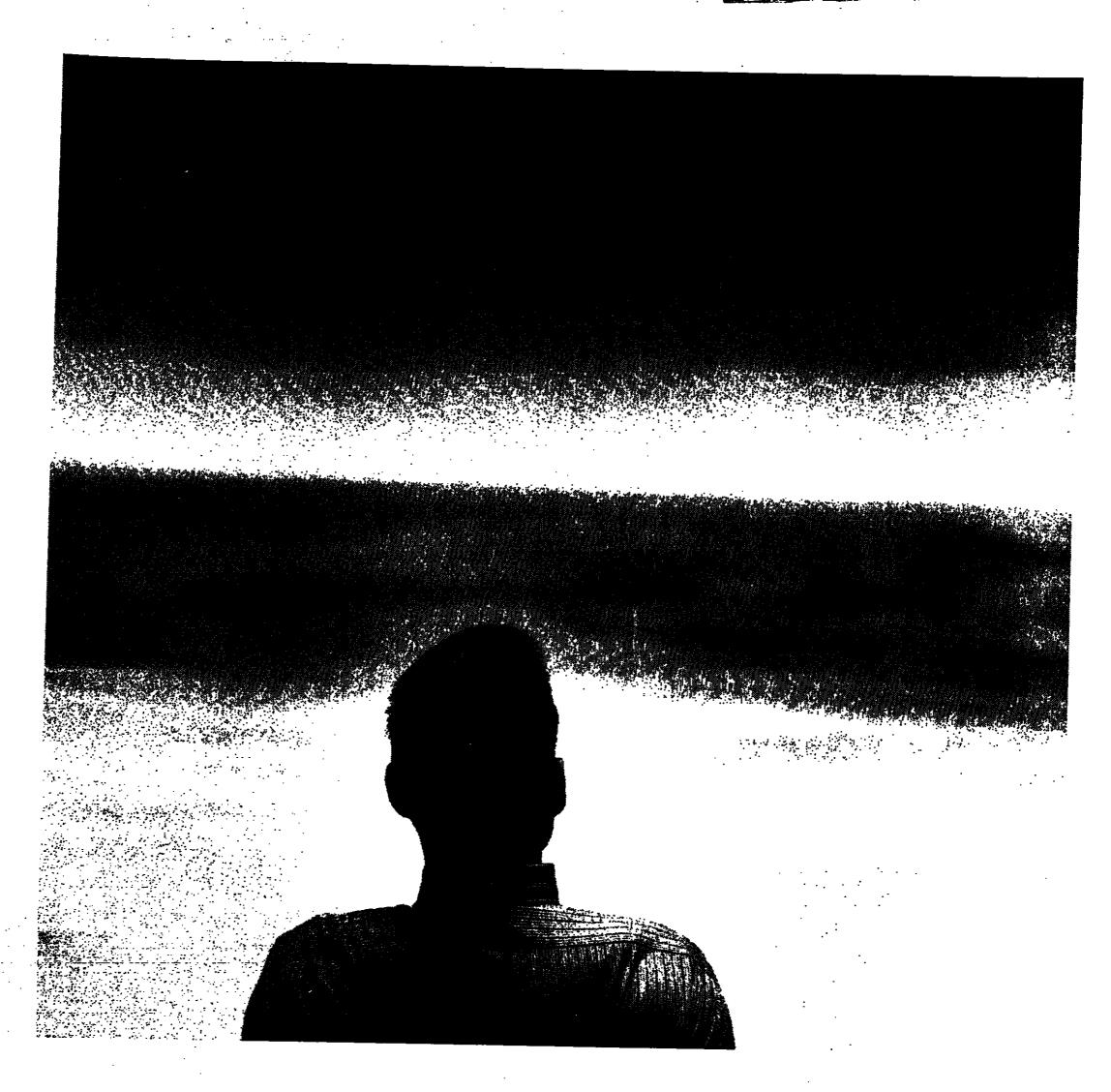
But the irony is that without Unicef's initial support. House of Manji might never have developed the blended

Corporate radar.

FINANCIAL TIMES No FT, no comment.

FINANCIAL TIMES TUESDAY NOVEMBER 24 1998

حيكنا من الاعل



What, exactly,

is the best way to

# share

a thought?

Do you post it on your Intranet? Or do you say it on the Internet? Should you e-mail it? Or fax it? With so many ways to connect, you need the help of a company that can help you unify them all – Nortel Networks. A company whose solutions are at the heart of mission critical networks – ranging from the world's largest capital markets, to the world's busiest call centers. We've even connected entire countries through advanced wireless networks. For a few thoughts on how you can unify your networks, please visit us at www.nortelnetworks.com.



How the world shares ideas.

# Hong Kong | Worst of Asia's crisis 'may be over' data deflate optimism

By Louise Lucas in Hong Kong

Glimmers of optimism on the Hong Kong economy were dashed yesterday by government figures showing negligible inflation and the biggest drop yet in retail

The consumer price index in October was only 0.1 per cent higher than the previous year, showing that Hong Kong is firmly on track to enter a period of deflation.

This undermines one of the strongest indicators for recovery - lower interest rates. Deflation means that while the nominal level of interest rates is falling, real rates are rising. Finally we've got bingo here," said Dong Tao, senior economist at Credit Suisse First Boston. "Deflation is going to be much worse than the government predicted. It's going

seen the beginning of this." More gloom was provided by the retail statistics for September, which showed a year-on-year plunge of 21 per cent in volume terms and 22 per cent in value terms. Retail sales have been falling steeply throughout the year but the September figures showed the biggest yearly decline so far. Cars took the worst hit, with sales down 53 per cent in value. The government attributed the retail slide to depressed consumer sentiment, a result of volatility in the financial markets.

However, stability started to return to the markets in September. August was due on Friday are forecast to Hong Kong's worst month show a decline in third-ouarafter a speculative attack on ter gross domestic product of

prompted the government to launch an unprecedented buying spree on the stock

That move, aimed at eliminating speculators from the market, was a qualified success but the intervention raised new uncertainties in the minds of international

investors and the public. By the end of September, interbank interest rates which had soared during the speculative attack - had softened. This prompted the commercial banks to cut their lending rates, most recently last Friday.

Lower interest rates delivered a boost to sentiment, and helped property prices creep upwards in recent weeks. Crowds of buyers descended on a development at the weekend, buying some 85 per cent of the 1.268 flats on offer.

That interest is likely to be tamed as deflation erodes the cuts in interest rates. The government said one factor behind the flat inflation was the government's property rates refund in the fourth quarter to help stimulate the economy. But Mr Tao added that

rentals are also dragging inflation down. Residential rents are fixed for 12 to 15 months, which means falls in rents lag those of property prices and are only just starting to make an impact. Other negative indicators for the economy include unemployment at a 17-year high and expected to climb higher. Government figures

cent decline in 1998. The worst of the economic crisis seen in Asia over the forecast was bolstered by rel-

Jungsoo Lee, chief econo- cent growth respectively in mist at the Manila-based 1999. institution, said some countries still faced a long road and Hong Kong were foreto recovery and were not east to remain in negative likely to see positive gross territory next year although domestic product growth the rate of economic contrac-

Overall economic growth ted to slow. for the 23 Asian developing countries, excluding Japan, surveyed by the ADB was

However, the aggregate past 18 months may be over, arively insulated China and the Asian Development India, which were forecast to Bank (ADB) has forecast. see 6 per cent and 5.2 per

> Indonesia, Malaysia, Korea tion in the region was expec-

"A return to more normal levels of economic growth,

crises take time to resolve," Mr Lee said

He said that past studies indicated that a recovery from a "relatively simple" currency crisis focused on current account problems tended to take about a year. More systemic crises involving the banking sector tended to take an average of three years to resolve.

Mr Lee said also it would be "very difficult" for Asian countries to achieve a recovery in export growth while domestic demand in the region remained subdued. Before the current economic

cent in 1999 after a 1.9 per few more years. Systemic crisis in the region, intra-tic, capital inflows would be regional trade accounted for 53 per cent of Asian exports.

He said that in the past decade, much of the growth in Asia had been supported by large capital inflows but now some countries were likely to face outflows. While private capital out-

flows were expected to fall from \$24.6bn in 1998 to \$15.1bn in 1999, official fund inflows from sources such as multilateral agencies were expected to drop to \$5bn from \$28.3bn over the same

Mr Lee said although the IIF forecast may be pessimis-

He said a positive factor for the region was the \$30bn stimulus package provided by Japan and a likely improvement in that country's economy following long-awaited reforms. "My view is that Japan is very close to or may have even passed a turning point."

However, risks remained for Asia, including political instability and structural problems in China in the banking sector and stateowned enterprises. M.G. Quibria, ADB assistant chief economist, said it would be

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Ready Siason and the party

ALL SCHALZINGS

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sa core security concern

difficult to for Asian countries to revive confidence

without political stability.

### Indonesia riots 🚨 'provoked' by power struggle

Religious leaders politicians in Indonesia yesterday said the latest outbreak of religious riots was provoked by political power struggles and warned of more violence as the death toll from the clashes rose

Rescue workers yesterday pulled eight bodies from a torched gambling hall, the first of dozens of buildings burnt or damaged in riots on Sunday. Six men had been stabbed and beaten to death in clashes between Catholic Ambonese and large gangs of Moslems, which sparked a series of attacks on Christian churches and schools.

Abdurrahman Wahid, leader of the largest organisation of orthodox Moslems. ioined Megawati Sukarnoputri, the opposition leader, in

was not spontaneous," newspapers quoted them yesterday as saving. "There were certain groups of people who purposely led the mobs to destroy churches. We must be wary of their tricks." Many Indonesians bave made such statements,

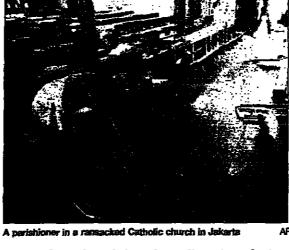
Sunday's riots and to violence in recent months. Few ever name the culprits but there are signs that Indonesians are being provoked into religious strife even when there is no reli-

gious issue at stake.

including President B.J.

Habibie, both in reaction to

Some of Sunday's rioters waved flags of a Moslem party, which yesterday disclaimed any role in the clashes and suggested that the flags had been stolen. Earlier this month, gangs of



whom admitted to being for parliamentary elections paid to protest in support of the government, donned islamic headbands and shouted "Allah is great" as they clashed with student protesters who lacked any

religious agenda.

Mr Wahid and other religious leaders have accused the military of organising a spate of attacks on sorcerers and Islamic teachers of rival groups, killing more than 100 in a presumed effort to divide and rule and spark calls for military rule.

Many fear increased reli-

scheduled for May or June At least 100 parties have registered, including more than 20 catering exclusively to But Abdillah Toha, leader

of a Moslem party, pointed to the democratic vote of 1955 to argue the campaign could be peaceful if only the military and troublemakers stayed out of it. "There were lots of parties but there was no killing," he said. "The army did not interfere. When there is no interference from the government, there is no

governing record.

gress would also increase

pressure from within that

party, and from other

smaller opposition parties, to

perhaps force fresh general

president, who is credited

with having instilled

Sonia Gandhi, Congress

elections next spring.

# Tokyo thrown into turmoil over coalition

The Japanese government was in turmoil yesterday after an agreement by the ruling Liberal Democratic party to form a coalition with the opposition Liberal party came close to collapse. ichiro Ozawa, leader of the

Liberal party, criticised com-ments by LDP leaders suggesting that policy agreements were between party heads, not between the parties, and therefore not binding. He warned that unless principles agreed with Keizo Obuchi, the prime minister, were adopted, there would be no coalition and a general election should be held as

soon as possible. In particular, he said that an agreement to reduce the number of cabinet ministers from 20 to 17 should be carried out immediately in a abinet reshuffle.

However, Yoshiro Mori, LDP secretary-general, said there was no need for immediate action as cabinet posts would be reduced when the number of ministries was reduced in line with reform proposals.

Mr Ozawa also indicated he was still aiming for a temporary freeze of the 5 per cent consumption tax, which is unaccentable to the LDP Mr Obuchi and Mr Ozawa had signed a document

indicating their intent to form a coalition. But the recent tensions Illustrate the lack of firm agreement between the two sides. LDP leaders backing the coalition stressed that the

alliance would help stabilise the government and enable crucial legislation through the Diet. Although the emergency budget does not need tion dissolved under its own to be passed by the upper a majority, legislation related to the budget and key bills to implement new US-Japan security guidelines will need Diet approval. The coalition, which was

agreed hastily without conducting the usual motions of building a consensus within the LDP, has sparked outrage among key LDP politicians who are antagonistic to Mr Ozawa. Junichiro Koizumi, former health minister, criticised

the agreement and said the LDP migdht have won the Liberal party's co-operation but it was unlikely to win the support of the public.

liberal national daily, the Asahi Shimbun, 45 per cent of respondents disapproved of the coalition due to its ambiguous motives. Many LDP politicians are

unhappy about the alliance with Mr Ozawa, whom the party has long considered enemy number one. Mr Ozawa's departure from the LDP in 1993, which triggered a party split, was widely blamed for the party's loss of its upper house majority. Hiromu Nonaka, the powerful chief capinet secretary. once went so far as to call Mr Ozawa a "devil".

The Liberal party, meanwhile, risks losing the support of loyal followers who believed Mr Ozawa's aim was to force the LDP out of government and revolutionise Japanese politics.

If the return of Mr Ozato the LDP triggers the defection of the party's more liberal members, it may yet off, Mr Ozawa's Liberal party could face a slow route

### BJP faces severe reverse in first electoral test that a sharp swing against sthan and Delhi, while vying voters shows a 16 per cent poll found that just 25 per

Janata party (BJP) this week faces a jolting reverse in its first electoral test since taking office eight months ago, opinion polls suggest.

Up to 83m people can vote tomorrow in four state assembly elections in Madhya Pradesh, Rajasthan, Delhi and the tiny northeastern state of Mizoram. The polls are seen as a ref-

mismanagement, notably of presiding over soaring food Analysts and opposition

der opposition attacks of

states of Madhya Pradesh, rock the BJP's increasingly fragile governing 18-party coalition, formed after last April's general elections. Such a result may galvanise a newly confident Con-

gress party, the biggest

national opposition grouping, into manoeuvring to oust the BJP from power. "If Congress wins all three erendum on the performance major states, then it's the of the BJP-led central gov- endgame for the governernment, which is reeling ment," said Jairam Ramesh. a Congress party secretary. The state elections are

unusual in being a direct contest between the BJP and Congress. The BJP is fightpoliticians have suggested ing to retain control of Raja-

the BJP in the northern to oust Congress from Madhya Pradesh. Most opinion polls have

suggested the electorates against the incumbent party. the sitting MPs before the last general election were voted out of office. This trend would see Con-

gress winning in Rajasthan and the symbolically important Delhi, while offering a small swing to the BJP in Madhya Pradesh.

The latest and broa the weekend in India Today, shows the BJP lagging in all

The poll of more than 12,400

swing towards Congress in a traditional BJP cent swing to Congress in will once again vote strongly Rajasthan, which the BJP has held in two previous following the pattern of elections. The projected recent Indian elections. Half swing to the BJP in Madhya Pradesh might not be sufficient to give it victory. The poll also finds, as have

most others, that voters across north India are preoccupied with the recent sharp rises in food prices, notably onions and potatoes, though the BJP government rode an unprecedented wave of opinion poll, published at nationalist euphoria six months ago after detonating five nuclear test blasts. three main northern states.

In Rajasthan, where the tests were conducted, the

cent of respondents said the nuclear tests would influcent said they would not. Food prices were top of Rajasthani voters' concerns. The election results and seek to topple the BSP and resultant political manoeu-

vring are likely to dominate the re-opening of India's parliament for the winter session next Monday - a threeweek sitting with a heavy legislative agenda, including several crucial economic A strong electoral rebuif

place further distance between the Hindu nationalist party and its regional administration if the coaliallies, some of which have

renewed discipline into it, has consistently said she would not move unilaterally to topple the BJP coalition. But she has insisted Conwould not shirk its "constitutional responsibilities" to form an alternative

### Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985-100. Quarterly and monthly data for

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	115,5	112.7	5.2	97.9	100.1	132.6	119.7	2.2	148.3	102.5		1,9	111.4	5.6	219.5	96.7
	116.2	112.4	5.5	82.7		141.6		2.1	149.8		11	9.7	117.2	4.8	261,9	98.3
	113.3	110.2	6.8	61.7		144.5	126.8	21	144.2	95.3		5.0	121.7	4.2	297.9	95.5
	117.0	113.6	7.4	61.8	103.3	139.7	119.0	2.1	124.2	91.0	12	2.8	120.0	7.7	287.9	88.5
	122.2	117.7	6.8	67.7	106.7	131.7	113.6	2.5	105.8	92.5	11	8.7	112.6	7.9	229.0	93.5
	129.2	124.0	6.0	79.0		129.4	114,5	2.9	99.4	97.4	11	7.8	117.6	8.4	241.2	102.4
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٠.	137.5	134.7	5.4	77.0	120.6	132.6	121.7	3.3	115.3	100.7	11	7.2	119.0	8.8	274.1	101.6
_	143.0	141.4	4.9	79.0	128.0	132.0	126.8	3.4	120.6	97.5	11	5.7	1125	9.7	282.8	109.2
997 .	4.8	4.9	4.8	78.6	128.0	-1.5	3.9	3.4	123.8	99.3		3.1	27	10.1	285.6	109.5
997	4.0	5,8	4.6	90.0	128.0	-29	-0.7	3.4	121.3	97.5	_	1.6	3.3	10.3	298.3	109.2
998	5.1	4.7	4.6	81.7	129.1	-9.0	-3.9	3.6	112.8	96.5		0.4	5.7	10.0	318,9	111.6
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er	4.2	5.8	4.6	82.6	128.3	-21	2 <i>7</i>	3.5	119.2	98.2		24	2.9	10.3	300.8	109.0
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,	4.9	4.3	4.6	82.2	128.1	-5.2	-3.9	3.6	109.7	96.8		0.2	4.9	10.0	317.5	110.9
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1989	109.5	111.1	9,4	160.6	101.4	116.9	118.7	10.0	98.3	120.1	114.0	7.2	124.3	95.3
1990	110.4	1128 111.5	8.9 9.4	163.2	95.0	. 114.4	. 118.0	9.1 .	94,0	121.1	113.7	6.8	97.7	92.3
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	110.2	1128	12.3		101.7	98.9	123.7	11.9	103.6	129.9	121.2	8.7	107,4	110.1
1995	111.3	116.8	12.5		106.4			12.0	106.1	133.7	122,6	8.2	131,1	113.6
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### INVESTMENT OPPORTUNITY THE WORLD'S FIRST CYBER MUSICAL "VIRUS" Prospectus from HWB Touring Ltd 17 Bargate Close, New Malden, Surrey KT3 6BG Fax 0181 949 4107

Financial Times Surveys World Pulp

Monday December 7

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FINANCIAL TIMES No FT, no comment.

The Bank that's 142 years young



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GLOBAL EMERGING MARKETS INVESTMENT COMPANY

We have the pleasure of Invaling you to attend the Annual General Meet Starsholders, which will be held on December 3, 1998 at 11.00 a.m. at the regis office at 47 Boulevard Royal, L-2449 Luxembourg, with the following agenda:

Approval of the balance wheet, profit and loss account as of September 30, 1996. Discherge to be granted to the Directors for the Stancial year ended September

# Ministers in Brazil quit over sell-off

and Richard Lapper in London

Two Brazilian cabinet ministers and another top official resigned yesterday after it emerged they had influenced the \$19bb privatisation of Telebras, the telecommunications company.

Although the departures are a personal blow to President Fernando Henrique Cardoso, they could defuse tensions in Congress as the sovernment pushes through n ambitious austerity programme, an essential condition for a \$41.5bn package of minister, said the privatisaport led by the International Monetary Fund.

Luiz Carlos Mendonça de Barros, the communications minister, Jose Roberto Mendonça de Barros, his brother, who was foreign trade secretary, and André Lara Resende, the head of the National Development Bank (BNDES), had been under fire since excerpts of taped conversations appeared in the local press earlier this

Opposition deputies government had tried to favour the Opportunity coninvestment fund, in the bidding for Tele Norte Leste. one of 12 Telebrás subsid-

that the Opportunity consordent, did not buy Tele Norte advances in liberalisation.

Leste showed that it had not received favourable treat-

Brazilian markets reacted calmly to the news, though it had not been expected. By early afternoon, the Bovespa index of leading Brazilian shares had gained more than

l per cent. "They will be missed in the privatisation process," said Carlos Kawall, chief economist at Citibank in São Paulo. "But this will not damage the prospects for fiscal adjustment.

Pedro Malan, the finance international financial supzil expects to generate a fur-ther:\$42bn in revenues "will go ahead as planned. It would have been easier with them aboard but it is business as usual."

Although the published excerpts of the tapes do not show that Mr Mendonça de Barros used his position to enrich himself, commentators said the government had to avoid any suspicion of wrongdoing in the privatisation process

David Wheeler, of Bear alleged the tapes showed the Stearns, the US investment bank, said involved in the affair has Prtium, a Rio de Janeiro now quit. The government wants to nip this thing in the bud."

Francisco Gros, who heads iaries sold earlier this year. the São Paulo office of Mor-Mr Mendonça de Barros gan Stanley, another US said last week the govern- investment bank, and a forment had been trying to mer central bank chairman, stimulate as much competi- said the scandal demontion as possible. The fact strated that intervention in markets by government offitium, which was run by a cials is still far too common former central bank presi- in Brazil in spite of great

### **NEWS DIGEST**

### CANADA MINISTER IS FIRST CASUALTY

### Solicitor-general resigns ever Apec controversy

Canada's solicitor-general resigned yesterday, becoming the first political casualty in the controversy over the gov emment's role in the crackdown on demonstrators at last year's Asia-Pacific Economic Co-operation summit. Andy Scott quit after he was overheard making comments that critics said could prejudice the outcome of a public inquiry into police behaviour at the summit. As solicitor-general, Mr Scott had responsibility for Canada's federal police, the RCMP, which are accused of using excessive force against students demonstrating in Vancou-

in a statement yesterday from his home in New Bruns-wick, Mr Scott insisted he had done nothing to influence the outcome of the inquiry, but acknowledged he had become vulnerable to that accusation. "I came to the conclusion that I am now part of the process and therefore ! step down as solicitor-general," he said. Jean Chretien, the prime minister, has been embar-

rassed by revelations that his office encouraged a crackdown on demonstrators in order to avoid upsetting Indonesia's former president Suharto. Edward Alden, Toronto

### PENTAGON'S ASIA REPORT

### Crisis a core security concern

The Pentagon said yesterday it viewed Asia's financial crisis as a "core security concern". The assessment was contained in a report on US security strategy for the East Asia-Pacific region released yesterday by the Defence

The report, the fourth it has issued on the subject since the beginning of the decade, emphasised the continuity of US engagement in the area and says its 100,000 military personnel in the region will remain in place. However, it pointed out that new security challenges have emerged

since its last report in 1995.

The Asian financial crisis has shaken the region's assumptions about uninterrupted economic development and is testing regional economic co-operation, globalisation and the livelihood of two billion Asians," the report said. However, this was not the main, short-term security

"The situation on the Korean peninsula will remain the most serious security threat in the Asia-Pacific region in the near term," it said. Stephen Fidler, Washington

### CAYMAN ISLANDS LAWS

### Tax co-operation rejected

The Cayman Islands has changed the laws under which it will co-operate with other jurisdictions in pursuing serious crimes, but says it will still not help with allegations of fiscal offences such as tax evasion which are not crimes in the territory.

Legislators have removed clauses which made an exemption for fiscal offences among the serious crimes which the legal authorities would help to investigate at the request of the US and the UK. But the alleged offences must meet a "dual criminality test" and be indictable under Caymanian law.

Tax offences are not indictable in the Cayman Islands s there is no form of direct taxation in the territory," said Richard Coles, the attorney-general. "Alleged tax evasion vill not satisfy the dual criminality test. However, we will consider requests for assistance in investigating serious crimes such as narcotics trafficking, fraud and money laundering," Canute James, Kingston

### **On the web** today

 Big bucks, bigger ambitions: Bronfman and Turner show the way . Venezuela: Chávez wants poll on new constitution • Mexico: 100 police officers arrested hp://www.fl.com/americas

FILM SECTOR UNEXPECTED SUCCESSES GIVE A LATE BOOST TO REVENUES

# US cinema set to break box office records

Helped by a late boost from unexpected successes, the US cinema is now certain to set a box office revenue record this year.

Aggregate ticket sales went over \$6bn at the weekend after The Rugrats Movie surprised even its most ardent industry fans by taking in about \$28m, and

Much credit will go to 'Titanic', which grossed

more than \$600m

setting the year's total on course for about \$7bn Cinema attendance has also increased 5 per cent over last year, when the national audience was the biggest in almost 30 years. While much of the credit

for the advance will go to Titanic, which grossed more than \$600m in the US, ticket sales have been strongly supported by unlikely big winners which have appealed to a wider audience than the 18-to-25-year-olds year is usually the time for ing celebrations is also which made Toy Story, while

intended.

The biggest surprise to date came from Walt Disney. which earlier this month saw The Waterboy, a lowbudget American football comedy, sell \$39m worth of tickets in its opening week-

Taking another \$16m last weekend, it reached official blockbuster status with aggregate sales of more than

\$100m in three weeks.

The Rugrats Movie, an animated Paramount produc-tion spun off from the highest rated children's television series, had been expected to gross about \$20m and come in second to Disney's Enemy of the State. which also opened last week-

But despite strong reviews and stars Will Smith and Gene Hackman, the political thriller had to settle for second place with revenues of

Celebrity, the only other new release of the weekend, was tenth with about \$1.7m ticket sales despite the reputation of its director, Woody Allen, and the presence of heart-throb Leonardo di Caprio in the ensemble cast. Although the end of the

studios to crowd cinemas with selections they favour for Oscar nominations, the holiday season which starts its second computer-generwith this week's Thanksgiv ated feature from Pixar,

packed with candidates for big ticket sales.

Disney has A Bug's Life,

Dreamworks, which has already had a hit with the look-alike Antz, will challenge Disney again with its first conventional animation effort, Prince of Egypt,

Heavily promoted, this version of the story of Moses is already beavily tipped for commercial success and a clutch of Oscars next



You started communicating with sound at the moment of birth. Gradually, basic sentences took over. Then, you grew up. T'm hungry... I want company!' turned into 'Let's have lunch.' Communication got more complicated,

personal relationships took on new dimensions. Ericsson looks at relecommunications a bit the same way. In the beginning, it was all about moving words from one place to another.

Today, however, the emphasis is on personal relationships. Building confidence, meeting needs, establishing networks. This means integrating telecommunications, data com-

munications and other evolving technologies. This is why Ericsson invests more in Research and Development than anyone else in the industry.

We're waiting to hear from you.

SINGLE EUROPEAN CURRENCY

NEWS DIGEST

Blair welcomes enthusiasm

Tony Blair, the prime minister, yesterday praised a

though it urges him to make a firmer commitment to join

the European single currency. Following its publication in

spokesman said: "it's certainly welcome, it's important

yesterday's Financial Times in the UK, the prime minister's

### STATE HEALTH SERVICE LEGISLATION WILL BE AIMED AT PREVENTING MULTIPLYING PRICES OF ESSENTIAL MEDICINES Drug pricing agreement to become law

Public Policy Editor

The government is to formalise the pharmaceutical price regulation scheme, are the sole supplier - to the voluntary agreement smaller companies which that controls UK drug prices. Health ministers have won room in the planned National Health Service bill

year-old agreement. But legislation on controls is unlikely to be trailed in today's Queen's Speech to parliament, which outlines ucts forced down as they hills in the coming session.

Fury greets

Irish PM's

confidence

on united

By John Murray Brown in Dublin

Pro-British unionists in Northern Ireland yesterday

rushed to condemn a state-

ment by Bertie Ahern, prime

minister of the Republic of

lreland, that there was "ar

irresistible dynamic

Mr Ahern said on RTE

radio in the republic at the

weekend that the process

might take 10 to 15 years. "If

we can keep the violence out

of it, keep away from mili-

tary action by either loyal-

ists or republicans, then

people will look at these

things in a different way in

"It is up to them, republi-

cans and others who would

like to see one jurisdiction in

this country, to convince

people that this system is

Mr Ahern stressed any

change in the constitutional

The Law Society yesterday

accused the National Crimi-

nal Intelligence Service of

"lawyer hashing" after it

revealed it was investigating

six City firms on suspicion

of laundering drug cartel

The Law Society said it

better than devolution."

towards a united Ireland.

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to place controls over the 40-

practice by some big companies of selling on out-ofpatent drugs - of which they even eightfold. The drugs eight-fold recently, potentrol prices in other ways," can be essential to the state tially adding £2m-£3m to one industry executive said. health service. The PPRS controls com- ments' costs.

pany profits rather than prices directly. This means big manufacturers can find their prices for older prodmake money on newer prod- nies who play the game and Britain's third biggest export ment will emphasise mea-

people in Northern Ireland.

Jeffrey Donaldson, the dis-

sident Ulster Unionist MP

who voted against the deal.

said Mr Ahern's comments

confirm "that the Irish gov-

ernment do not regard the

Good Friday agreement as a

political settlement but

rather a staging post to the

The UUP, the biggest pro-

itor has ever been involved

in money laundering but a

minimal amount of dirty

money goes through solici-

tors' firms. Banks and

finance houses are the main

targets, so to suggest it is a

lawyer problem is foolish,"

was totally misleading to about six firms were being carried out by police forces

tive which is a united awkward backdrop to this

achievement of their objec-

The controls will aim to ucts. Once the drug has been to protect the taxpayer", earner. The association said sures designed to curb the crack down on the growing sold on, however, small com- according to a minister. panies can charge much more for the drugs. The control will be strongly and would send "negative price of drugs used to induce resisted by the pharmaceutilabour and prevent haemor- cal industry. "Our fear is rhage after childbirth, for that once the scheme is stat. • Tony Blair, the prime hospital maternity depart-

> That is an abuse of the needed "to protect the integrity of the PPRS, to protect tors' use of drugs are driving the integrity of those compa-

Tony Blair with Orange Order leaders, including (third from right) John McCrea, secretary of the Grand Orange Lodge of Ireland. Mr

status would have to win the British party in Northern minister will become the

support of a majority of Ireland, supported the peace first British leader to

leader of the smaller Demo-

cratic Unionist party, said

Mr Ahern had not seen "the

full force of the will of

unionist community". The

DUP refused to join the talks

which led to the April agree-

The dispute provides an

week's visit by Tony Blair

during which the UK prime

Dirty-money investigators 'lawyer bashing'

were all well known within

the City of London. Some

only one or two individuals

within them under suspi-

The investigations result

from intelligence gathered

suggest that solicitors were investigated for suspected and other agencies through-include a proposal to extend were being asked to launder the main problem for the money laundering on behalf out south-east England. The the offence of failure to distinct the proceeds of organised

cion, it said.

involved.

The NCIS confirmed that by the NCIS and are being

LEGAL PROFESSION LAW SOCIETY HITS BACK AFTER POLICE REVEAL PROBE INTO SIX CITY OF LONDON FIRMS

Peter Robinson, deputy

BRITAIN

The switch to statutory

The Association of the taxes and controls over docoverseas a business that is the state opening of parlia-

address both houses of the

Implementation of the

over the issue of the handing routed away from a nearby

leading Orangemen in Lon- angry republican crowd in

received in 1997 came from terrorism. The government

lawyers. This was down plans to extend the law to

investigating law firms were not in an easy position.

comes two weeks after Jack Their first duty was to act in

The government's plans to be absolutely certain they

Straw, home secretary, the best interests of their cli-

cover all crimes.

The society said solicitors

ent and before breaking cli-

ent confidentiality they had

"Making a professional

April agreement has stalled

over of paramilitary weap-

ons. But evidence emerged

yesterday that progress is

being made in the conten-

tious area of parades by the

Mr Blair met a group of

don yesterday, following a south Armagh.

Protestant Orange Order.

tify the firms but said they 236 of the 14,000 tip-offs it ment in-drug-trafficking-or

The revelation that it is

announced plans to tighten

of money laundering. At

In August the NCIS present it is only an offence misjudgment a criminal

money laundering laws.

Irish parliament.

yesterday that legislation would be "a retrograde step"

then hike prices two, four or example, have risen seven to utory it will be used to con minister, will today unveil a legislative programme of welfare, legal and industrial relations reforms. Robert British Pharmaceutical Peston writes. But he will Industry has already run a defer many of his more consystem and legislation is campaign warning that tentious plans until later in

Today's Queen's Speech at

secret weekend meeting

between Catholic and Protes

tant church leaders aimed at

resolving the deadlock over

the Orange Order's parade at

The meeting comes amid

signs of continued tension

police firing warning shots

when a joint army-police

patrol was confronted by an

Drumcree, which was re-

Catholic neighbourhood.

growth of public spending, including restrictions on benefits and acceleration of the assessment of asylum applicants. The postponed measures include a freedom of information bill, legislation to create a food standards agency, a range of

there will be an e-commerce bill putting in place a legal transactions on the internet.

### Newspaper publisher to hold internet auctions

By Cathy Newman in London

Newsquest, the regional newspaper group that publishes Berrow's Worcester Journal - said to be the world's oldest newspaper is to hold auctions over the

The group will hold trials in north-east England, allowing the buying and selling of small items online. It plans to roll out the venture across the UK in a few months.

Regional newspapers' classified advertising revenues are threatened by the internet as more people search for jobs and goods online. Groups such as Newsquest have been exploring ways of exploiting the strength of their local print brands on the internet

Internet auctions are successful businesses in the US and are beginning to take off in the UK. In September. eBay, one of the biggest US internet auction services, made its stock market debut and saw its shares soar more than 163 per cent in its first day of trading.

Newsquest, which reached the London stock market a year ago, will use software from Auction Universe, a US company, to conduct the

Jim Brown, executive chairman of Newsquest, said: "With the internet, we had originally set out to protect our business. What we've found is another busi-

Newsquest earlier this year announced plans to become a "virtual internet access provider" by charging readers for unlimited access newspaper web sites. It expects to make profits of between £2m and £3m (\$5m)

from business leaders pro-euro statement by 114 British business leaders, even

businessmen engage in the debate about the single curtransport measures and com-Meanwhile, Niall Fitzgerald, the Unilever chairman and prehensive pensions reform. influential Emu campaigner, called on the government last. On the business front, night to set a "conditional date for entry to the single currency". Speaking in London last night, he said: "Business does not want to see Britain relegated to the status of a quaint, off-shore trading post, steadily marginalised from framework for commercial

But more sceptical businessmen insisted it would be wrong to conclude that there was an overwhelming private sector consensus in favour of euro membership. Tim MelvilleRoss, director-general of the Institute of Directors. said: "It is patently not the sole view of British business that we are in favour of early entry."

its main market."

He insisted that "we cannot afford to be hauled aboard European political union as if we were running for the last bus home". Robert Peston, London

#### TECHNOLOGY COMPANIES

### Support offered for US push

Small British technology companies are to be offered subsidised training and support to break into the US market, under a government scheme launched yesterday. The package includes "mentoring" from a named commercial officer at one of the UK's posts in the US and a tailored marketing course at a university business school. The initiative will run for three years with the Department of Trade and Industry planning for 600 companies to go through

The government has received positive feedback from companies involved in a pilot scheme. David Wighton,

#### THE ECONOMY

### More interest rate cuts urged

The Bank of England, the UK central bank, should continue cutting interest rates to ward off recession, according to two leading independent economic forecasting groups. Oxford Economic Forecasting and the London Business School believe the economy is likely to avoid recession narrowly next year, but with the risks clearly on the downside. The groups predict the UK economy will expand by 0.9 per cent next year and 2 per cent in 2000, marginally less than the Treasury predicted in its recent pre-Budget

 The first significant falls in house prices for nearly three years have been reported by the Royal Institution of Chartered Surveyors. It said more of its members were reporting falling prices than rising. The falls were concentrated in London and south-east England. Robert Chote and Christopher Brown-Humes, London

#### **ANTIQUES**

#### Dealers double turnover

Figures released yesterday by the British Antique Dealers Association - which covers 400 leading dealers suggested a 50 per cent increase in turnover, to £565m (\$949m), in the year ending June. The trade has an estimated turnover approaching £3bn when non-member dealers are taken into account. More than half the sales of Bada members were to overseas buyers, a third of them

More than half the dealers responding to a Bada survey reported higher sales in 1997-98, with picture dealers

The figures indicate the industry is made up of small businesses, with almost half Bada members having a turnover of less than £500,000 and only four with sales in excess of £20m. Antony Thorncroft. London

#### yers with limited powers of during were "very, very offence is not going to help." accused lawyers of turning a for lawyers and other profesblind eye to money launder- sionals to fail to report a cli- it said.

The top school abolition debate that is all about class

City of London police are not close knowledge or suspicion

were very big firms with from 300 in 1996.

The question of the continued existence of grammars throughout the selection in state education stirs parents'

authorities in their efforts to on organised crime. But it

crackdown on money laun- admitted that prosecutions

dering. Solicitors are law- of lawyers for money laun-

education, trumpeted Tony Blair as one of his their selective nature. But priorities when he became prime minister 18 months ago. He pledged to reduce class sizes, motivate teachers and improve standards. He struck a chord with in the same areas. many parents concerned about under-investment in schools and poor levels of attainment by children.

Now the government is embroiled in a dispute about its plans to help abolish some of Britain's oldest state schools, where many parents fight to send their children.

emotions. Deborah Hargreaves explains grammar schools uphold high standards because of and Gloucestershire. opponents say they skim off academic pupils, leaving oth-

ers with a sense of failure and handicapping non-selective comprehensive schools Critics of grammars want them to become comprehensive schools and admit all pupils from their neighbourhoods like most of the other 4,000 secondary schools.

Since the Conservative party has championed grammar schools, some staunchly Conservative municipal Britain's remaining 166 authorities held on to their David Blunkett, chief educa-

rush towards comprehensive education in the 1960s and 1970s. This means many selective schools are today concentrated in leafy regions such as Buckinghamshire

The debate over selective education has raged for the past 40 years. Grammar schools - which are over subscribed for places - have been a traditional route for working and middle class children to go to university. The emotive debate over their continued existence is tied up with Britain's archaic class system.

The picture is further complicated because a minority of parents sends their chilthe party's approach to selective education. Labour had proposed to abolish all private schools or - more recently - remove their status as charities, which affords them tax advantages. But it has backed away from these ideas.

In opposition Mr Blunkett vehemently declared there would be no selection by exam or interview. But the Labour party was criticised before the last general election in a spat over the choice of school for Mr Blair's son. The prime minister decided to send him to a high-class comprehensive several miles from the family's home not the closest school, as

government, has softened not create any new selective schools and will give parents the chance to vote on retaining existing grammar schools. Ballots could be held next year although changes are unlikely to be

made before September 2001. Anti-grammar campaigners welcomed the government's moves to pave the way for ballots, though the rules are so complicated it is difficult to predict their outcome. Two grammar schools in Bristol, in the west of England, have already signailed they will go comprebensive following campaigning by parents.

But five grammar schools in Birmingham in the

go independent if local parents try to turn them into comprehensive schools.

Many parents in the middle income bracket have struggled to move into areas schools. The pro-grammar camp argues that such parents could scrape together enough money - often more than £1,000 (\$1,600) per child per term - for fees to send their children to private schools if they were faced with abolition. This would cream off more pupils to the private sector without raising achievements in local

One of Labour's first

School rules

State schools State schools for pupils aged 11 to 18 largely superseded since the 1960s by comprehensive schools. The tial difference between the two types of achool is that grammar schools select pupils on the basis of ability while comprehensives are open to all

Comprehensive schools where most children aged 11 to 18 are educated include many former grammar achools. The Labour party started the comprehensive movement when it held power in the 1960s, pushing many schools to become comprehensive and scoming the system of selection at age 11 as elitist

Independent achools are highly selective, receive no state crants and include some of the most famous names in Britain including Eton, Harrow and Winchester. There are independent schools for pupils of all ages, and those for teenagers are confusingly called public schools. Almost all parents of publis at such schools pay fees. In the 1960s some grammer schools switched to independent status to avoid being turned into

enable less well-off pupils The assisted places scheme moves when it came to had cost around £140m a power was to phase out a year, but that money will subsidy put in place by the now be spent on reducing radical step.

Conservative government to class sizes in state schools for children under 11. For a access to private schools. Labour party that has abandonned much of its leftwing tradition, the move to abolish grammar schools is a

# The world's top 500 survey. Who's number 1?

The FT 500. The definitive company listing published with the Financial Times on January 21 and 22 1999.

FINANCIAL TIMES No FT, no comment.



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INTERVIEW JOHN KOSS, CHAIRMAN OF KOSS

# Sound way to survive among the big boys

Inventors of the first stereo headphones have remained in business by evolving as technology advances, writes Nikki Tait

ers when their industries are dominated by multinationals? Ask John Koss, co-inventor of the first stereo

orty years ago this month, two hopeful US entrepreneurs walked into Milwaukee's Hotel Wisconsin where a high-fidelity show was taking place. Mr Koss, now in his late 60s but still chairman of the quoted company that bears his name, and Martin Lange, his partner, were trying to enter the rapidly evolving music equipment industry.

build a portable phonograph," recalls Mr Koss, who was playing trumpet with a jazz band at the time. "And then to be different, we thought we'd use a set of nice stereophones, so people could have private listen-

Turning this idea into reality was not easy. "What happened was that there were no music phones available. Everything was communications equipment left over from the second world war, headphones for switchboard operators and language

"It didn't have the balance you needed for listening to music. There was really no excitement - like listening to music on the telephone."

Undeterred, Mr Koss got his partner to install miniature hi-fi speakers in the type of headphones used by pilots. "The fact is, we were using a much bigger surface than these [current] little

But that gave the base.

Can innovators ment, even with those first survive as niche play- ones. And it turned out that everyone at the show was nuts about the sound except they didn't like the

phonograph. So just as the Koss stereo headphone was born, the Koss phonograph bit the dust. Today, its inventor looks stoic. "We were about 10 years ahead of our time," he says, philosophically. "Portable phonographs, boom-boxes and so on came on about the 1970s."

But if timing on the portable phonograph was lousy, the stereo headphones were delivered into a highly recep-So we thought, well, let's tive market. As Mr Koss points out, music was changing rapidly in the 1960s and volumes were getting louder.

College students in particular lapped up the new novelty: "The kids at school, the only thing they wanted was a little school work and a lot it to be responsive to retailof music.

"They had it in their dorms and they couldn't play it loud because they would rock the walls. So phones were the only way that they could hear it. Our

> the phones to the first show, nobody had heard stereo, and it's very exciting when you

changed when large competitors, notably Sony, muscled in on its act. The company, formed with family money to manufacture the headphones had little patent protection. It attempted to diversify, first into products like man-

ual turntables and later into computer speakers. Some hairy financial periods ensued and in 1984 Koss was forced into bankruptcy, re-emerging a year later.

But today, most of these peripheral activities have been pruned away, and Mr Koss's sons now run the business from the same modest Milwaukee headquarters that have housed the group for the majority of its corpo-

And, in spite of the upheavals, Koss still leads the \$120m-a-year highfidelity stereo headphone market in the US. Michael Koss, chief executive, claims that the company's tailored focus and the fact that it manufactures locally allows ers' demands

That, in turn, helps to combat some of the competition's size advantage. Sales last year were \$40m, of which 87 per cent came from stereo headphones

The younger Mr Koss also





expanding sales overseas, especially in Europe, where the lack of uniform distribution and specifications has made the market tough to crack for a relatively small company.

"Even something as simple as the euro may help," he says. "As the EU becomes one market, you're going to see more cross-border retailing and that's going to improve our position."

The Koss name, meanwhile, has been licensed to a and it's very exciting when couple of electronics companies, based in Hong Kong and Canada, who use it on a range of audio equipment, from speakers to car stereos.

This has boosted profits by more than \$1m annually. softer and make it do more, The Koss share price has yo- so that we could expand it.

sees some opportunity for 1990s level. The Kosses stress they have no plans to sell out.

But one important reason for Koss's survival may be because the technology has advanced significantly over

the past 40 years. "The first breakthrough was that we could get that big bass sound and the music sound. It's hard to remember if you weren't there, but when we brought the 'phones to the first show, nobody had heard stereo. you hear it for the first

time," says John Koss. "But then as the technology grew, and we shot people up to the moon, the aim was to make the cone

ther improved the sound quality that stereo headphones could deliver. "The better they got in cleaning up their act, taking the distortion out of the

difference to the way

could alter the sound." By

the late-1960s, the industry

moved to electrostatic

cone, and a magnet that

pushes the cone so that it

vibrates. With electrostatic,

great innovation

"The normal system is a

amplification, the better we stands at double its mid- nets changed. It made a big Today, Koss's latest focus listeners to plug earphones at] the other."

is on noise suppression. Mr Koss cites an all-too-familiar turn, contains a microproexperience: "Have you ever cessor that registers the been on a plane, trying to unwanted noise and sends listen to a movie which out "anti-noise" waves that they've played once too are 180 degrees out of phase often, where the head end of and counteract the offending the music sound is about 25 buzz).

there's nothing pushing, "And then, to make matnothing to warp. It was a cheap pair of very inefficient And then, in the mid-1980s, headphones that you have to there were the cordless crank up to override the phones, and a design that sound, so that you put all put two speakers in each the distortion into them? earpiece. The dawn of the Then you're supposed to digital era, meanwhile, furhear what they're saying - it doesn't work.

years old?

"By using a noise suppression phone, you eliminate all this and you've got a very efficient result." (The company's Quiet Zone system,

into a small box. This, in

Koss adds, can help people hearing, and have problems with all the peripheral noise at parties or in a restaurant, although he admits that in this case the technology can

But he says: "It's a per sonal interest. I came at this another point of view.

re know about at one end o

FT GUIDE TO EMOTIONAL INTELLIGENCE

# Empathy is better than wizardry

So-called 'soft skills'are not to be ignored. Rob Yeung identifies them and their impact on your job

There seem to be books and articles all over the place about emotional intelligence. What's it all about?

Emotional intelligence (EQ) - as opposed to traditional intelligence (IQ) describes a set of abilities. competences or so-called "soft" skills about how people manage themselves and relationships with

There are five components, three of which relate to how you manage Self-awareness -

recognising your own strengths and weaknesses and knowing how to compensate for them: Self-regulation - being able to keep under control emotions such as anger and impulses such as acting without thinking, and knowing when to be flexible and open to change; Motivation - having optimism and personal drive.

The remaining two components are concerned with handling other people: Empathy - skill in "reading" the emotions and motivations of other people, and being able to anticipate their needs; • Social skill - an ability to huild and manage relationships with clients,

is EQ just the latest management fad? EQ seems to be in vogue a the mument, but only the term itself is new - the concepts have been around

customers, colleagues, etc.

There has been a growing realisation that getting ahead is no longer about being a technical wizard or

an intellectual genius. For example, it is commonly accepted that traditional IQ tests fail to predict job performance. Everyone can think of examples of boffins who never made it past middle management because they lacked the right personal qualities, even though they know the company's products better than anyone

Instead, it is people who are acknowledged to be charismatic, politically aware, open-minded and confident who sit at the tops of companies. EQ is simply a relatively recently coined label for this set of skills.

But I'm a manager, not a counsellor – who cares if I have empathy or not? Tough business people almost always initially deride empathy as being unimportant to their roles. However, learning to sell more effectively to clients or customers requires an ability to read people's feelings more accurately to

You can only learn from your shortcomings if you are fully aware of them

know which buttons to push. An accurate understanding of your employees' needs and feelings will help you to find the best way of motivating them or to know how hard you can work them without breaking them.

higher EQ get me the promotion I want? It is difficult to imagine any aspect of a job which will not be affected by EQ. Within your own company, having a good sense of

INTELLIGIENCE BUT CHOOSES NOT TO LET HIS EMOTIONS SHOW, OR HIS INTELLIGENCE, ACTUALLY

MALCOLIN HAS FANTASTIC EMOTIONAL



political awareness will help you to detect key power relationships and how to deal with conflict. Being self-aware and aware of others will help you to know when to forge ahead and when to take on board advice and give in. The list goes on.

A recent article in the Harvard Business Review by Daniel Goleman estimated that EQ is twice as important as technical skill or IQ in determining top-class performance.

But aren't these just common-sense social skills? Yes, in the sense that most people understand the concepts because they are straightforward enough, However, most people cannot apply them as effectively as they might. It is akin to understanding the concept of playing a piano but being unable to produce

a piece that is aesthetically satisfying. In addition, many people have very little awareness of their own strengths and weaknesses. For instance, there is

typically a poor correlation between managers' ratings Now you're talking. Can a of their own skills and the ratings given by their teams You can only learn from your shortcomings if you are fully aware of them. is EQ innate or learned?

Ah, the age-old question of whether leaders are born or

Emotional intelligence resides in a centre of the hrain known as the limbic system, which is formed at birth – so a proportion of EQ will be determined in your infancy.

However, the limbic system responds remarkably well to feedback, training and extended practice. In short, EQ is a set of behaviours that can be

So how do you improve your EQ? Like any skill, EQ can be improved only with a great deal of time and determination. EQ training requires dedication because you may have to confront

unpleasant realities - who finds it easy to admit that they are a poor team player or that they find it difficult to be as assertive as they need to be? Objective feedback on your performance and hind spots from someone outside

of your business is vital employees and colleagues often feel unable to be as honest about your failings as YOU Would like them to

Rob Yeung is a business Psychologist in the London office of Nicholson

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The same approach, Mr ters worse, they've got a who are slightly hard of

become "a little expensive". business from the music standpoint. Now we're trying to look at it from

"it's fun to combine things \$200, works by allowing the the spectrum with [things

FINANCIAL TIMES Conferences

**Telecoms** The 18th Annual FT World Telecommunications Conference

1 & 2 December 1998, Hotel Inter-Continental, London Competition and convergence will be the two main themes of the 1998 FT World Telecoms Conference. The European telecoms market is now one year on from its final liberalisation and the conference will assess the progress of

liberalisation in Europe, North America and Asia Pacific. SPEAKER ACCEPTANCES INCLUDE

Sir Iain Vallance Charman, BT plc Mr Bert C Roberts Jr Chairman, MC/ WorldCom Mr Gary Forsee President and CEO. Global One SA Mr Daniel E Somers Senior Executive Vice President & Chief Financial Officer

Mr Javier Revuelta Vice-Chairman, Telefónica Mr David L Oertle Chief Executive Officer, Esprit Telecom Mr David Edmonds Dr Pekka Tarjanne

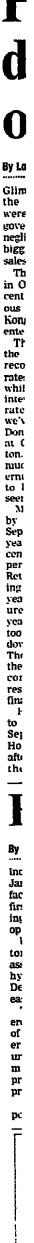
Secretary General, sional Telecommunications Union, (ITU) Mr Jorma Ollita
President and Chief Executive Officer, Nokul Corporation Executive Director, Global Businesses, Cable and Wireless plant

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debis Automotive Lease Finance Consultant

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### Gangwai moves to chief executive at **US Airways**

Stephen Wolf, one of the world's best-known airline executives, has taken another step back from day-to-day control of US Airways, handing over the chief executive's position to rising star Rakesh Gangwal.

Wolf, 57, will remain group chairman, taking overall responsibility for strategic direction: but Gangwal - already chief executive of the group's operating arm - wilt have an expanded role in

running the company. Gangwal, 45, was born in Calcutta and received an engmeering degree from the Indian Institute of Technology, followed by an MBA from the Wharton School at the University of Pennsylvania.

He has long been a Wolf protégé. The two first worked together when Wolf was chief executive of UAL, the parent company of United Airlines, and Gangwal was in charge of United's strategic planning. Gangwal impressed Wolf with his skills in the

management, devising pricing strategies that maximised the airline's potential revenues by using different fare levels to fill as many seats as possible.

After leaving UAL in 1994. Wolf took Gangwal with him when he was appointed as a high-level consultant on the restructuring of Air France. Two years later, the pair moved again to US Airways and set about restoring the health of the then ailing airline.

Wolf described Gangwal as "the most talented young executive in the airline business todav

Separately, Wolf said US Airways had appointed Peter George, chief executive of Britain's Ladbroke group, to the board, citing George's "great knowledge of the hospitality business". George is chairman of Ladbroke's Hilton International hotel subsidiary.

### Melcher heads SLOC in UK

Richard Tomkins, New York

Steve Melcher was yesterday given the challenging task of restoring the fortunes developing science of yield Sun Life of Canada's UK operations ahead of the likely demutualisation of the parent group next year Melcher, 49 (right), will take up the position of general manager of SLOC

in the UK next month. He was chief executive of Allied Dunbar, another big UK life assurer that relies mainly on a direct salesforce for its distribution, until last year.

Melcher replaces Maurice Bates who left SLOC in August. Christopher Brown-Humes

#### **New Boeing** financial officer

Boeing, the US aircraft maker which has been plagued by production and financial difficulties, has appointed Deborah Hopkins, 44, chief financial

The appointment is part of a management reshuffle at Boeing which has resulted in the sacking of Ron Woodard, head of the civil aircraft division, and the retirement of Boyd Givan, Hopkins'

Hopkins, who will take up her position on December 14, joins Boeing from General Motors Europe, where she was vice-president, finance.

She joined GM in 1995 as general auditor, where she headed a drive to help managers evaluate the risks inherent in achieving their business objectives. Michael Skapinker, London

#### McLarty to advise FT

Thomas "Mack" McLarty, a former chief of staff to President Bill Clinton, has joined the international advisory board of the Financial Times

In five years at the White House and National Economic Council McLarty also served as counsellor to the president and special envoy for the Americas. He left to return to McLarty Companies in

Carl Spielvoget, chairma of the board, and Stephen Hill, chief executive of Financial Times Group, paid tribute to McLarty's broad experience in business, economics and government, in particular is Latin America. Other members of the

board, which was set up to

advise the newspaper on

its expansion in the US, include Sanford Weill. and surpass it in profitability. co-chairman of Citioroup and John Browne, chief executive of British Petroleum

#### Crowley heads **Moison finance**

Patrick Crowley has been appointed executive vicepresident and chief financial officer of The Molson Companies, parent of one of Canada's largest

Crowley, 47, will join Molson in mid-December after stepping down as executive vice-president and chief financial officer at Abitibi-Consolidated, the world's largest newsprint producer. He succeeds Stuart Hartley, who will retire after 20 years with

Crowley provides the

company with experience in both international and consumer products businesses. The newly-named chief financial officer will contribute to the company's efforts to bolster its position in the fiercely competitive Moison has suffered through a decade-long decline during which it has seen arch rival John Labatt match it in market share

James Amett, Molson chief executive, has said the company is focusing

on increasing volume and exercising effective cost controls. Moison recently announced plans to treamline administration.

The two rivals, which jointly control 90 per cent of the Canadian beer market, are each believed to spend up to C\$200m a year on advertising campaigns and price discounting in order to increase market share, often measured in tenths of a percentage point. Scott Morrison, Toronto

#### Esser steps up at Mannesmann

Klaus Esser, who has for some time been a driving force at Mannesmann, the Düsseldorf-based industrial group, can at last step out of the shadow of Joachim Funk. 64. who is stepping down next May as head of the group's executive

Esser's confirmation as Funk's successor follows his successful oversight this year of Mannesmann's fast growing telecommunications Mobilfunk and Mannesmann Arcor, are among the strongest rival in the mobile and fixed markets respectively to Deutsche Telekom, the



partially privatised telecoms aiant. Esser, 51, was appointed

vice chairman in February - a move which singled him out as Funk's most likely successor. He has a furlous business style needed to grapple with a conglomerate as diversified as Mannesmann, which was originally best known As well as pushing into telecoms. Mannesmann has streamlined its

poor-performing engineering intere Esser loined Mannesmann in 1977 after two years at the Technology. By 1990 he was a member of the board of Mannesmann Demag, one of the group's engineering division

Immediate executive

board responsibility for elecoms will now be taken by Lars Berg, 51, chief ecutive of Telia, Sweden's state telecoms group who had previously spent most of his career

He fills the place vacated by Peter Mihatsch, who oversaw the build up of Mannesmann's telecoms activities but quit in February.

Berg is one of four new appointments to the board, hich is being expanded to include members with direct divisional responsibilities. Georg Acker, 58-year-old Demag responsibility for engineering interest Joachim Rauhut, 44 becomes chief financial officer. Peter Gerard, 51. joins from Deutsche Bank. Ralph Atkins, Bonn

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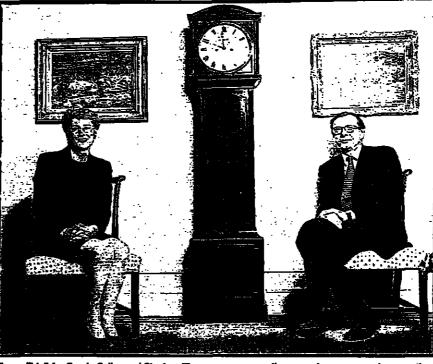
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Time will tell for Carola Galley and Stephen Zimi

MANAGEMENT MERRILL LYNCH MERCURY

# Merged assets in search of top form.

Jane Martinson looks at the mixed fortunes of one of the world's biggest fund ing nature of the UK market.

The traditional balanced managers a year after its creation

Stephen Zimmerman, co-head of Merrill Lynch Mercury, one of the world's biggest institutional fund managers, says the past year has been a bit like starting at a new school. The syllabus involved studying Merrill Lynch, the US investment bank which bought Mercury Asset Management, the UK's largest pension fund manager, for

£3.1bn a year ago.

Mr Zimmerman, who is approaching 50, joined MAM as a graduate and eventually owned enough of the business to earn about £14m as a result of the takeover. He rejects any suggestion that such riches have changed his behaviour. "The pressure to do well is a self-imposed one. The hunger is still

there," he says. But the year-end report of the newly named MLM leaves some questions about the takeover. Poor perfor-mance in part of the group's core UK institutional business has prompted several high-profile client defections.

Rivals and consultants alike question how the investment process at Mercury can adapt to meet the challenges of a global busi-

Merrill last month announced 3,400 job cuts and a \$500m cost-cutting exercise in response to the collapse in the world's equity markets. MLM has been largely saved from the job cuts: staff numbers have increased by

244 to more than 1,800 since the beginning of the year. Yet the company, with \$218bn of assets under management, has had to cut costs. Temporary and contract staff have been shed and the group has not been able to increase employee

Both Mr Zimmerman and Carole Galley, co-head of MLM, have taken to their new roles with vigour. But one former colleague says: "Zimmerman has had a new lease of life, while Carole is probably less happy. The UK business is her baby, if it's struggling, she will struggle." Ms Galley declined to

As a symptom of its problems, the company's flagship £4.4bn pooled pension fund came 68th out of 71 funds measured by Caps, the performance measurement group, last year. Several of Mercury's largest clients left after suffering performance some 10 percentage points below the benchmark in

Such underperformance may not reflect the house average but these results. with individual fund managers appearing to have such an important influence on performance, was particularly worrying to clients.

The problem goes to the heart of the company's ability to manage any future growth. The hallmark inde-pendence of Mercury's fund managers becomes more and more difficult as funds under management grow. This is partly because their ability to take large bets is circumscribed by the amount of money they manage.

Mercury introduced asset allocation controls before the merger to prevent such disparity of results. But Mr Zimmerman recognises that such controls must be managed in such a way that fund managers do not feel "reduced to the lowest common denominator" by being unable to follow their own

style of management, which gives fund managers discretion to invest in a range of asset classes, has suffered from a move by consultants towards a mixture of indextracking managers and specialists, who invest in a spe-

cific asset class.
MLM has moved into other, faster growing areas of the UK market, such as defined contribution, but its greatest focus is on international fund management. 'We look at our business as a global one today," says Mr

Of the \$30bn in new business won since the beginning of the year, about \$12bn has come from the US, £6bn from the UK and £5bn from continental Europe, a target region over the next few years. In Japan, another core area, the group has won \$4bn in new business.

The US has already pro-vided the first fruits of a merger that was largely predicated on the opportunity of pushing Mercury's fund management expertise through Merrill's extensive US network. This month two Mercury mutual funds, the first to be launched by a company that had previously failed to make much headway in the US, attracted almost \$680m in spite of market turmoil this

Michael Lipper, the head of Lipper Analytical, says it is too early to say whether Merrill is regretting the high price paid for Mercury. "It would be better to look at it a year from now when we may see more merger benefits," he says. "If we don't, then the price and the integration process will need to be focused on."

And if they are, the new school could get a lot



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regional aircraft manufac-

tions, a World Trade Organi-

This is the first time since

the WTO Dispute Settlement

Body was established in 1995

that a panel has been asked

to interpret main provisions

of the WTO Agreement on

Subsidies and Countervail-

and transitional rules avail-

able to developing countries

which are relied on by Brazil

The primary issue between

the two countries is the

alleged misuse by Brazil of

its export aid programme,

known as Proex. The inter-

est rate subsidies granted to

foreign buyers of Embraer

aircraft have the effect of

reducing the interest rate

paid by purchasers by 3.8 per

cent on loans covering peri-

This amounts to a nonunal

reduction in the purchase

court

ods of up to 15 years.

are being put to the test.

ure of settlement consulta- \$2.5m.

turer, since 1996.

resolve the dispute.

ing Measures.

**BUSINESS & THE LAW EXPORT SUBSIDIES** 

Mark Clough examines the background

Canada has been in price of Embraer aircraft of

dispute with Brazil \$4m or 20 per cent of the cost over export subsidies of Embraer's regional jet.

to Embraer, a Brazilian the ERJ-145. Alternatively,

In July, following the fail- as a one-off payment of

sation panel was set up to manufacturer, is the compet-

to the row between Canada and Brazil

Geneva panel will

rule on air dispute

of Embraer's regional jet.

the subsidy can be taken by

foreign buyers at the outset

Bombardier, the Canadian

itor most harmed by the Bra-

zilian interest rate subsidies.

However, the Proex pro-

affects European regional

aircraft manufacturers ATR.

For Canada to succeed in

scheme applied to regional

aircraft must be shown to be

a subsidy as defined by

article I of the WTO agree-

ment and to be paid in con-

nection with exports con-

To satisfy the article 1 sub-

"financial contribution by a

government" which has con-

ferred a "benefit", and to be

prohibited by article 3.1 the

subsidy must be contingent

receive a \$41bn rescue pack-

age from international

Brazil, which is about to

on export performance.

trary to article 3.1.

Saab and BAe.

gramme also significantly

16

# Wilde Sapte tops

league tables Wilde Sapte, the City law firm, has emerged at the top of the UK project finance eague tables after closing deals of a greater value

rs rivals. The league tables published in the Project Finance Book of Lists 1998-99 show that the firm closed UK projects to a value of \$6.7bn. Second was Norton Rose which closed deals valued at \$2.95bn; in third place was Clifford Chance, with closed deals valued at \$2.9bn.

project finance

Among the deals closed by Wilde Sapte in 1997-98 were the Norfolk & Norwich cant subsidies case to come Hospital, Oceanic Air Traffic Control and the Armed Forces Personnel Administration Agency. Wilde Sapte was also placed tion and application of the second for western

international law firm, has

Steptoe & Johnson in

Mundi has 146 member

firms with 370 offices in 83

representing approximately

well-known US law firm after

become the latest

other WTO members. European projects. The ruling of the panel Lex Mundi move provides an opportunity for a realistic appraisal, consist-Morrison & Foerster, the San ent with the General Agreement on Tariffs and Trade Francisco-based

The author is a partner of Ashurst Morris Crisp, the

practice that exceptions to

general Gatt rules must be

construed narrowly.

A further issue for the

panel is the relationship

between financial rescue aid

packages provided under

IMF and World Bank rules

and the uses of such aid to

fund a budget deficit arising

As this is the first signifi-

before the dispute settlement

body in Geneva, the panel's

decision is likely to be

important for the interpreta-

subsidies agreement by

Washington DC and Baker & Botts in Texas to join the Lex Mundi group of City law firm. associated law firms. Lex

Spanish task

1.500 lawyers.

countries worldwide

Clifford Chance has been retained to advise on Europe's largest securitisation - the \$11bn securitisation of the stranded costs in the Spanish electricity sector. Stranded costs are the costs deemed to have been wasted following the break-up of the Spanish electricity market. The UK international law firm is advising all three financial arrangers of the deal,

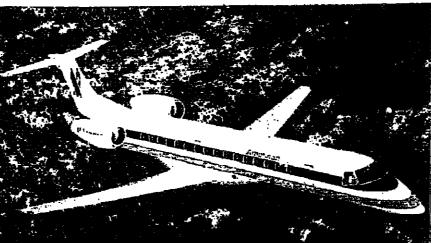
government's law reform advisory body, the 1998 Statute Law (Repeals) Act has repealed almost 400 180 whole acts of

parliament. Among the outdated statutes repealed are the Victorian acts passed to prevent the slave trade, two emergency acts passed in 1797 as a result of the mutinies at Spithead and the Nore, three restrictions on the powers of the clergy to dispose of ecclesiastical property, five university acts giving graduates from newer iniversities the same employment privileges as Oxbridge or London

acts passed to administer tithes, tithe rent charges and

John Heller and Christopher

Jones have been re-elected as senior partner and managing partner respectively of Hammond Suddards, the UK national law firm. They will serve a further three-year term



Object of dispute: the ERJ-145, the regional jet built by Embraer, the Brazilian manu

export subsidies to compete.

The WTO panel will have to

decide whether these pay-

ments, which are made

mainly to foreign regional

airlines and their banks,

allowing them to reduce

below international levels.

are in line with Brazil's

Brazil will need to justify

large payments to foreign

institutions that result in a

substantial net outflow of

funds. While the domestic

content of Embraer aircraft

is below 30 per cent, the

Proex programme finances

up to 100 per cent of the pur-

chase price of Brazilian

the Brazilian budget to cover

Proex payments to foreign

craft at a time of financial

The £200m annual cost to

sers of Embraer air

regional aircraft.

development needs.

their financing costs to from export subsidies.

WTO member: and any export subsidies granted are kept to a minimum in accordance with article 27.4. Provided that Brazil can satisfy the three conditions in article 27.4, the Proex programme might benefit from

The three conditions conits complaint, the Proex cern the phasing out of The scope of derogations interest rate equalisation export subsidies within an eight-year period from the entry into force of the WTO agreement (which expires on December 31, 2002); a standstill obligation not to increase the level of export subsidies: and an obligation to phase out export subsidies sidy test, there must be a in less than eight years when the use of such subsi-

given notice of its intention

to rely on the defence pro-

vided for developing country

members by article 27 of the

to establish that it is a quali-

fying developing country

temporary exemption from

the general prohibition of

export subsidies.

Article 27.2 requires Brazil

subsidies agreement.

development needs. Brazil is unlikely to pass the first test, having extended the Proex financing period from 10 to 15

dies is inconsistent with

tion not to expand the level interest rates and needs the Brazil's development needs. of the subsidies, the available evidence again appears to indicate that Brazil has expanded the scope and availability of Proex

It has increased the size of

loans qualifying for Proex subsidies from 85 per cent of the purchase price of the aircraft to 100 per cent, waived rules requiring a certain percentage of the content of the aircraft to be Brazilian and increased the period of loans for which the subsidy is available from 10 to 15 years. It has also increased the term for which Proex subsidies are available for spare parts and engines for regional aircraft.

The third condition is likely to be the most contentious, touching as it does on the issue of a country's development needs. Embraer claims that it is crisis might be considered

penalised by high domestic inconsistent

undertakings which were "parties concerned" with

interest in bringing proceed ings in those cases by the absence of other procedural guarantees. In the present case, there had been an invitation to submit observa-

The Court further held bution network.

Givenchy creates a special case the grounds that it was not ual situation of Kruidvat not sufficient for a direct

Givenchy's exclusive agent

tion network.

action for the annulment of the Commission's decision in the European Court of First Instance. The Court declared it inadmissible. Kruidvat had no standing to challenge an individual decision granting exemption as it was not "individually concerned". On appeal, the Court

The extension of the right

in the administrative proceestablish a link between their individual situation action before the CFL and the association's action.

was not sufficient for it to be action against a Commission decision to be admissible.

to bring proceedings to an trative measure relied on by association defending the one of the parties to such interests of its members proceedings might arise as could offer procedural an issue preliminary to the advantages. However, partic- settling of that dispute. Howipation by such associations ever, from this it could not be inferred that the other dure could not relieve their party had standing to dismembers of the need to pute the legality of that measure by means of a direct

The Court went on to hold

regard to Commission decisions on state aid. The Court justified a legal

that Kruidvat was not distinguished from other operators outside the Givenchy distri-C-70/97: Kruidvat v Commission, ECJ FC, November 17



# The European Court of

European European

cumstances in which an undertaking is deemed to be sufficiently individually concerned by a European Com-

mission decision to bring an action to have it annulled. The judgment arose out of a dispute between Givenchy. the French perfume house, and Kruidvat, a Belgian shop chain. Kruidvat sold fine fragrances, including Givenchy perfume, obtained on the parallel market.

In 1990. Givenchy sought

sion for a selective distribution network for its prod-Justice has clarified the cir- ucts. The Commission published a notice indicating compatibility with European competition rules.

Comments received in response included one from Kruidvat's trade association. In July 1992, the Commission adopted a decision declaring the competition rules did not apply to Givenchy's selective distribution system.

in Belgium sought an order requiring Kruidvat to stop selling Givenchy products on proceedings and the individ-

part of the selective distribu-Kruidvat brought an

upheld the CFT's finding that the link between the participation of the trade association in the administrative individually distinguished.

Further, the existence of

The legality of an adminis-

that there was no analogy

Central Hispano. No other law firm is involved so far. The transaction is being conducted under the new securitisation law issued in Spain earlier this year. There will be both a domestic and international issue.

Merger outlook

Consolidation among UK law during 1997-98 than any of firms is set to continue, according to research by accountants Smith & Williamson. Two-thirds of 90° solicitors' firms interviewed by the accountants said they expected the level of merger activity to increase over the next year. More than 70 per cent said they had approached, or been approached by, another firm with a view to a possible merger in the past two

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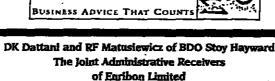
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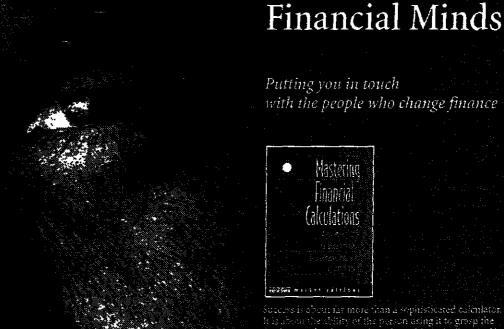
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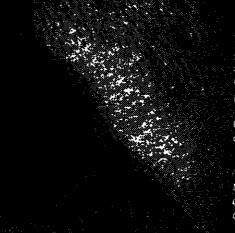
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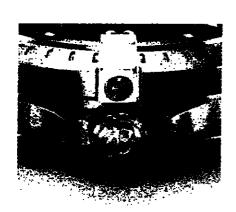
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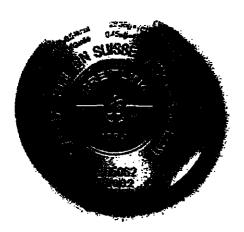
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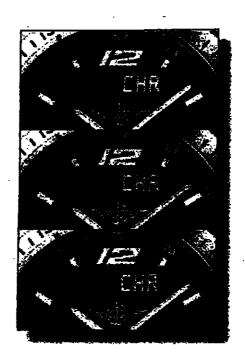
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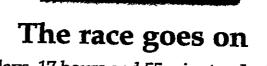
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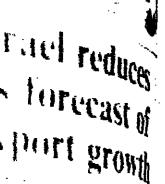


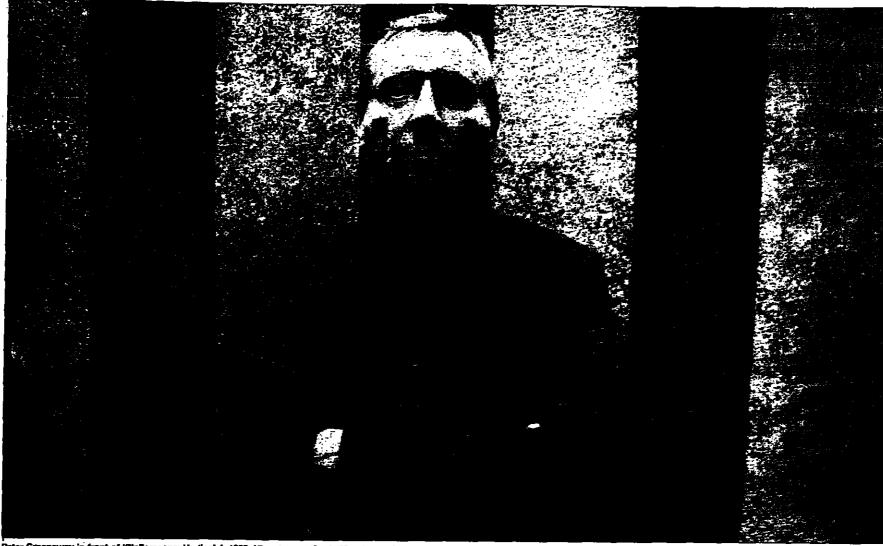
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# Confessions of a non-draughtsman

The filmmaker Peter Greenaway has had quite a few problems mapping out his artistic career, writes William Packer

Peter Greenaway has made some of ing and painting are never easy. the most remarkable films of our time, dense with scholarly hint and art-historical reference, dead-pan congratulatory recognition. He has also been the curator of some memity, rich in inter-disciplinary proposition and possibility, endlessly codified by list and category.

And he is also a painter. We remember the artist-bero of *The* tirector - and it was Greenaway - engage that appeared upon the screen. No works characterised by cliche him that they should be his own. the beginning, Greenaway had little affinity with the School's conception of art practice: "I was not be confronted"? interested in observational work or

Perhaps he was no good at them. "Art schools", he complains, "are so good at breaking your confiin lokes for us to smile at in self dence." Perhaps he wished he had gone to Cambridge after all.

The point is that clever people orable exhibitions which slipilarly often aspire to the life and condibelebrate that polymathic curios tion of the artist and, lacking obvious technical facility, persuade themselves that the fault lies elsewhere. We read of Greenaway's "increasing dissatisfaction with what he perceived to be a narrow Draughtsman's Contract, the film conception of painting - one that by which he made his name as a did not facilitate an imaginative ment on his part and prehimself who made the drawings sumably, therefore, gave rise to matter that they were stiltedly. The underlying suggestion here is ineth and inappropriate to the that other means may be devised period it was clearly important to and validated if one is clever enough. Who needs to sit in the In 1960, at the against 18, he field and draw the landscape, for turned down Cambridge University example, when there are "issues" in favour of the Walthamstow of landscape to be addressed. School of Art. But the disciplines of ... which had led ambitious artists of anatomy, perspective and the life- the early 60s to exclude landscape room seem not to have suited him. as a possible subject for paint-Paul Melia, his present apologist, ing ... seen by them as too much writes in the catalogue that from the individual achievement of an older generation . . , whose cultural status was now part of what had to

Note that tendentious "ambibeing a dispassionate documenter. Hous" to patronise more orthodox or even a passionate one." Draw- engagement; note too the curious

In 1978 he made 92 maps, "the proposition that being an artist requires the confrontation of the result of an absurdist search for a

"cultural status" of another. So like other artists returning to landscape in the later 60s, but drawing upon "forms of representation derived from the sciences rather than personal experience",

Clever people often aspire to the life and condition of the artist and, lacking obvious technical facility

persuade themselves that the fault lies elsewhere

Greenaway took himself off to work instead with grids and charts, diagrams and maps. Anything but ball-bearings at selected points of intersection on the Ordnance Survey grid, but gave up on discover-ing that his actual "points of land... were usually occupied by trees, buildings or some other obstacle." What bad luck.

with Kitaj himself - or Paolozzi, map in every available surface: the hides of piebald cows; a bramble leaf mined by a gall-wasp grub, a piece of used sandpaper, the cat scratchings on a kitchen door ... engagement and development pub landlady Pauline; They raise a number of issues, such as: what are maps; what is their function; what is the differ-nerhouse in Manchester, is a sucence between a map and a picture; how does one read a map; what is eral manner of the day, a kind of the relationship of the map to the landscape it represents?" Good ion, sustained by what Melia would questions, all of them, but the call a profound and ironical sceptimere asking and representation of cism, but which in reality is only

not make the asker an artist. For Greenaway, the great moment of liberation from those old art-school disciplines came when, while still a student, he dis-R.B. Kitaj, with its forced and con-tradictory perspectives, its infan-nered, collage-like imagery drawn upon a variety of sources, its elegantly sketchy handling, and its wilfully recondite and literary refdraw. He set out at night to bury erences. Collage as such, too, came as a great personal discovery, in allowing him "the production of a vivid, flat surface - necessary at this time if one's work was to count as, or at least look, modern." It is that "at least look" that is the

ard Hamilton even, or Marcel Duchamp - the actual work had a | is a performance by the Bay sustained and credible critical within itself. But what we have in this retrospective, now at the Corcession of exercises after the genpotted history of avant-garde fashthem, fascinating as may be, does wordy and profoundly unironical self-justification.

None of this would matter if, as

There is no question of the work being allowed to speak for itself, and clearly it cannot. But in his heart Greenaway seems to have covered the work of the young recognised as much all along. In 1965 he joined the film unit of the Central Office of Information, and there found his true self. His films. for all their maddening obscurities and pretensions, can and do speak for themselves on their own terms, and so, too, his occasional curated exhibitions. These represent his lasting achievement. He at least kept up the day job.

> Peter Greenaway - Artworks 63-98: Comerhouse, Manchester M1: sponsored by Manchester Airport.

Le Socre du printemps made forceful contrast, and scored a great success with the audience Tilson Thomas and his LSO players excelled particularly in piano and mezzo-forte, where they brought many wonderful but often neglected details to precise life. When the score roared and howled. the conductor drove it very fast indeed; that made an exciting ride, but steely and hi-tech-mechanical. The earthy stamp of primitive human feet was hardly felt, and I

**David Murray** 

### Back to the sad silly Seventies

ROBERT HANKS

Shang-a-Lang Bash Theatre, London W12

The glut of 1970s nostalgia afflicting us right now needs explaining. The main reason must be simple chronology for the writers and directors who are now coming to the fore, the 1970s were formative years, and much the same must apply to a large section of the audience, so that writing about the decade makes commercial

But it may be, as well, that there are features peculiar to the Seventies pop scene that make it specially tempting for writers ~ the silliness of the music, the ludicrous clothes (platforms, hot-pants), the absolute absence of any of the spiritual and political yearnings (or pretensions, if you would rather) that marked the

The Seventies was a decade without baggage: the Sixties were all about protest, Vietnam, sexual liberation: the Eighties were Thatcher, the miner's strike and a Square Mile flush with cash and ambition. What does the Seventies mean?

The meaninglessness of that low, dishonest decade seems to lie at the heart of Catherine Johnson's Shanga-Lang, a play that combines the two genres of "Seventies

Three schoolfriends, all on the edge of 40, are reunited Richard Long, Tom Phillips, Rich- for a Glam revival weekend at Butlin's, whose highlight City Rollers: single, yearning divorced, alcoholic, aimless Lauren; and married, seemingly happy and fulfilled

two of them end up in bed with a pair of musicians from a tribute band, and they all find out things about one another and their shared past that they would rather not have known.

The characters and their situation verge on stereotypes, and in some ways it seems an oddly staid play for the Bush. What distinguishes it is a streak of ruthlessness. You are left after wards with a bleak sense of how all these women's plea sures - drink, sex, nostalgia - are only escapes from unhappiness. For Pauline. her teenybopper crush on Woody, one of the Rollers, was the emotional highlight of her life: what could be

Catherine Johnson's play combines the two genres of 'Seventies Nostalgia' and

'Girls' Night Out' sadder than that? The mood is summed up in an exchange between the two

musicians. "Life's too short," says Carl, the cocky young one, fed up with his friend's whingeing. "No it ain't, it's too fucking long," replies the older Vince.

Amid the misery, there are some very funny moments: Pauline coming out of a drunken stupor nestled between the legs of a giant fibre-glass Teletubby: Carl and Vince's appearance as soul musicians, complete with boot polish and Robinson's Golly afro-wigs. And in Mike Bradwell's production, all the performances are good, with Joanne Pearce's melancholic, eager-to-please housewife outstanding. It is a play worth seeing; but the nagging sadness of it means you are unlikely to cling to fond, nostalgic memories.



At the Butlin's Glam revival weekend: One McCracken,

### MUSIC TILSON THOMAS / STRAVINSKY

### Celebrations of spring

Michael Tilson Thomas has been conducting the London Symphony Orchestra in a trio of Stravinsky concerts - dedicated to his "stage works", though some of those programmed are rarely staged, and the 1943 Ode is a pure concertpiece. In fact the series just provided an excuse to fill the Barbican Hall for one of the ever-popular ballets each night (Firebird, Petrouchka, Rite of Spring), while

completing the programmes with less familiar works. And why not? I heard the last concert, which ingeniously matched two very different "spring" celebrations: the Rite, of course, and Perséphone, the balletic "mélodrame" Stravinsky composed in 1934 for Ida Rubinstein to mime and declaim. That was a collaboration with André

Cide was appalled by the way Stravinsky set them, rudely ignoring the prosody.

Yet this somewhat misbegotte work has its fragile, ethereal charms. It tracks Perséphone's descent into Hades, and thence upwards, after she negotiates a deal with Pluto that allows her the spring and summer of each year to Gide, and not a happy one. Stravinrevisit Earth. The music - with sky detested Gide's verses, and adult and children's choruses, and

a tenor role for the priest Eumolpus - recalls Stravinsky's earlier Apollo: but softer, lighter, without urgency.

Greenaway give-away.

The Tilson Thomas performance was well and thoughtfully prepared But I thought the London Symphony Chorus too numerous, the choral weight excessive for the music; surely Stravinsky envisaged a smaller group? The New London Children's Choir was fine. Stephanie Cosserat declaimed Perséphone gracefully and plainly; Eumolpus was Stuart Neill, a big American tenor with a big sound and adequate French, but no sense of theatrical narrative.

### INTERNATIONAL

### **Arts** Guide

ADELAIDE

State Opera of South Australia The Ring: first cycle of Wagner's opera. Staged by Pierre Strosse and conducted by Jeffrey Tate, this performance of The Ring is the first in Australia since 1913: Nov 24

### AMSTERDAM

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 The Rake's Progress: by Stravinsky, Conducted by Reinbert de Leeuw in a staging by Peter Settars. Cast includes Donald McIntyre, Thomas Randle and Willard White; Nov 26

BARCELONA EXHIBITION Fundació Joan Miró Tel: 34-93-329 1908 www.bcn.fimiro.es Magritte: an exhibition celebrating the centenary of René Magritte's birth, it contains

The state of the s

over 90 paintings and 50 photographs by the Belgian Surrealist, which are grouped into 5 recurrent themes from his

**CHICAGO** CONCERT Orchestra Hall Tel: 1-312-294-3000 www.chicagosymphony.org Chicago Symphony Orchestra: conducted by Riccardo Challly in works by Mahler and sohn. With mezzo-soprano Petra Lang and baritona Simon Keenlyside;

**OPERA** Lyric Opera of Chicago Tel: 1-312-332 2244 www.lymcopera.org Ariadne auf Naxos: by R. Strauss. New production by John Cox, conducted by Robert Spano. Cast includes Deborah Voigt and Susan Graham; Nov 24

COLOGNE **OPERA** Oper der Stadt Tel: 221-221 8400 Die Vögel: first modern staging for Walter Braunfels's opera. Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording. This production is conducted by Bruno Weill and staged by David Mouchtar-Samoral; Nov 27

HELSINKI

Finnish National Ballet Tel: 358-9-403 021 Giselle: staging by Sylvie Guilliem. With sets and costumes by Ramón B Ivars. Conducted by

**OPERA** Finnish National Opera Tel: 358-9-403 021 Anna Bolena: by Donizetti. Conducted by Maurizio Barbacini In a new staging by Jussi Tapola, with designs by Anna Kontek; Nov 27

David Garfoth; Nov 24, 26, 28

HUDDERSFIELD CONCERTS Huddersfield Contemporary Music Festival Tel: 44-1484-430 528 Elliott Carter 90th Birthday Tribute: works by Carter, including the European premiere of his Piano Quintet, performed by the Arditti String Quartet and pianist Ursula Oppens; St. Paul's Hall; Nov 27

 Northern Sinfonia: conducted by Thierry Fischer in Simon Holf's Triptych, and Diana Burrell's Clarinet Concerto. With cello soloist Zoe Martlew and clarinet soloist Robert Plane; Nov 26 DANCE

Huddersfield Contemporary Music Festival Tel: 44-1484-430 528 Jonathan Burrows Group: three dancers perform new work drawing on music and ideas by Mattec Fargion, Tom Johnson and Kevin Volans. Lighting by Michael Hulls; Lawrence Batley

Theatre: Nov 24

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891 London Symphony Orchestra: Sir Colin Davis conducts a series of works by Elgar; Nov 25

Royal Festival Hall Tel: 44-171-960 4242 Estonian Philharmonic Chamber Choir: with the Tallinn Chamber Orchestra, Tonu Kalkuste conducts work by Estonian composers Erkki-Sven Tuur and Arvo Part; Nov 26

English National Opera, London Coliseum Tel: 44-171-632 8300 Boris Godunov: by Mussorasky. Conducted by Paul Daniel in a new staging by Francesca Zambello. John Tomlinson sings the title role; Nov 24, 27

National Theatre Tel: 44-171-928 2252 Betrayal: by Harold Pinter. Trevor Nunn directs Pinter's 1978 play, with a cast including Anthony Calf and Imogen Stubbs; Lyttleton Theatre; Nov 24

MILAN EXHIBITION Pinacoteca di Brera La Dama con l'Ermellino: Leonardo de Vinci's 1489 portralt of the young mistress of Ludovico il Moro travels to Italy

for the first time since 1800, when it was purchased by the Polish Prince Czartoryski; to

MUNICH CONCERTS Philharmonie Gasteig

Tel: 49-89-5481 8181 Danish National Radio Symphony Orchestra: conducted by Gennadij Roshdestvenskij in Rachmaninov and Stravinsky. With violin soloist Viktoria Mullova and pianist Viktoria Postnikova; Nov 26 Munich Philharmonic Orchestra: conducted by Zubin Mehta in works by Liszt, Beethoven and Berlioz. With piano soloist Radu Lupu; Nov 24

NAGOYA

EXHIBITION Matsuzakaya Art Museum The Carmen Thyssen-Bornemisza Collection: touring show of 94 paintings, ranging from the 18th century to the early 20th. Highlights include 19th century Spanish works and works by American painters. Also on display are recently acquired works by Delaunay and Braque; to Dec 8

**NEW YORK OPERA** etropolitan Opera, Lincoln

Tel: 1-212-362 5000 www.metopera.org

La Bohéme: by Puccini. With Julius Rudel conducting and a cast which includes Francesca Pedaci, Gwynne Gever and

**PARIS** CONCERTS Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Frans Brüggen in works by Schumann and Mendelssohn. With violin soloist Thomas Zehetmair; Nov 25, 26

**OPERA** Opéra National de Paris, Opéra Tel: 33-1-4473 1300 www.opera-de-paris.fr

The Merry Widow: by Franz Lehar. Conducted by Armin Jordan and with a cast including Frederica von Stade and Hakan Hagegard: Nov 25, 27

SAN FRANCISCO

CONCERTS Davies Symphony Hall Tel: 1-415-864 6000 www.sfsymphony.org San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Haydri, Shostakovich and Brahms. With plano soloist Vladimir Feltsman; Nov 25, 27,

OPERA 🧎 San Francisco Opera, War Memorial Opera House Tel: 1-415-864 3330 Norma: by Bellini. Conducted by

Nov 28

Patrick Summers in a staging by Andrew Sinclair. The title role is sung by Carol Vaness; Nov 24, Nov 28

### **TOKYO** CONCERTS

Suntory Hall Tel: 81-3-3584 9999 Japan Shinsei Symphony Orchestra: conducted by Ondrei Lenard in works by Mahler, Nov 24

 Russian National Orchestra; conducted by Mikhail Pletnev in works by Tchaikovsky and Stravinsky; Nov 25

■ TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in

western Europe on medium wave 648 kHZ (463m) EUROPEAN CABLE AND

SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19,30: World Business Today 22.00: World Business Today

 Business/Market Reports; 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

PETER MARTIN

# A long goodbye

The heart of banking – turning short-term deposits into longterm loans - is coming to an end, but banks will not go quietly

Banks have no future. Their economic purpose is redundant. To survive, they must find another role: adviser, speculator, fund

This is the underlying truth behind such transactions as Deutsche Bank's mooted acquisition of Bankers Trust, or Citibank's merger with Travelers. It is a dangerous truth, for in seeking to avoid it, bankers assume ever greater risks.

Since the first medieval goldsmith diversified beyond the strong-room business. banks have had a single role: "maturity transformation", the turning of short-term deposits into long-term loans. Whether explicitly long-term, as in German corporate lending, or notionally short-term, as in British overdrafts, their assets have been effectively nostages to the future. Their liabilities, by contrast, have been immediately payable.

It is this inherent mismatch that has provided banks with their raison d'etre and their profits. Its intrinsic riskiness has led to the creation of central banks, regulators and lenders of last resort.

It remains risky. But it is increasingly redundant. Electronic technology and financial innovation are creating a world in which maturity transformation is

Economic actors individuals, households. companies - will no longer require this service. Their portfolios of assets and liabilities will be broadly matched in maturity terms: short-term assets will match short-term liabilities, longerterm liabilities will offset longer-term assets.

This is already visible, particularly in the US. Individuals' needs for

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retirement income) are now matched by their purchase of equities. Their shorter-term needs for credit to finance the purchase of consumer durables are matched by loans of a maturity that reflect the useful life of the product, or by credit-card loans with a comparable life. Some of their cash

balances, it is true, are still held in banks. But, increasingly, household cash not needed for immediate use is placed in moneymarket funds - and thus recycled into short-term. lending to companies. Not much scope for maturity transformation here.

Similarly, US companies raise equity and issue bonds and commercial paper. Or they perform maturity transformation themselves. bundling together short-term receivables and selling them as longer-term securitised This is usually described

as "disintermediation" Banks are not needed, it is said, because companies

lend directly to one another, cutting out the middleman. That is true. But it is only part of the story. More important is that,

during this process, maturity transformation drops out. Sometimes that requires innovation, as in the securitisation process. Sometimes it requires technology, as in the gradual elimination of "float" from the settlement of financial bargains. Always it requires a degree of sophistication on the part of customers that was not present before.

The threat to banks is profound. They will still retain a role in running the payments mechanism – but only because of regulatory favouritism. Without such implicit protection, computer service companies would be able to run the system much more efficiently.

Banks will still be able to sell packaged financial products to mass market customers. They will be able to earn a fee for facilitating the transactions that have





THIRD QUARTER 1998 FINANCIAL RESULTS

(Reviewed by Ernst & Young, Bahrain)

CONSOLIDATED BALANCE SHEET

Placements with banks and other financial institutions

Deposits from banks and other financial institutions

TERM NOTES, BONDS AND OTHER TERM FINANCING

(At 30 Sept 1998)

Marketable securities

Loans and advances

invesments in associates Other investments

Premises and equipment

Deposits from customers

Certificates of deposts

interest payable Other liabilities

Minority interests

Share copital

Net interest income

Loan loss provisions

TOTAL INCOME

Interest receivable

**ASSETS** 

Liquid funck

Other assets

LIABILITIES

replaced them - for example as underwriters of corporate bonds or arrangers of securitised debt. But they have few special advantages in either role. They will still earn a crust

by filling the remaining

maturity transformation gaps, for example on those occasions when companies wish to raise money (for a takeover, perhaps) at very short notice. At risky moments in the cycle, money will flow into their vaults from risk-averse investors, as happened this autumn. But otherwise, their traditional role is disappearing. With it should go the elaborate regulatory structure erected to contain the risks of maturity transformation. Central bankers and banking supervisors should be actively preparing for their

Alas, human nature does

not work like that. Banks have a powerful institutional impetus to survive; so do regulators. The risk is that they collude to protect their own existence, leading the anks to speculate on ever more risky transactions within the shelter of the privileges given them because of their past role Some of those transactions will be clearly speculative. as in their proprietary trading activities. Others will look like conventional loans - such as those to south-east Asia or Long-Term Capital Management - but will actually be hidden position-taking. A banking structure created to handle a

redundant type of asset-liability mismatch maturity transformation will seek out other mismatches. Central banking's traditional "lender of last resort" doctrine, devised to cope with the liquidity risks of maturity transformation, will find itself stretched to breaking point. Shareholders who still think of banking in historic terms will find themselves repeatedly blindsided by the new risks bankers desperately rush to assume. Traditional banking is dying. But the grieving throng

long and expensive vigil.

around the deathbed face a

### LETTERS TO THE EDITOR

kind that has long been lower dollar as a way of

advocated by Professor addressing the current

account deficit in the US.

Part of the motivation for

address this - a dramatic cut

reserve currency is straight-

will look after itself.

### Currency regime proposal is unrealistic | Democracy

Ronald McKinnon of Stan-

The level of co-operation

necessary for such a regime

would be hard to achieve.

The dispute over global

hanana trade is hardly calcu-

lated to make one optimistic

about the present state of

international policy co-

ordination. I find it hard to

believe that, if faced with a

serious recession, the US

would be able to resist

depreciating its way to pros-

perity, thus making a mock-

ery of any attempts at target

zones. If, for example, the

dollar were testing the bot-

tom end of its agreed ranges

because of a widespread per-

ception in markets that US

growth was faltering, the

required policy response from the US would be higher

credible or sustainable pol-

icy response. And I seem to

ford University.

Sir, In his Personal View ("How to target exchange rates", November 20) C. Fred Bergsten summarised the yearning in some quarters

for more stable exchange rates globally. In doing so, he ignored the main lesson to be learnt from attempts to fix exchange rates in a world of free capital flows. There are few viable alternatives between completely fixed exchange rates - or one money as in European economic and monetary union and freely floating exchange Agreement on exchange

rate target zones implies that countries are willing to give up a measure of monetary policy sovereignty for the supposed common good of more stable exchange rates. To be consistent with the lessons of experience. Mr interest rates - hardly a Bergsten must be arguing for the re-establishment of a

commonly agreed global recall that Mr Bergsten has monetary standard of the often argued for a much recall that Mr Bergsten has ECB is not entirely 'a law unto itself' From Mr Constantin Sir. Professor Paul de

Grauwe ("Law unto itself". November 12) says the political independence of the European Central Bank has been based on a "primitive political theory" which assumes that politicians are always trying to get their way with the central bank (presumably low interest rates, especially in the run-up to elections).

It may be "primitive", but is that not the reality? No one less than Alan Blinder, a former vice-chairman of the Federal Reserve Board, showed how game theory can be used to illustrate the relationship between the Fed and politicians. The object is for one player to force the other to make the unpleasant decisions (ie the Fed tries to get the politicians to

ng, the politicians pressure the Fed for lower interest

Prof de Grauwe refers to US politicians as "stakeholders" in the Fed. Perhaps they are in good times, but they did not rush to the Fed's defence in late 1990/ early 1991 when the US was in recession and inflation peaked at more than 6 per cent. Also, members of the Fed are shielded from these short-term stakeholders by serving long terms: 14 years for members of the board,

presidents of the Federal Reserve Banks. The ECB is accountable to holders of the euro, to whom it promises that the domestic purchasing power of the currency will fall by less than 2 per cent a year, on average.

and until retirement age for

restrict government spend- to the governments of the

head of currency strategy. Morgan Stanley Dean Witte

If the ECB were to get it horribly wrong, it would be decision from member countries to censure the bank. But it seems unlikely that the ECB would wish to manoeuvre itself into such an incriminating posi-

Perhaps therein lies a reasonable guarantee for monetary stability in the eurozone. In the meantime, politicians should focus less on the ECB and worry more about why the European Union still has nearly 17m unemployed. At least the ECB cannot yet be blamed

Constantia Vayenas, Museumstr.11. 5200 Brugg, The bank is also accountable Switzerland

### in the east and west

Teresa MS

Mr Bergsten's concern is the fear that the euro will be Sir, In an interesting counborn too strong. But it is not terpoint to US vice-president as if the European Central Al Gore's controversial Apec Bank lacks the means to speech calling for increased democratisation as a way in European interest rates out of Asia's economic woes, would nip any incipient ten-Singapore elder statesman dency to excessive euro Lee Kuan Yew repeated his appreciation in the bud. One tired observation that demoaspect of running monetary cratic reforms were not a policy for a putative global panacea ("Don't Expect Too Much" November 17).

forward - if there is exces-Both men are right, sive global portfolio demand because they are not talking for your currency and if about the same thing. When there is little danger of infla-Al Gore or any western tion, interest rates should be leader mentions democraty. cut. My advice to Wim Duishe is citing a political fracenberg (president of the work grounded in a system ECB): cut early and cut often of checks and balances. and the value of the euro When Lee Kuan Yew disparagingly talks about democracy, he is referring to some Asian variant that fails to combine a popular electoral process with an authoritar-

ian overlav. Western-style democracy presumes that corruption is humanity's universallyshared bane, which can be controlled by the impersonal and self-regulating mechanism of a multipartite government system. Lee Kuan Yew's paternalistic formulation fuels the mistaken impression that Asians are somehow more inherently corrupt than westerners and in need of guidance in

Western-style democracy may not be a panacea for economic malaise but, it's not so bad when you consider the alternatives. At the very least, a system of checks and balances would discourage the west from adopting Lee Kuan Yew's condescending prescription of not expecting too much

Teresa Wyszomierski, 61-87 56th Avenue, Maspeth. New York 11378, USA For the bird

A taxing

harmonisation

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### Death in a stairwell

After the assassination of a prominent reformer, John Thornhill and Arkady Ostrovsky consider the strange death - or murder - of market liberalism in Russia

he killers who gunned down Galina Stamvoitova in the stairwell of her St Petersburg home not only most prominent reformist members of parliament but also fired a chilling shot at the country's nominally democratic political system.

"Starovoitova was one of the most courageous and uncorrupted people on the political scene," said one observer. "My feeling is that this was a qualitatively different type of killing to all those we have seen before. This was clearly a political murder.

While there have been many murders of public figures in Russia - including several members of parliament - it is hard to think of any in which the main motive had nothing to do with business dealings. In that sense, this looks to be post-communist Russia's first purely political assassi-

It has emphasised just how much political tensions have been ratcheted upwards recently in a country still struggling with the principles and practices of a

democratic society. Starovoitova's parliamentary colleagues were quick to hail her as an uncompromising democrat who spoke out against abuses of power wherever she found them. The formidable, matronly Starovoitova was one of the most prominent opponents of the attempted coup by Communist hardliners in August 1991. After working closely with Boris Yeltsin in his early years as president, she turned against him over the conduct of the Chechen war. In recent weeks, she was an aggressive critic of the anti-Semitic tirades of General Albert Makashov, a gravity appears to have Communist MP, and cam-shifted decisively leftwards, paigned for his censure in parliament. (He broke the law by publicly saying "the makov, the prime minister. yids should be jailed" and the Communist party at first cal of the "young liberal refused to disown him).

The St Petersburg police have yet to find Starovoitova's killers, and judging by ers, the murder of Starovothe record of Russia's crimi- itova is a personal but not a never gave the government nal investigators they are political tragedy; to them, the moral backing for marmai investigators they are political stagges, which is unlikely to do so soon. None-Russia's liberal leaders have ket reforms. The only looking more like assassination theless, Starovoitova's hopelessly discredited them reforms we had were the their assassination done secretly as if reformist colleagues have selves by their association done secretly, as if towards autocracy,



been quick to pin the blame on the worsening climate of political intolerance in the country. Since the financial crash, public outbursts by extremists have become

more common. Anatoly Chubais, a former lining, suggesting that Starovoitova's murder could work as a catalyst to unify Russia's democratic parties. "I am really convinced that more than ever before the country needs a powerful, aggressive, result-oriented and tough rightwing centre." be said, arguing its hour had

finally come. However, it may well be the tragedy of Russia's liberals that they have arrived at this realisation too late. In the past few months, the country's political centre of finding its embodiment in the person of Yevgeny Priwho has been fiercely critireformers" and "so-called

democrats". In the minds of many vot-

with Mr Yeltsin's failed administration. Few voters seem to care much about the death of market liberalism in Russia.

In recent interviews with the Financial Times, Yegor Gaidar and Sergei Kiriyenko, minister and leading two former reformist prime reformer, discerns a silver ministers, both concluded that Russia's liberals should have devoted more efforts to building a political constituency for reform. With the benefit of hindsight, they should have tried to mobilise support from the emerging middle classes they were striving to create, but who remained resolutely apolitical while they were making

their money. Mr Kiriyenko, whose reform drive this year crumbled in the face of parliamentary opposition and crashing world markets, said the reformers had underestimated the amount of time necessary to change the public consciousness after 75 years of communism.

assume that society understood the price it needed to pay for these reforms and was ready to pay it," he said is grim. It was once said that "As a matter of fact, people the Tsarist system was

However, Mr Gaidar, who launched Russia's market reforms in 1992, said it would be premature for Rusrals to al hope, arguing there were millions of voters - amounting to more than one-fifth of the electorate - who rejected communism and favoured. individual responsibility and market reforms.

"I do not think that this part of the electorate will disappear. The possibility to create a political force with comparable strength to the Communists . . . really does exist," he said. "It seems as though the democrats in Russia are unified only in situations of extreme danger. And now it is clear there are such dangers."

Mr Kiriyenko suggested the crisis had begun to politicise the middle classes and he highlighted the extent to which liberal economic thinking has taken root in Russia. He pointed to an opinion polls showing that 48 per cent of Russians were opposed to printing money even if it was used to pay their salaries.

Both Mr Kiriyenko and Mr Gaidar argued that Mr Primakov's left-leaning government would be forced to revert to tougher liberal economic policies next year when its experiments with quasi-Soviet solutions resulted in high inflation and worsened Russia's eco-

nomic plight. The question is what happens then. The reformers clearly hope the country will turn back to them. But Sergei Markov, a politics professor at Moscow state university, believes that even if Mr Primakov's government collapses, it is unlikely to rebound to the liberals' polit-

ical advantage. "The liberals can only criticise," says Mr Markov, "they cannot consolidate their position. If the moderate leftists who are currently in "We were too quick to the government fall, they will be followed by nationalists, not liberals."

If he is right, the outlook the Tsarist system was "autocracy tempered by assassination". Now it is

SHAREHOLDERS' FUNDS 1,000 1,000 (75) 705 (74) 787 Reserves & retained earnings Current period's profit <u>63</u> 114 1,776 1,744 25,197 23,234 CONSOLIDATED INCOME STATEMENT (US\$ million) (9 month period to 30 Sept 1998) Jan - Sept 98 Jan - Sept 97 **INCOME FROM OPERATIONS** 319 214 Other operating income 265 573 533 Operating expenses (296)OPERATING PROFIT BEFORE LOAN LOSS PROVISIONS 237 (136)(55) PROFIT BEFORE TAXATION AND MINORITY INTERESTS 182 Toxation on foreign operations Minority interests in subsidicates (36) (32) NET PROFIT FOR THE PERIOD 114

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132

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### FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Tuesday November 24 1998

### A taxing harmonisation

made no bones about his ambitions for tax reform in the European Union next year. Once the euro has been launched on January 1, he will be promoting tax harmonisation between the member states, both to shut down tax havens, and to shift the tax burden from labour to corporate taxation. His ideas seem certain to run into fierce opposition from the UK government, not to mention the Irish, the Luxembour-

Oskar Lafontaine, Germany's

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en Flein () Frances

\$ 12 g s.

june .

gers and the Danes. Members of the future eurozone are undoubtedly worried at high-spending countries like Gerthe danger of some countries using tax competition to attract investment, once a single currency has eliminated exchange rate competition between them. The low corporate tax rate in ireland, for example, is seen by many EU members as an example of such "unfair" competition.

Highly taxed countries like Germany, Belgium and Austria are also concerned at the tax evasion they see when private investors move their savings to lowlytaxed countries, like Luxembourg. However, before they embark on a clumsy and probably unworkable exercise to harmonise taxes, they need to be clear where the problem lies.

In some cases, tax discrimination can be a disguised form of state aids, where there is a different tax rate for the same activity, for example between a foreign and domestic investor. That

government is going to do it to

to be published annually in Octo-

her will be one of 13 separate atistics, which ministers

describe as a new barometer of

This will provide a harmless

occupation for official statisti-

cians, and may give innocent

pleasure to some members of the

public who do not already have

access to the figures. The indices

range from the familiar gross

domestic product, through public

investment and housing quality

to measures of air pollution, cli-

mate change, water quality and

to emphasise the importance of

environmental and social con-

cerns alongside more traditional

measurements of economic wel-

fare. Ever since 1932, when the

US Commerce Department

started to prepare comprehensive

national income statistics, it has

been obvious that GDP is an

incomplete measure of national

welfare. Countries may get rich

while also becoming more

squalid, squandering natural

resources and ignoring social

A Labour government is more

than entitled to draw attention to

such problems and to publish rel-

evant statistics. But combining ernment aims they cannot bear.

They will be brought together

the quality of life.

wildlife.

deprivation.

t. The bird

people very happy: now the UK open to two objections.

should be firmly discouraged. mercurial finance minister, has But where a country chooses to have a different tax structure from its neighbours, because it is considered more equitable or more efficient, that cannot be regarded as unfair competition. It is perfectly legitimate.

> It is precisely for that reason that questions of tax policy are still subject to unanimous decision-taking in Brussels. Gordon Brown, the British chancellor, is quite right when he insists he can always use his veto on unacceptable harmonisation. He is determined that highly-taxed and many should not be allowed to protect themselves from genuine competition from those who are more prudent.

> There are some grounds for introducing greater tax transparency, and a greater exchange of tax information. But to work that has to be done at a wider level than just the EU. The very least is an agreement covering all members of the Organisation for Economic Co-operation and Development. A compulsory withholding tax would threaten to drive non-EU investors from European markets, to the detriment of the EU as a whole.

Mr Brown is right to remind his partners of his powers of veto over tax harmonisation. Mr Lafontaine would do well to think very carefully about what he proposes, before he rushes into a damaging and divisive bat-

First, the selection is arbitrary.

emphasis than private invest-

ment? Why measure birds rather

than cats? And why were

divorce, crime, drug use, poverty

hospital waiting lists, or watch

The list is so slanted that any

party - or individual - could

make a different selection. Conse-

quently, the basket of indices

could well be modified after a

change of government; and it is

never likely to command the gen

elected representatives can chose

to spend their cash. The 13th

GDP, is different in kind. It mea-

sures the cash value of what soci-

ety has spent. In a free society

people may choose to spend their

incomes in a myriad different

ways. Combining these indices

might, therefore, confer a souri-

ous objectivity on the choice by a

particular set of ministers, anx-

ious to placate different lobbies

like a gimmick, whose real pur-

pose is to give a precision to gov-

All in all, this looks too much

retail price index or GDP

ing football not included?

has halved the group's revenues in a little over two years. The aim was to become a pure engineer. As the plunging share price showed, the strategy failed. So BTR has now thrown itself on the mercy of Siebe, whose engineering credentials are rather For the birds

better established. But there is an unsettling parallel. When Sir Owen Green took over as chief executive of BTR in Counting wildfowl makes some them into a single barometer is 1967, it was a tiny company with a distinguished past and no future. Its enormous growth in help everyone assess their state. Why, for example is public value - to more than £14bn at its

to merit particular atten-

sad ending to a remarkable tale.

a brave new story - that of Sie-

be's emergence as a world-class

engineering company (see below)

- or so the deal's proponents

But the real lessons of BTR's

demise have a broader applica-

tion and are less comfortable, not

least for Siebe itself. They throw

into unsettling relief the contin-ued problems of conglomerates

and, especially, the difficulties of

companies made in the image of

BTR was built by one man

Str Owen Green - on a single

premise: that management was a

generic skill, and that good man-

agers could manage anything. In

the end, this proved false; but in

the event, the strategy proved

In its heyday BTR, like Han-

glomerate. It thus typified a cor-

porate model which, by the early

1990s, plainly had no future. Hanson conceded the point and

split itself up. BTR, though, had

always aspired to higher things.

Other conglomerates might be

mere asset traders: BTR was a

So if the name of the game was

now focus. BTR would become a

manufacturing specialist. Hence

its disposal programme, which

impossible to reverse.

manufacturer.

would have it.

their creator.

did not survive his retirement. Likewise Siebe. When Sir Barhad a fine history as a 19th century engineer, but its revenues had dwindled to a mere £1m. Its growth since then - less spectacular than BTR's, to be sure - was

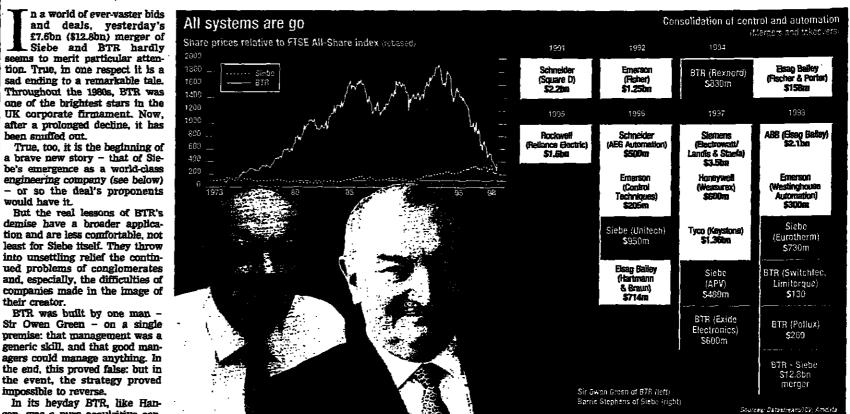
likewise his monument. The parallel can be pressed. Sir Owen retired in 1993. In August

ew of the tourists who queue every year to view the Queen's residence at eral respect accorded to more objective measures, such as the Windsor Castle realise they are Second, and more important. 12 of the government's 13 indices just a ball bearing's throw from the headquarters of Britain's represent some (and only some) of the competing priorities on fastest-growing engineering company. And that is just as the which individuals and their secretive Siebe likes it.

But yesterday the company, by merging with BTR, became Britain's largest purely engineering outfit - bigger than GKN or Rolls-Royce- with annual sales dating its position as "global leader in controls and automa tion". The result is that on Sieworld-class engineering basi-

# One-man shows

Tony Jackson argues that there are lessons in the Siebe/BTR merger that could apply even to Microsoft or News Corp



of that year, BTR's shares hit their all-time high relative to the market. Since then they have underperformed by 87 per cent.

Sir Barrie, his junior by some four years, did not retire until last May. In that month, Siebe too hit its all-time high relative to the market. Since then it has

underperformed by 40 per cent. Given BTR's longer decline, the reversal of fortunes has been remarkable. At its absolute peak

in 1994 BTR was worth £14.2bn, while Siebe was worth £2.5bn. By last Friday's close, Siebe's value was 24.5bn, while BTR's had slumped to £3bn. With hindsight, it is fairly easy

to say where BTR went wrong. Ostensibly, its skill was to buy ill-rum companies and make them more efficient. In reality, it relied heavily on one tactic: pushing up prices.

One of Sir Owen's senior lieutenants, the late John Cahill. firmed BTR's conglomerate stawould relate now he bou the 1980s and promptly doubled rie Stephens took over in 1963, it their prices. There would be idea was dying. howls of protest from Detroit, but

> child of inflation, a one-trick still something of a ragbag. That pony. Today, prices of manufac- is, Siebe is taking a step back tured goods are in steady decline. towards the conglomerate image The only response is to raise unit which it been at pains to shake volume - a skill which BTR, it off.

seems, never really grasped. Deflation, it seems, has claimed another victim.

But Siebe, its admirers will protest, is nothing like that. For a start, it was never an acquisitive conglomerate.

Really? In the mid-1980s, the heyday of the conglomerates. Siebe made anything from gas masks and wound dressings to fire engine ladders. It doubled and trebled its size by acquiring makers of garage equipment and compressed air machines.

Its present image as a maker of sophisticated process controls dates from 1990, when it acquired Foxboro, a venerable but flagging US company.

For Siebe, it was the defining purchase. The equivalent for BTR was the 1983 acquisition of Thomas Tilling, a failing conglomerate much larger than itself. But while Tilling con-

most would fall in line. again. Though BTR is presented in this respect, BTR was a seamless fit, in reality, it is

Its future may thus be less clear-cut than its supporters would have us believe. Just six months after the departure of the man who made it, Siebe is taking a gamble which could make or break it.

It is at this point that the tale of BTR and Siebe comes to illustrate a general truth. It is unsettling to recall how many companies in recent years have failed to establish a life independent of their founders.

Obvious cases are Hanson and Lonrho, which lasted only as long as Lord Hanson and Tiny Rowland respectively. But who can seriously believe that News Corporation will long survive Rupert Murdoch? Indeed, who would give odds on Microsoft's future if Bill Gates fell under a bus?

This is not to say all companies with high-profile, dominating bosses are vulnerable. These tus, foxboro turned siebe into a cases are very different from merely one distinguished figure in a line which stretches back to Thomas Edison, Mr Gerstner deserves credit for reviving the creation of Thomas Watson Snr, but he is no longer indispensable

awkward question. The company turns out to have been a onetrick pony. That is easy to see with hindsight. But how many other one-trick ponies are enchanting investors today?

That is to say, how many companies are enjoying success contingent on a set of finite circumstances? Some of them may be the stars of today's market. For after all, it is those companies which best match their circumstances that do best while the good times roll.

BTR flourished by exploiting inflation and an inefficient market for corporate control. Which companies are now thriving on deflation, or on efficient markets? Which are making hay from the globalisation of trade, and how will they fare if protectionism returns?

It may seem a long way from such reflections to the fairly modsterday.

component suppliers in the US in specialist high-technology engi- such well-known executives as It might also seem implausible neer just as the conglomerate Jack Welch of General Electric or that such mighty entities as Lou Gerstner of International Microsoft or Dell Computer Now, that may be changing Business Machines. Mr Welch is could fail to survive their founders.

But when the climate turns, it turns fast. Recall that when Sir Owen Green retired six years ago, BTR was the seventh biggest company on the UK stock exchange: and look at it now.

### Britain's engineering hope

It is a formidable challenge. applications down 25 per cent. From a position 150 years ago when the likes of James Watt, Samuel Crompton and Isambard Kingdom Brunel were well known for their role in creating the UK's industrial revolution, British engineering has fallen into obscurity.

The industry complains that of over £8bn. Through the not enough young people are chemical suppliers which have merger, it claimed to be consoli- studying the discipline; John an engineering side. According Robinson, chairman of the Confederation of British Industry's technology committee, said last be's shoulders must now rest month that university applica-Britian's hopes of having a tions for engineering degrees had fallen 28 per cent in three

doing an engineering job carrying a technical qualification, working not just for companies making engineering products but those such as utilities or to recent surveys, such companies need up to another 25,000

such people - a huge shortfall. comparable to those in other pro-

biggest heist in West Bank

held up a van from the

with \$500,000 in cash.

history. At the weekend, a dozen

Cairo-Amman Bank as it wove its

masked and bewigged bandits

way through the scenic hills

between Hebron and Ramallah:

Palestinians were furious last

criminals rather than the political

been hoping to welcome home.

Police are not yet sure whether

activists the Palestinians had

week when, under the latest

stage of the peace process,

Israel freed straightforward

they fired a few shots and ran off

The upshot is that many UK they do, which many judge to be engineering companies cannot at least as interesting as in discifind enough qualified people. plines with more cachet such as Britain has about 500,000 people medicine. Rather it is because many people equate engineering with dirty, dangerous or boring

Few of Britain's biggest engineers have been able to change this poor image - and Siebe is no exception. In Germany, engineers may like to go to work for a company producing expensive, smooth-running cars. But it is The higgest problem appears hard to get excited about what not to be salaries, which are Siebe does - producing widgets and systems that make factories

To be fair to Siebe, the aeroengine supplier Rolls-Royce the one big UK engineering success story with products that virtually everyone can identify with - has done no better. Its senior executives are almost as reluctant as those at Siebe to lend a hand in brightening the dull image of the discipline in the

The merged company, with over 10 per cent of the global market for factory controls and automation, is a world-class ourfit. But until the UK's engineering industry can attract the most talented people, it will find it hard to extend Siebe's success into other areas.

### **OBSERVER**

### US and Asia

both been on trips to Asia. But the audience they were really addressing was back home. The White House should beware. Playing to the domestic gallery could create an Asian backlash. Mr Clinton's hard words on

trade in Tokyo, on chaebol in Seoul, and Mr Gore's speech to the Asia-Pacific Economic Co-operation forum in Kuala Lumpur, were carefully calibruted to register well in the opinion polls. A slowing economy means that the growing US current account deficit, largely ignored during the record expansion, is once again becoming a bot topic. Mr Gore, his sights fixed on the Democrat presidential nomination, needs to appear tough on trade and foreigners:

Apec provided a stage. Asian leaders should heed these warnings. The changing tones of US domestic politics are central to US foreign policy. But the US should be careful too. Mr Clinton's tough words on the South Korean chachol have given chaebal apologists a political stick with which to beat President Kim Dac-jung – accusing Mr Kim and his much needed reforms of playing into the hands of meddling Americans. Mr Gore's words on Malaysian protests, purportedly designed to larly handed an advantage to pollsters, the US risks underchampion the reformers, simiprime minister Mahathir mining its legitimate role.

Bill Clinton and Al Gore have Mohamad, allowing him to play the nationalist card

South Korea, Indonesia and Thailand have little choice but to try to export their way out of trouble. Deep recessions were imposed on these countries, in part by policies urged by the International Monetary Fund and the US Treasury. The US can hardly complain if exports now increase.

Provoking a backlash will distract from the central issue. A Japanese recovery is a prerequisite for a wider Asian recovery. And until the Japanese government begins to tackle the structural weaknesses and overcapacity of its economy, a recovery there looks unlikely.

Japan cannot rely on exporting its way out of trouble or US trade hawks will not be the only people to squawk. Japan must help its neighbours by absorbing their exports. Mr Clinton was right to point this out. But aiming primarily for political points at home, rather than progress in

Japan, obscures the message. Furthermore, trade disputes could leach into security matters. North Korea, instability in Indonesia, and respect for human rights in China are all difficult matters requiring both US leadership and co-operation with Asian governments. But by beating the drum to the tune of domestic

### Deutsche marks Dimon's card

Deutsche Bank hasn't fought shy of hiring big in the US, even if it has sometimes ended up with egg on its face. Two years ago it hired Silicon Valley investment banker Frank Quattrone - who jumped ship last July to Credit se First Boston taking more than 100 of his technology experts with him.

Rut now that it seems to have Bankers Trust in the bag, Frankfurt is wondering whether Germany's biggest bank will try to hook another big fish - Jamie Dimon, 42, following his departure this month as president of Citigroup.

Dimon would surely demand a top-notch job - like running the new investment banking unit. But that was apparently earmarked early on for Bankers Trust chairman Frank Newman. perhaps in tandem with Josef Ackermann, Deutsche's head of investment banking. Rumours on Wall Street

following the forced resignation of Dimon three weeks ago had a discontented Bankers Trust board ousting Newman in favour of the dynamic Dimon. But Newman's position may be more secure under his new German masters. And, for the ambitious but wary Dimon, even a senior position at Deutsche Bankers Trust might not cut any ice. He has been badly burnt by

events at Travelers Group. His relationship with his mentor Sandy Weill - now co-head of the merged Citigroup deteriorated after a row over the role of Jessica Bibliowicz, Weili's daughter, who left the firm. Dimon might steer clear of putting his fate in the hands of a bigger boss.

### Soft cellar

Rome wasn't built in a day, but the foundations for Project Rome the codename for the merger of Siebe and BTR, two of the venerable names of British engineering - may have been laid longer ago than three and a half weeks, the timetable given

Observer spotted BTR boss lan Strachan nine weeks ago at Môet & Chandon's cellars in Epernay, east of Paris, where he was spending a weekend in the champagne house's glorious quest house, the Chateau de Saran. The guest list also included Piers de Montfort and Sir Anthony Tennant, two of

Stanley. A suitably old world setting for a discreet word over the fizzy stuff. On the loose

Maybe it's a coincidence

released 250 Palestinian

maybe not. Just after Israel

prisoners, a gang of thieves

builed off what may be the

Siebe's advisers from Morgan

the robbers were israells, Palestinians - or both. As Yassir Arefat and Benjamin Netanyahu grope towards some sort of by both companies yesterday. accommodation. Arab and Jewish criminals have been quicker to recognise that working together can really pay off.

Shipshape shop

Employees of Mitsui OSK Lines were puzzied when Masaharu Ikuta, president of the Japanese shipping outfit, cleared out two whole floors at Tokyo head office in the summer. Times are tough, so staff wondered - not always quietly - why lkuta didn't rent out the space to earn a few ven. The boss maintained a Zen-like

silence. All became clear at the weekend when Mitsui launched its takeover of tanker titan Navix Lines: the space is reserved for Navix staff. Ikuta admits that his space clearance must have looked "crazy" to the 1,130 Mitsui employees, but he's pleased that he managed to keep the merger plan a secret. The whole thing got under way last year at a party held by

executives of Cosmo Oil, the troubled petrol group, Ikuta and Navix boss Noriaki Hori slipped outside for a chat and ended up shaking hands on the bones of a merger. Corporate communication is all very well, it seems, but forward planning takes precedence

### Mouthpiece

Yuri Luzhkov, Moscow's populist mayor, has a lot of explaining to do if he wants to win the Russian presidency in 2000. Earlier this year, he seemed to be flirting with the communists, then last week he formed a new party -Fatherland - which he said would woo the political centre.

So what better spokesman for Luzhkov than Sergei Yastrzhembsky who, as the voice of the Kremlin, issued regular "clarifications" of the remarks of President Boris Yeltsin?

Yastrzhembsky lost his Kremlin iob a couple of months back. apparently for opposing the appointment of Yevgeny Primakov as prime minister. Now the former diplomat has swapped the communist-bashing president for the IMF-bashing pretender. His clarification skills had better be in good shape.

Peter Marsh Ginancial Times

### 100 years ago Regeneration Of Spain

Saragossa, 22nd Nov. The Commission appointed by the General Assembly of Spanish Chambers of Commerce to consider the political and administrative reorganisation of the Army and Navy has concluded its report. It suggests that the State arsenals should be closed. that the Merchant Marine should be placed under the control of the Ministry of Agriculture and Trade, and hat the rewards offered to officers in connection with the campaign against the rebels in Cuba should be revised. It is proposed that the holding of any State employment should

be declared incompatible with

the duties of mayor or deputy.

#### 50 years ago S. Africa Election

Cape Town, Nov 23, Hopes that the natives will retain parliamentary representation in South Africa are believed to be seriously affected following the election of a new Natives' Representative in the House of Assembly for the Cape Western constituency, Mr. Sam Kahn, a Communist was elected, defeating Mr. D.M. Buchanan, United Party, and Mr. van der Merwe, Nationalist,

# FINANCIAL TIMES

**TUESDAY NOVEMBER 24 1998** 



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### e-competition

America Online's proposed acquisition of Netscape looks like the most serious challenge to Microsoft in a decade. That verdict may seem laughable at first sight. America Online, after all, was until recently dismissed as a company that would rapidly be made obsolete by the internet.

Netscape, meanwhile, has been so battered by Microsoft's hardball tactics that it is now agreeing a takeover at less than half its 1995 share price peak. Investors even marked up Microsoft's stock on the basis that the creation of a stronger comnetitor would undermine the government's antitrust suit.

They should reconsider. With 14m customers. AOL already has the leading consumer franchise on the internet. Adding Netscape will help attract more sophisti-cated users and steal a march in Europe, the next great growth area. The combined group will control two of the top three domains on the web in terms of traffic: aol.com and netscape.com. And Netscape's recent foray into e-commerce software gives AOL its first entry to business customers, though it is likely to do this in

conjunction with Sun Microsystems. Just as worryingly, this deal would move AOL out of the Microsoft camp, whose browser it has been using, and into the arms of Sun and Oracle. This coalition may well be able to provide real competition to Microsoft when it comes to setting the future standards for the internet.

#### Siebe/BTR

BTR's suffering throughout the tortured transformation from coreless conglomerate to eclectic engineer has at last ended. But is this at Siebe's expense? To judge from the ecstatic market reaction to the agreed merger, apparently not. But the 40 and 13 per cent rises respectively in BTR's and Siebe's shares should be taken with a

The aim is to create a world class automation and controls company to rival Siemens. ABB and Emerson. Still, simply meshing the two companies' control systems businesses, which sit at opposite ends of the engineering value chain, will

The ability to provide turnkey solutions for industrial customers is important, but there is no need to manufacture every- prime.

America Online and Netscape



thing in-house to do so. And there is also a lot more to BTR than just that division. Taking on its struggling automotive diviwill dent Siebe's credibility as a focused

Since BTR alone was hard enough to manage, it can be little surprise Siebe has such low expectations of the savings that can be created. Enhanced purchasing power and lower corporate and selling costs are seen as saving £250m in year three. Taxed, discounted to present value and put on a multiple of 10 times, such savings could be worth £900m after deducting \$400m of upfront restructuring

However, over £1.8bn was added yesterday to the companies' combined market values. The best explanation for the missing £900m is investor relief that BTR's misery is over. The hope is that a combined Siebe/BTR under the leadership of Siebe's Allen Yurko will deserve the premium rating of an Emerson or a Honeywell.

Perhaps. But the old BTR management - including Ian Strachan, chief executive, and Kathleen O'Donovan, finance director are retaining important executive posts. A clean break with the past might have been healthier. Indeed, a change of management on its own might have achieved nearly as much for BTR shareholders as yesterday's deal. And to judge from Siebe's own disappointing interim results yesterday - which were drowned out in all the fanfare - neither party is in its

#### **News Corp**

Rupert Murdoch is at it again: calling a press conference without anything concrete to announce. On the face of it, yesterday's conference was to launch News Corporation (yet again) in continental Europe. But there were no details and no deals - only the reaffirmation that News Corp is in advanced talks with Telecom Italia about entering the Italian pay-television market.

Moreover, Mr Murdoch's prospective partner, Telecom Italia, was conspicuous by its absence. That is hardly surprising. After all, yesterday was the first day at work of Franco Bernabé, its new chief executive. He would naturally want some time to review his options, especially since a link with Mr Murdoch would be politically sensitive.

So why then did Mr Murdoch call a press conference? Two explanations spring to mind. First, that he hopes to bounce Mr Bernabê înto a deal; second, that he wants to put the frighteners on Canal Plus, which runs Italy's established pay-TV network. Certainly, the announce ment savaged Canal Plus's share price. But competing against Canal Plus's Telepiu will not be easy. Though not as entrenched as Mr Murdoch's UK outfit, British Sky Broadcasting, Telepiu still has most of Italy's film and football rights sewn up. Any fight will be extremely bloody, with Mr Murdoch probably taking most of the punches.

So AMP has found its white knight. AlliedSignal, the original bidder, will find it hard to beat Tyco's \$11.3bn agreed offer for the electrical connectors group. Not only is Tyco's bid \$1.5bn higher, apparently justified by operational and tax synergies; it is in stock, allowing shareholders to participate in the upside as the cycle turns in AMP's favour. Even so, this is not the free and fair auction that would have produced the highest possible price for AMP. Pirst, AlliedSignal has been repeatedly stymied by the cosy anti-takeover laws in Pennsylvania where AMP is incorporated. Now Tyco has insisted, as the price of doing a deal, that AMP cannot consider another offer (even if superior) until November 1999.

# Yeltsin greets Chinese leader in Moscow clinic

New speculation on health as Russian president suffers pneumonia

Boris Yeltsin was forced to greet Jiang Zemin, the Chinese leader, from a hospital in Moscow yesterday, a renewed sign of the serious decline in the Russian president's health.

The unusual venue for a meeting between the two heads of state came after Mr Yeltsin was taken to a leading clinic on Sunday with what officials described as pneumonia. The news triggered fresh specula-

tion about his capacity to serve as president until the end of his term in In pointed remarks yesterday, Vic-tor Chernomyrdin, the former prime minister, expressed his regret that

"have been happening more and more frequently He said: "It is important that the country's leadership and the president should be in their places of

such incidents with Mr Yeltsin

A number of other politicians called for the presidential elections sinated for political reasons.

to be advanced to September next

Oleg Sysuyev, Mr Yeltsin's deputy chief of staff, appeared to be raising the stakes when, in an interview, he described Yevgeny Primakov, the prime minister, as "effectively the deputy president" and someone who because of his role was "obliged to consider himself a candidate for the presidency".

Under the present Russian constitution, if Mr Yeltsin died in office Mr Primakov would act as head of state for three months until elections could be held.

Opinion polls have given him a strong chance of winning, although he has formally said he is not inter-

In an atmosphere of growing concern following the murder of Galina Starovoitova, the prominent liberal St Petersburg deputy, some commentators also started to call for a state of emergency. Several prominent public figures argued yesterday that she had almost certainly been assas-

Mr Yeltsin's flagging health has long been a source of concern to policy makers, both before and after he underwent a heart by-pass operation in 1996.

During a brief return to work in Moscow in mid November, he cancelled his planned attendance at a banquet in honour of Keizo Obuchi, the Japanese prime minister. Since then he has kept a low pro-

file, largely based away from the public eye in his Gorky-9 resident outside Moscow. He was briefly shown on Russian television yesterday greeting his Chinese counterpart, but there was no accompany-

ing sound.

A spokesman said Mr Yeltsin was likely to be in hospital for a week and was being treated with antibiot-

He held a short meeting with Gerhard Schröder, the German chancellor, last week, but has postponed a planned trip to India. Queen Beatrix of the Netherlands, who had planned to visit Moscow, has also delayed her

### European Union partners back Britain to lift beef export ban o

Britain yesterday won a 32-month battle to end a worldwide ban on its beef exports, securing stronger support than expected from its European Union partners.

The worldwide ban on exports of British beef, imposed nearly three years ago because of the BSE - or mad cow disease - evidemic in the UK, is set to be lifted following a vote yesterday by European Union farm ministers.

Ten of them voted to lift the ban, with only Germany's Karl-Heinz Funke against. France, Spain, Luxembourg and Austria abstained. The vote clears the way for the UK to resume exports in the spring. The crisis over BSE has cost the country more than £5bn in eradication measures and lost exports.

Before restarting exports, the UK must complete a cull of calves born of BSE-infected cattle and obtain EU approval for its exporting facilities. Nick Brown. UK farm minister.

the European Union" but acknowl- vented from selling live cattle edged it would be difficult for Britain to get back into world mar-

Yesterday's vote fell short of the qualified majority needed for a final decision. However, it was enough to enable the European Commission, the EU's executive, to end the ban at its weekly meeting either tomorrow

or next Wednesday. The EU prohibited Britain from exporting beef in March 1996 after UK scientists identified a link between BSE and nvCJD, a fatal disease affecting the human brain.

Some 30 people have died from nvCJD, 29 of them in the UK, one in France. BSE has been detected in more than 175,000 cattle, 99.7 per cent of them in the UK. The ban halted exports of British

cattle and beef, worth more than £600m a year. The UK government has spent about £4.6bn tackling the

hailed a "good day for Britain and scheme, Britain will still be preabroad but will be able to export boneless beef from cattle born after August 1996 and over six months

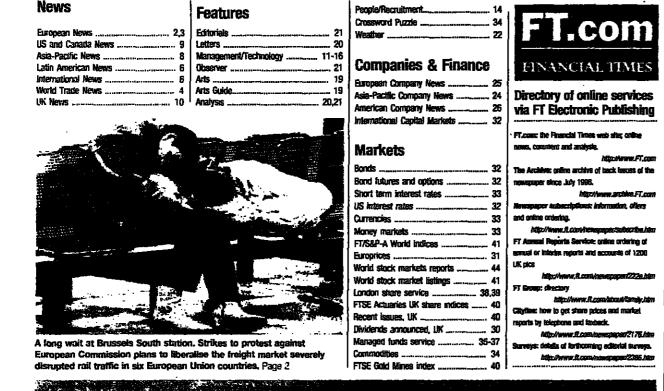
> Ben Gill, President of the UK's National Farmers' Union, acknowledged there was a "tough road ahead" to rebuild export markets. Franz Fischler, EU farm commis-

sioner, who pushed for the ban to be lifted, said it would be difficult for the UK to restore export levels. "It is not only because of BSE that

there are market problems. It is the breakdown of the Russian beef market and it is the decrease of beef exports everywhere in Europe and also America."

Britain yesterday won the back ig of Italy and the Netherlands. which had withheld support earlier this month. Among countries which abstained. Luxembourg said it had preferred a delay to evaluate an export scheme from Northern Ireland which began in the summer.

#### CONTENTS



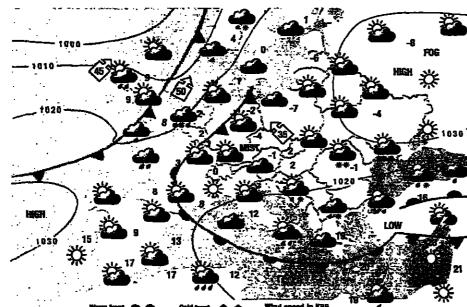
FT WEATHER GUIDE

### **Europe today**

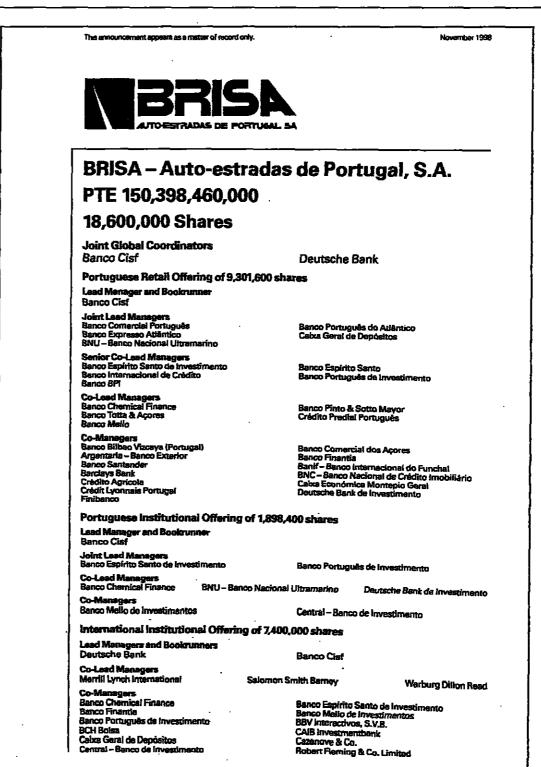
Spain and Portugal will be mostly dry and bright, although it will be cold. Southern Italy and Greece will have showers. Central and eastern Europe will remain extremely cold with patchy freezing feg. This dry but fresty weather will again affect northern Italy, most of France and the Low Countnes, although north-west France will be milder.

Five-day forecast

Western Europe will have patchy rain tomorrow, but it will then become dry and settled, although it will be noticeably milder than recently. Temperatures will also slowly rise across central Europe, but the extreme east and north-east will stay very cold. The western Medite be mainly fine, but the central and eastern Mediterranean will be very showery.



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FINANCIAL TIMES

### **COMPANIES & MARKETS**

**TUESDAY NOVEMBER 24 1998** 



up in deal

and Peter Marsh

at £9.4bn (\$15.7bn).

worth £9bn

Siebe and BTR, two of the

UK's largest engineers, are

merging to form the world's

biggest control systems and

automation company, valued

The new group will have

just over 10 per cent of the

\$110bn controls and automation market, selling products

ranging from controls for

washing machines to systems

capable of automating huge

#### INSIDE

Bottled iceberg water nets a profit The persistent attempt to harvest Canadian icebergs for pure drinking water has paid off for Ron Stamp, ex-fish marketer and president of iceberg industries. He was first to bottle and distribute iceberg water after pioneering a process to tear off chunks of icebergs and ship the malted water to port. "I went from village idiot to entrepreneur of the year," he says. Page 26

Greek pistachio farmers call for help Greek pistachio farmers are calling for state support to overcome daunting start-up and marketing costs to take advantage of soaring demand for the nut in the country. Greek supermarkets sell pistachios imported from California and Iran while almost none of Greece's 8,000 tonne crop is exported. Page 34

SE Banken deal wakes Baltics briefly Last week's announce

A share price (SKI) ures for the impact of the Russian crisis on Bal-

ment that Sweden's Skandinaviska Enskilda Banken will buy stakes in two leading Baltic banks, and is negotiating with a third, briefly woke Baltic markets from their slumber. But activity in Estonia, Latvia and Lithuania quickly subsided as investors awaited fig-

tic economies. Emerging Markets, Page 44 fi beef expuriby . Philippines considers bond issue Asian countries are preparing to test investor appetite for sovereign bonds from emerging markets. After the success of Argentina's recent

\$1bn offering, China and the Philippines are considering taking advantage of a sharp recov ery in Asian secondary debt markets. Page 32 Jakarta stocks rise despite riots Sharp gains were made in Jakarta as overseas

investors continued to buy despite further vio-

lence at the weekend. The main index closed

20 per cent higher than a week ago. Page 44 S & P establishes Singapore office Standard & Poor's, the credit rating agency, is reacting to criticism of its response to the Asian financial crisis by setting up a team of sovereign

credit analysts in Singapore. Page 32 Namibian zinc mine set to open A feasibility study recommended development of the Skorpion zinc mining complex in Namibia, destined to be the biodest zinc producer II Airica and one of the top 10 by output in the world, it should add about 5 per cent to Nami-

bia's gross domestic product. Page 34

Economic turmoil helps lift AIM fund AIM Global Advisors, part of the Amvescap fund management group, said global economic turmoil had helped its European money market funds increase 44 per cent. Page 32

#### COMPANIES IN THIS ISSUE 24 Kirch 1, 22, 23 LucasVarity AMP 23,25 28 22.23,26 1,22,23,26 News Corporation 22,23,25 Asia Online Ongmal icebers Otes 30 PLM 25 **PaineWebbe** Paramount 1,23,25 Bankers Trus Pearson 25 Postabani Boosey & Hawkes Provident C & D Technologies RAI CLP Regent Pacific 23,25 Canal Plus SAS 26 Calcorp SAir 24,26 **CrtsPower** Salvesen (Ch. 28 Cohec Saudi Telecon Schandle Coming 1,23,25 TBI 24, 26 TF1 26 VSZ Holding Hewlett-Packa Hicks Muse Hongkong Tolecom looberg industries Israel Discount Bank 28 Yarolos Johnson Controls

CROSSWORD, Page 34

EMS currency sales

Fixed paterest indices

Euro prices

23,26

Deutsche Bank's options for financing the all-cash transaction include selling part of one of its stakes in German industrial companies and raising 22.23.25 fresh equity. For example, Deutsche could sell some of its 12 per cent stake in Daimler-"It really wouldn't do for a

bank with lots of business in America to own a large part of financial services analyst at Brown Brothers Harriman. noting that US banks are restricted from owning big stakes in US industry.

Under international accounting rules, the cash transaction would be an acquisition and Deutsche would have to write off the difference between the cost and the book value of Bankers Trust as goodwill,

However, the banks are expecting to achieve annual synergies of around \$1bn. According to people close to the situation, these will come from new revenues and costcutting, and includes the samm cost-cutting programme announced by Bankers Trust last month.

#### Microsoft criticises possible \$4bn internet sector deal Goldman Sachs is advising leading online services and tial acquisition. At mid-session AOL in the merger talks, and the stock was up 7 per cent at

America Online, the world's

firmed yesterday that it was in talks to acquire Netscape Comgan Stanley is advising Netmunications, the pioneer of internet browser software. Netscape also confirmed the

talks and said they were dis-cussing a stock swap deal under which shareholders AOL for each Netscape share The potential \$4bn merger

would reshape competition in the internet sector and create a powerful counterweight to Microsoft, the world's largest software company.

**Deutsche** 

Bank and

on merger

By Tracy Corrigan in New York

Deutsche Bank. Germany's

largest bank, yesterday said it

was in the advanced stages of

negotiations to buy Bankers

The deal would be the larg-

est takeover of a US financial

company by a foreign competi-tor, combining Germany's

largest bank with the eighth

largest US bank, measured by

assets. It would represent a bid

by Deutsche Bank to resume

which it failed to achieve

Bankers Trust shares rose

lowing the announcement,

Deutsche's Vorstand - or exec-

utive board - have already

reviewed and indicated their

support for the proposed trans-

action, but have yet to approve

it. Separate board meetings are

scheduled for Sunday, Novem

"We are working diligently

to finalise all terms in prepara-

tion for the Sunday meeting of

our supervisory board," said

Rolf Breuer, Deutsche's chair-

man. "We have scheduled high

posed transaction.

ber 29 to finalise the deal.

Deutsche Bank

Share crice (DM)

through organic growth.

Trust for cash at a proposed price of \$93 per Bankers share, valuing the US bank at around

Bankers

close in

fellow investment bank Mor-

Microsoft said the proposed deal would undercut the US government's current legal action against the company, which alleges that Microsoft would receive 0.4 shares of has acted to prevent competition in internet software.

But AOL stressed the deal was not signed and "there could be no assurance that an agreement will be reached or a transaction consummated."

\$42 1/16, on heavy volume.

AOL was also trading higher at \$88 7/8, up nearly 5 per cent

In contrast to more recent internet entrants into the public market, which have achieved huge market valuations based largely on hopes of finture sales. Netscane's valua. tion is grounded by its financial performance and the market challenges it faces.

The latter have been well documented in the Microsoft Netscape's shares rose antitrust trial, currently under way in Washington. The gov-

soft has portrayed Netscape as the victim of Microsoft's alleged bully tactics and emphasised its thus weak-

AOL, which has also testified against Microsoft at the trial, is in a unique position to challenge the software giant. AOL competes directly with Microsoft only in the market for online services - a very small portion of Microsoft's

However, AOL's online transmissions to more than 14m subscribers represent a

AOL, Netscape discuss stock swap | Siebe and RTD | link for many products, including software and services. AOL also confirmed yester

day that Sun Microsystems

was involved in the ongoing talks with Netscape. Sun, which is a leader in the market for internet servers, was discussing a "development and marketing agreement for elec tronic commerce and new internet devices, which would involve Netscape products".

Sun is not expected to take an equity stake in Netscape but is said to be interested in licensing some of Netscape's products, particularly those used by website operators.

industrial plants.
Allen Yurko, chief executive of Siebe, who will take on the same role in the combined group, said it would be "capable of going toe to toe" with industry giants such as Emer-son Electric of the US, Siemens of Germany and the Swiss-

Swedish ABB. He added the two companies were reacting to consolidation in the industry, saying: "This is a big market and it needs big players."

The deal, described by advisers as the UK's largest merger of manufacturing companies, is effectively an agreed takeover by Siebe.

BTR shareholders will receive 0.533 Siebe shares for each BTR share they hold, and end up with 45 per cent of BTR

Lord Marshall, Siebe's chairman, will take the same role at BTR Siebe, and Jim Mueller, bead of Siebe's controls activities, will step up to group chief operating officer. BTR's chief executive, Ian Strachan, will become executive deputy chairman, but is widely expected to leave once the two busi-

Shares in BTR, which had fallen by 80 per cent since 1995 to reach a 14-year low, rallied by 38p to 133p vesterday, valuing it at \$4.4hn while Siehe rose 28p to 243p, giving it a

£5bn market value. The two groups expect to take £250m off their combined March 2000. They are cutting 5,000 jobs, including 1,000 from the UK, from a combined workforce of 125,000. Mr Yurko said they hoped for further benefits from eliminating overlapping functions and selling each other's products. The merged company will have to spend £400m on the restructuring, which it will treat as an exceptional charge.

### Murdoch to expand in Europe Partners sought for television

subsidiary

By John Gapper in London and Paul Betts in Milan

News Corporation, the global media group controlled by Rupert Murdoch, yesterday said it intended to expand into television and entertainment across Europe and would invite other media companies to invest in the venture.

Mr Murdoch said he wanted other media companies to acquire up to 20 per cent of a new European subsidiary, which would be run from Milan by Letizia Moratti, the former chairman of the Italian state broadcasting group RAI. The initiative was

announced along with a draft agreement for News Corp to take a 39 per cent stake of a sion service that will be con trolled by Telecom Italia, the

almost 10 per cent to \$85 fol-TF1, the French television group, will hold 10 per cent of while Deutsche shares jumped the venture, which will comto DM115.30 before failing back pete in Italy with Telepiú. 90 per cent owned by its rival to close up DM1.85 at Canal Plus. TF1 and News also The banks said that the intend to start a youth televiboard of directors of Bankers sion channel in France.

> Mr Murdoch said the venture with Telecom Italia, which has appointed a new chief executive, could fall through. He told a news conference in London that it would "either start very

Mr Murdoch also indicated that News was unlikely to take more than a small stake in the Kirch Group of Germany, It has been talking to Kirch and



On the same wavelength: Rupert Murdoch and Letizia Moratti walking in London vesterday

and Prince Al Waleed of Saudi

"The level of investment that is being contemplated (by Leo Kirch, Kirch's chairman] has certainly been scaled down," Mr Murdoch said. However, he would consider the Kirch Group as a strategic investor in News Corp Europe.

News Corp is unlikely to buy more than 3 per cent of Kirch which has been talking to its banks about swapping some of its debt for equity in its German television ventures Canal Plus shares fell by 8.5

with TF1 would provide strong competition in the French and Italian markets. Canal Plus wants to float Telepiù, which is losing money.

Mr Murdoch said he expected the new Italian company which will include Telecom, Italia's cable television venture Stream - would start by offering up to 100 channels to subscribers via satellite and cable, but could expand later.

that Mr Murdoch's partnership

The announcement provoked renewed political concern in

Mediaset, the Italian company. per cent yesterday on fears Italian communications minister, has expressed his opposition to Mr Murdoch's plans. Mr Murdoch said News Corp

Europe might consider acquiring magazines and broadcasting assets, but he was not interested in acquiring general interest newspapers. He owns UK titles The Sun and The trying to expand in continental Europe for several years. His effort to acquire Mediaset fell through earlier this year.

Lex, Page 22

### Murdoch gains ground, Page 25 ent appears as a matter of record only

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according to analysts. MARKET STATISTICS 38.38 Emerging Market bonds Annual reports club FTSE Actuaries share indices ienchmark Govt bonds Foreign exchange Bond futures and options Rand paces and yields Commodities prices Dividents assounced, LTK

Francisco princis service Managed funds service New Intl bond issues Short term at rate Stock markets of a glance offer for AMP agreed a break-up fee that in Henr York

Tyco in \$11.3bn

'white knight'

The biggest hostile US takeover battle since the early

1990s appeared closer to a resolution vesterday after Tyco International launched an \$11.3bn "white knight" bid for in New York and Washington the embattled AMP, the electhis week to describe our protrical manufacturer.

The offer, worth \$51 a share in stock, trumped a hostile \$44.50 all-cash deal from AlliedSignal, the manufacturing group, made in August. If Tyco's stock moves above \$67. the consideration will also rise, to a maximum of \$55.95.

Wall Street signalled its expectation that this higher offer would carry the day, marking up shares in both AMP and AlliedSignal while wiping 5 per cent from Tyco's Tyco's intervention was

aided by a 40 per cent rebound in its share price since early last month, which enabled it to offer stock while keeping its promise of only mounting takeovers that add to its earnings per share immediately. The broad-based conglomer-

ate. New Hampshire's only entry in the Fortune 500 listing of big US groups, also outlined a range of potential costsavings from the deal that it claimed would top the benefits

benefit that the company iegal residence in Bermuda.

would pay Tyce \$300m. plus walked away from the deal. AMP, whose legal defence

against AlliedSignal had appeared to be flagging, said it had started to talk seriously to Tyco about two weeks ago. It added that there had been various discussions and approaches to its financial AMP also noted that Tyeo

subsidiaries a good deal of autonomy, and run only a small corporate head office. Under the Tyco-AMP deal Robert Ripp, who became AMP's chief executive shortly

battle began, will remain at

tended to give its operating

the helm of the electrical and electronic connector business. Mr Kozlowski denied that Tyco had given Mr Ripp and his management team special treatment for acceding to his offer. "I think he is a talented executive, he will fit nicely into the Tyco culture," he said adding that, like other execu tives. Mr Ripp would only receive a bonus in future if he

least 15-20 per cent a year. AMP said it also expected its own restructuring effort to continue. In the course of the bid battle. AMP has promised AlliedSignal had hoped to that this will generate earnings per share of \$2.30 in 1999 According to Dennis and \$3.00 by 2000, with operat Kozlowski, chairman, these ing margins increasing to 13.5 included an annual \$100m tax per cent next year and 16.5 per

boosts AMP's earnings by at

months The two sides said they had Lex, Page 22

Manufacturer of Impene, Pts 6.500.000.000 Management Buy-Out Management Buy-Out Cc-led, structured and arranged by Led, structured and arranged by **NatWest Equity Partners NatWest Equity Partners** ...in the Spanish private equity market. **NatWest Equity Partners** 

# US group disposes of CitiPower for A\$1.7bn

tralian electricity distribution business, to AEP Resources, a subsidiary of closed at the year-end. American Electric Power, for A\$1.7bn (US\$1.1bn).

with expectations and represented a slight profit for refocus on core operations in Entergy, which acquired international power develop-

Regent

By Louise Lucas

Pacific in

Regent Pacific, the Hong

Kong-based asset manage-

ment group, reported a

US\$57.17m loss for the six

months to September 30

after writing off some

\$61.55m unrealised losses

on investments in Russia

and former Soviet satellite

republics.

The loss compares with a

profit of HK\$42.37m

(US\$5.5m) last time. There

will be no interim dividend.

One-third of the group's

managed funds were

invested in Russia ahead of

the financial crisis; a further

25 per cent was in eastern

European markets, which

were also affected by Russia.

The group's decision to

quit the Asian mutual fund

business meant it was relatively unscathed by the

However, its immunity ran

out in August when the Rus-

its domestic bond and cur-

rency market; a develop-

ment. Regent Pacific said.

which was without prece-

Plans to sell its Russian

Securities business were

aborted by the crisis, and

overheads there have been

slashed. Elsewhere in the

group, lay-offs and pay cuts

dent since China in 1947.

region's financial crisis.

early 1996 for A\$1.58bn. Entergy said it expected a exchange and interest-rate differences, when the sale

The sale was part of Enter- raise £2bn (US\$3.3bn). gy's business strategy. The sale price was in line announced in August, to divest non-core assets and

nuclear power operations. The company's largest discompany, yesterday said it gain of about 12 US cents a posal is that of London Elechad sold CitiPower, its Aus- share, after currency- tricity, which has drawn bid-Energy and Electricité de France and is expected to

about US\$4bn in total, with toward reducing debt. CitiPower from the state ment and power marketing businesses led last week to

Pilgrim nuclear power station in Plymouth, Massa-

In Australia, the company ders including British is involved in the Tarong power generation project in central Queensland and has signalled interest in other Entergy hopes to realise

> acting chief executive officer, said the company was sed with the CitiPower sale. "Entergy's refocused

according to the govern-

ment's Financial Supervi-

pace that exceeds even our facilities. But the acquisition pore Power, which had made initial expectations."

accelerated schedule and at favourable terms", he said. The CitiPower acquisition followed several attempts to break into the Australian electricity market through

government privatisations. AEP has a 20 per cent stake in Pacific Hydro, a Victorian developer and opera-

tions market," said Nomura.

Some analysts believe Dae

of CitiPower would give it an Remaining divestments opportunity to "sharpen" its would be completed "on an skills in the competitive Australian power market ahead of further deregulation in the US, said Donald Clements, president of AEP

> AEP's bid defeated two other groups, one led by Texas Utilities Co, which owns another Victorian dis-net profit of about A\$50m, on tributor. Eastern Energy.

government of Victoria in and trading, as well as the \$80m acquisition of the strategy is taking shape at a tor of hydro-electric power and the other led by Singatwo unsuccessful attempts to buy into the Australian electricity market.

Victoria is the only state to have privatised its electricity market, although other states are planning to

AEP has no plans to list CitiPower, which has annual sales of about A\$450m and the Australian stock market.

# **Earnings**

CLP Holdings, the bigger of Hong Kong's two electricity suppliers, yesterday reported a 41 per cent rise in group earnings to HK\$8.14bn (US\$1.05bm) for the year to September 30.

The core utility business. regulated under a government scheme of control. posted a 4.4 per cent rise in earnings to HK\$4.97bn. The rise was driven by hotter weather, which prompted greater use of air conditioners, and a reduction in operating and capital costs.

Earnings not governed by the scheme of control increased 60 per cent to HK\$1.62bn. This included an exceptional profit of HR\$1.84bn on the sale of flats at Laguna Verde, a property development jointly run with Cheung Kong, the property developer.

The results are the first by the restructured CLP Holdings, which came into being at the beginning of this year. They include the electricity business as well as areas outside the scheme of control, such as mainland power investments and property.

Capital spending fell, with expenditure in the transmission and distribution network totalling HK\$1.92bn. against 🚅 🗗 HK\$2.62bn in 1997.

In earnings outside the

scheme of control, there was a fillip from the proceeds of Pacific, the Hong Kong-listed arm of Beijing's main investment agency, in 1997. The higher Hong Kong dollar interest rates boosted interest income to HK\$1.15bn, against HK\$702m last year. Earnings per share rose

30.2 per cent, from HK\$2.52 to HK\$3.28. Excluding the exceptional item, earnings per share rose 5.6 per cent to HK\$2.66. A final dividend of HK\$0.48 is proposed, plus a special dividend of HK\$0.10 a

#### Chief defends Daewoo finances dens, saying it would harm its outstanding bonds to huge difficulties in arrangeconomic growth and dis- nearly Won20,000bn. Another issue of Won500bn

red midway Kim Woo-choong, chairman

terday denied that South Korea's fourth largest conglomerate was in financial trouble as he called for a slowdown in *chaebol* Recuperating from brain

surgery performed last week, Mr Kim was repeatedly asked at a press conference about Daewoo's financial health, "Daewoo is not in need of any restructuring for now as none of its affiliates, except for recently acquired Ssangyong Motor, is in the red," he said.

Mr Kim, who also heads the Federation of Korean Industries, the big business lobby group, criticised government efforts to force the

courage foreign investment. is scheduled for today. to Seoul, Bill Clinton, the US president, expressed impa-

tience about the slow pace of reform among the top five chaebol. The leader of Korea's opposition party yesterday accused Mr Clinton of meddling in domestic affairs and said reform should not be conducted "according to the logic of foreign

Speculation over Daewoo's future has increased recently because of a sharp rise in its net debt as it borrowed heavily in the bond market to cover a deterioration in working capital. It has become the largest

corporate bond issuer in tions, which would hurt Dae-Korea this year at woo's ability to raise funds. Won11,100bn (\$8.8bn), taking "Daewoo is likely to face

ing financing and it appears that its only survival option is through the sale of assets. Other chaebol have raised However, we question money in the bond market to whether it possesses companies or assets attractive pay back bank loans, but Daewoo has also reported an enough to entice investors into the mergers and acquisi-

sory Commission. woo's situation could improve if General Motors Nomura Securities said Daewoo's position was worriaccepts a Daewoo proposal some since most of its borto inject \$2bn into Daewoo rowings were short-term and Motors. A decision is expec ted by the end of the year. the funds were being used to meet working capital

woo's car plants in eastern Adding to the concerns Europe and an equity stake was a government decision would also provide an entry to impose limits on the into Korea's closed car maramount of corporate bonds held by financial institucal whether GM will provide the capital unless it is allowed to acquire a major-



"Daewoo is likely to face ity stake in Daewoo Motors. Kim Woo-choong talks in October about expansion plans &

### Hongkong Telecom under fire for planned internet buy

Hongkong Telecom's HK\$245.5m proposed HK\$245.5m (US\$32m) purchase of a rival's internet business has come under attack as "an obvious attempt to further monopolise the telecommunications industry in the ter-

ritory". The outburst from Asia to regulatory approval. The practise predatory pricing Online, Hong Kong's leading independent internet pro- oversees the industry, said it petitors and control the

to buy the internet business of Star Telecom.

Hongkong Telecom says market share of just over 50 per cent, but others in the industry claim it would be closer to 70 per cent.

vider, came as Hongkong would take into account the introduction and use of new months, and in July entered ter. Other figures show Star Telecom announced its plans impact on competition in the internet technologies, such talks with Hutchison Tele- Internet has 150,000 subscrib-

Asia Online said the the deal would give it a acquisition would threaten competitiveness in the territory. "With a de facto monopoly in a deregulated internet market, Hongkong The deal remains subject Telecom is in a position to

Telecoms Authority, which against would-be com-

as e-commerce and internet phone/fax.

"For example, Hongkong Telecom has made it clear that it opposes the introduction of internet telephone technologies which, of course, threaten the massive profits reaped from its IDD services," it said.

Star Telecom has been tipped as a seller for several 210,000, according to the lat-

com. These discussions floundered. Its lossmaking internet business cost the

group HK\$15.76m last financial year, and the group will now stick with its core busises of paging and mobile phone services. Star Internet boasts about

80,000 subscribers compared with Hongkong Telecom's

viders in Hong Kong, the bulk of the market belongs to only a handful. in a year for Hongkong Telecom. In January it paid

ers. Although there are a

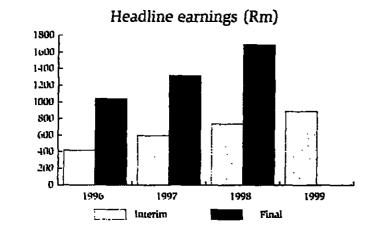
score of internet service pro-

HK\$4.83bn for Pacific Link Communications. Hong Kong's fourth biggest mobile

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INTERIM REPORT TO SHAREHOLDERS for the six months ended 30 September 1998 (Unaudited)

Headline earnings up 20,3% • Headline earnings per share up 16,3% Attributable income up 31,8% • Dividends per share up 15,4%



	30 September Unaudited		
	1 <b>99</b> 8	1997	
Headline earnings (R million)	890	740	
Income attributable to shareholders (R million)	857	650	
Headline earnings per share (cents)	140,1	120,5	
Earnings per share (cents)	134,9	105,8	
Dividends per share (cents)	37,5	32,5	
Return on average equity (%)	17,8	17,2	

"ABSA is well-placed to weather these difficult times and is also ensuring tight control over operating expenditure. We are confident that we have the right strategies, people and systems in place to continue managing and growing the business on a sustainable basis, and we look forward to reporting satisfactory growth in earnings for the full year."

Danie Cronjé - Group Chairman

This information is also available on our website at http://www.absa.co.za/iff

All financial figures are reflected in South African currency. For a copy of the Group's interim report, which will be published on or before 31 December 1998, contact Investor Relations, ABSA Group, PO Box 260595, Excom, 2023, South Africa. Telephone (2711) 350-4061 Fax (2711) 350-6487 E-mail willier@absa.co.za Notice of Offer to Purchase up to US\$100,000,000 aggregate principal amount Pera Financial Services Company 9% per cent. Notes due 2002

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The interest emount payable by the issuer on the interest Payment Date failing on 24 May 1999 will be US. \$ 29.50 per Bond.

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# resdner Bank eyes buys and mergers

By Tony Barber in Frankfurt

Dresdner Bank yesterday said it was keen to expand in Europe, possibly by means of an acquisition or merger, but declined to say whether it intended to follow the example of its rival Deutsche Bank and buy a large US

Bernhard Walter, Dresdner's chairman, said in a radio interview that he wanted to increase his bank's activities in the main

European currency from January 1.

"We will prepare ourselves to be stronger in Europe," he said. "Therefore we want to significantly strengthen our presence in the core euro countries. There are many possible ways, from a co-operation to a link-up, meaning an acquisition or a

His comments fuelled speculation in financial markets that Dresdner and other Ger-

Deutsche Bank on the acquisition trail abroad.

have pipped Dresdner to the post by putting together a deal - albeit still awaiting final approval - to buy Bankers Trust of the US. Deutsche hopes that the

acquisition will ensure its

place in the ranks of the

banks. Financial markets

have suspected that Dresd-

since the bank was reported last summer to have held Deutsche Bank appears to informal talks with PaineWebber, the investment house. Mr Walter declined to confirm that the discussions had taken place with PaineWeb-ber, but made clear in September that Dresdner, like Deutsche, regarded it as important to strengthen its

ness in the US. Dresdner officials said the ner will one day make a sim- bank, the third largest in for more than a year that its

ested in European financial "strategic fit", but added that price was inevitably an

Like Deutsche and Commerzbank, its main Frankfurt-based rivals, Dresdner aims to exploit the opportunitles presented by the euro's arrival to extend its activities across the 11-nation single-currency area. But it has also indicated

and that it would be particucompanies that were a good larly interested in buying a US investment bank. Dresdner bought the London-based Kleinwort Benson group in 1995, but in the US it remains a long way from

> investment banking. A New York listing would increase Dresdner's US investor base and would also make it possible to buy a US institution using stock as

making a big impact in

**NEWS DIGEST** 

#### **ENERGY**

### Finland set to float 20% stake in Fortum

The Finnish government yesterday unveiled plans to float a 20 per cent stake in Fortum, the energy group formed by the merger this year of Neste and Imatran Voima (IVO), in an offering expected to raise up to FM5.28bn (\$1.03bn). The global issue of 160m shares, deferred in September because of stock market volatility, will be priced at FM27-FM33 a share, valuing Fortum at FM21.4bn-FM26.2bn.

Morgan Stanley Dean Witter and Warburg Dillon Read will co-lead manage the international offering. Conventum Markets and Merita Corporate Finance will co-lead manage the Issue to Finnish institutions. Greg McIvor, Stockholm

#### SLOVAKIA

#### **VSZ calls meeting over crisis**

VSZ Holding, Slovakla's largest industrial company, yesterday agreed to hold an extraordinary shareholders meeting to discuss the company's financial crisis, which forced it to default earlier this month on a \$35m loan due to a syn-

dicate of banks arranged by Merrill Lynch.

The new Slovak government has said it will help the company only if the boards resigned but the management, which is closely linked to the former government of Vladimir Mediar, has up to now refused to comply. Robert Anderson, Prague

#### **AIRLINE CATERING**

#### **Gate Gourmet warns of job cuts**

Gate Gournet, the world's second largest airline caterer. has warned that about 1,000 jobs could be at risk following the decision of Scandinavian Airlines System, the three-nation Nordic carrier, to switch its catering activities to a new contractor from August 2000.

Zurich-based Gate Gourmet - a subsidiary of SAir Group, Swissair's parent company - said the loss of SAS as a customer threatened to reduce its operations in Scandinavia by about 50 per cent. SAS has decided to outsource catering on all domestic and international flights from Scandinavia from the second half of 2000 to LSG. the catering arm of Lufthansa - its partner in the six carrier Star alliance. The company employs 2,500 people within Scandinavia. SAS is its second largest customer, after British Airways. Tim Burt, Stockholm

### Murdoch gains some ground in continental Europe Italian pay-TV deal is the breakthrough the media giant has Murdoch's European broadcasting interests

long been seeking, write John Gapper and Paul Betts

announcement of a vehicle for his European ambitions in pay television and other media ventures marks a step towards his goal of building a presence in continental Europe to match that in the US.

He has had the goal in sight for several years, without achieving a break-through. In itself, setting up a subsidiary and taking a minority stake in a new Italian pay television venture is less dramatic than some acquisitions he has considered in the past. Negotiations to acquire

Mediaset, the dominant commercial broadcaster in Italy. fell through earlier this year. and his prolonged discussions with Leo Kirch, the German media owner, have yet to lead to any concrete

terns:

Yet the establishment of the News Corporation Europe group under the leadership of Letizia Moratti, the former chairman of the Italian state broadcaster RAL is a demonstration of the strength of Mr Murdoch's European ambitions.

"There are two great marequal in size and you cannot globalise a company without having some major activities in Europe," Mr Murdoch said

Yet he has found it easier Fox studio and television network than to break into European television. The biggest exception to this is his 40 per cent stake in British Sky Broadcasting.

His first difficulty has been to persuade entrenched media interests in different countries to let him in. Only when they are losing money have they been eager to negotiate - as in the case of

Murdoch's Vox, the German television cent of BSkyB yet has been channel.

Mr Murdoch has 49.9 per cent of Vox, which he was sold by the German media group Bertelsmann. Vox is now near to break-even and News Corporation would like to expand the operations, but Bertelsmann is less eager to invest further.

He still faces some uncertainty with Telecom Italia, which has just appointed Franco Bernabe as its chief executive. Mr Bernabe is the former head of the Eni oil and gas group and one of Italy's most respected man-

Mr Murdoch talked to Mr

You cannot globalise a company without having some major activities in Europe'

Bernahe over the weekend, and the venture has been approved by Telecom Italia's kets in the world - one is already made clear he will

political. Mr Murdoch has foreign ownership. build European media interto penetrate the US with his in Italy, where there have been calls to block his entry to the market.

> For this reason, Mr Murdoch was keen to stress he sion. would be a "junior partner" Telecom Italia. "We do not as to where control will lie," he said.

News Corp holds only 40 per mission," he said.

able to exercise management control. Indeed News Corp's experience in turning BSkyB from loss into profit is one of its attractions to potential

The establishment of News Corporation Europe could help Mr Murdoch's broader ambitions in two ways. First, by setting up a subsidiary under Ms Moratti, Mr Murdoch has better chances of gaining approval from Italian politicians. Ms Moratti could also help

to draw RAL which has so far proved hard to pin down, into the venture. This would give it greater credibility and programming strength in competing with Telepiu. Canal Plus's Italian venture. Second, News Corporation

Europe could provide a vehicle to draw in other partners. Mr Murdoch indicated that he would be willing to sell up to 20 per cent of the subsidiary to other media owners in Europe such as Leo Kirch.

rom News Corp's perspective, this would provide him with greater board. But Mr Bernabe has political legitimacy. It could also give News Corp a better North America and the other not be pressurised into tak- case in arguing that News The second difficulty is held back by laws limiting

aroused strong political For now, Mr Mamloch has opposition to his attempts to good reason to hope that at least one European regulator ests. That has been evident will be on his side. Karel Van Miert, the EU competition commissioner, has consistently tried to stimulate competition in pay televi-

From such a perspective. in the new venture with the involvement of Mr Murdoch in a competitor to Teleexpect to be a sleeping part- piu is probably a good thing. ner, but there is no question as he pointed out. "We would try to aid competition. and that seems to be very Sceptics point out that much the policy of the Com-

about the bank we have our

Auditors are trying to fin-

alise their assessment of the

scale of the problems at Pos-

tabank, in which the state

acquired a 75 per cent stake

Deloitte & Touche, Posta-

bank's official auditor, says

its loss estimate for the first

seven months was about

In the financial restructur-

ing, to take place this year,

the government will transfer

Ft133bn in state bonds plus Ft19.5bn in cash to recapital-

ise the bank, while the bank

cleans its portfolio with the

transfer of non-performing assets with a net value

Ft71hn to a debt work-out

With these moves, man-

agement "can turn to the

future and close the past".

Meanwhile, the new chair-

man is shaking up manage

ment and cutting staff at the

bank's headquarters from

Most positions will be sub-

ject to an internal tendering

process, with applicants judged on their prospective

business plans. The selection process is due to be com-

Mr Auth says the bank has

a future in retail banking if

it can capitalise on its 44

branches and a unique net-

work of counters in post

offices. This service is costly

because it us underused but

pleted this month.

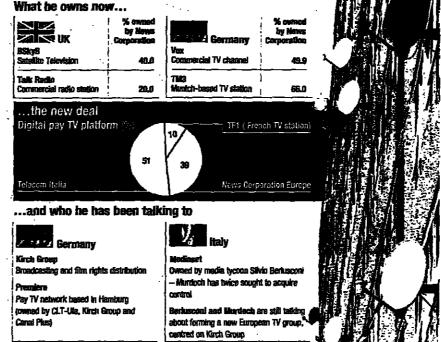
following its rescue.

17195bn

company.

170 to 91.

Mr Auth says.





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### **CGU**

Commercial Union and GA wanted to integrate their insurance market positions and common strategies

We advised CU on this merger to create the world-

class international insurer CGU. Subsequently, in a separate transaction, we jointly led a US\$500 million exchangeable bond issue for CGU in respect of its stake in Société Générale.

### Dexia

After advising on the cross-border merger than created Dexia, we led the November '96

US\$1.1 billion IPO and the June 97 US\$609 million secondary offering. We have since led a FFR944 million exchangeable

and, further, a US\$150 million exchangeable bond and a US\$636 million block trade that enabled Dexia to dispose of its holding of ING shares.

### Fortis

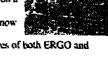
When Fortis sought to expand its international position in financial services, we advised on the USS12 billion acquisition of Generale Bank. More



recently, during considerable market volatility. Fortis called on us to help them complete a US\$830 million convertible bond issue.

### Munich Re

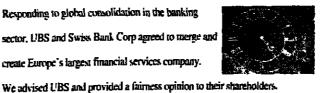
Munich Re wanted to improve its competitive position in primary insurance. We advised them on a DM15 billion merger of equals to create ERGO, now



Germany's second-largest primary insurer. Shares of both ERGO and Munich Re have since outperformed the market.

### Union Bank of Switzerland

Responding to global consolidation in the banking sector, UBS and Swiss Bank Corp agreed to merge and create Europe's largest financial services company.



### Zurich Insurance

We acted as sole adviser to Zurich on its merger with the financial services arm of B.A.T. Industries, The transaction has created one of the world's largest insurance and asset management groups



HUNGARY BANK FACES COST CUTTING AND MANAGEMENT REVAMP

### Postabank chairman aims to shake off past

By Kester Eddy in Budapest

Postabank, Hungary's fourth biggest bank, is joining its rivals on the long road to

A new leadership at the troubled bank, which is set to receive Ft152bn (\$693m) in state aid before the end of the year, has launched a restructuring programme designed to cut costs, shake up management, and clear the bank of loss-making investments.

These moves represent the completion of efforts to rehabilitate Hungary's biggest banks in the post-communist

Postabank's large rivals if we want to go were either restructured or partially sold off in the mid-

Now, Henrik Auth, the new chairman who took control this summer, says he plans to prepare Postabank for sale, probably to an international bank, over the next

But the bank carries with it heavy political and finan-

cial baggage. For a start, it is struggling to recover from losses accumulated under Mr Auth's colourful predecessor, Gabor

Mr Princz, a confident of Gyula Horn, the former for all this activity." Mr Socialist prime minister, invested the bank's funds in everything from a brewery to a Spanish holiday resort. as well as making generous donations to sports and cul-

tural events. Mr Auth describes the bank as "a complete mess" when he took over in

August. There was no pricing committee, no asset liability book. committee, no reporting lines. It was a shock for me."

in 1988 in the last days of the resort. If we want a beer we Communist regime as a prihave a brewery and if we vate bank with strong links want to read good news to government officials. own media empire." Mr Princz, who headed the

bank from the start, was virtually immune from attack from the state regulator, which allowed him almost free reign in lending and spending policy. Postabank, for example,

spent heavily on corporate sponsorship, amounting to

surrealistic. on holiday we

'It's very

brewery'

brewery.

have a Spanish resort. If we want a beer we have a

Fribn of the Fishn annual advertising budget which itself was a high proportion

of total annual costs of Ft "I don't know the reason

Auth says. He says the bulk of the bank's losses, still running at Ft1bn a month, relate to the bank's portfolio of nonbanking assets, which include a media empire and property holdings, as well as the holiday resort and

industrial logic to the loan "It's very surrealistic," he

"If we want to go on he says.

its potential is "strong". Mr Auth says he sees no . Mr Auth said he had no intention of meeting his flamboyant predecessor. "We have nothing in common,

**MORGAN STANLEY DEAN WITTER** 

Luxemboure Ma Madrid Frankfuri

# Unum and Provident form \$5bn link-up

Unum and Provident, the two largest disability insurers in the US, yesterday in the insurance industry is announced a \$5bn merger in here to stay. Now that the of next year. an aggressive attempt to two largest players have build revenues both in the US and internationally.

The deal was received nositively on Wall Street, with industry." Unum's shares rising more than 7 per cent by midday, or \$33, at \$51%, while Provident gained almost 11 per

It also intensified speculation that consolidation in which pays a proportion of the insurance industry salary to people when they would accelerate. Michael are unfit for work.

Albanese, of AM Best, the rating agency, said: "We might have seen a temporary lull, but consolidation been brought together, disability income is going to be even more of a concentrated

Once combined, the companies, which share a reputation for aggressive underwriting, will have more than a third of the US market for disability income insurance,

Both companies said they were confident that no antitrust issues were involved. and that the merger should be completed by the middle

The companies said they intended to expand through broader distribution. While Unum mostly distributes through companies, Provident sells to individuals.

Individual income replacement insurance has traditionally been sold only to wealthy professionals, such as doctors and lawyers, while the market for middleincome Americans is much less developed.

chairman and chief executive until July 2001, when he will be succeeded by Harold Chandler, Provident chief

executive. Mr Orr said: "We all know that the line between group and individual insurance is blurring more and more all

The new company will attempt to re-model policies currently offered via payroll deductions and sell them to individuals. They are also looking for

international growth, particularly taking advantage of

James Orr, Unum chief countries where the welfare executive, will stay on as state is being reformed.

Unum already has a large business in the UK, through an alliance with Standard Life, and now hopes to offer more individual policies. Mr Orr said it would also attempt to boost sales in Japan, particularly to indi-

Ann Perry at Moody's Investors Service said: "They are basically piggy-backing individual sales on to the group sales. Unum have done a pretty good job of cross-selling in other businesses. I think the big ques-

to ramp up individual sales." Unum and Provident also expect cost cuts, mostly through corporate staff and integrating field sales forces. These should reach between \$120m and \$130m annually, or 10 per cent of the companies combined operating

Under the terms of the merger, Provident shareholders will receive 0.73 shares of the new UnumProvident in exchange for each Provident share.

At the market price at midday yesterday, this values Provident at \$5.18bn. tion is how quickly the com-

### Microsoft claims **AOL** deal erodes antitrust case

In Washington

Microsoft yesterday described the merger talks between America Online and Netscape Communications as "a stunning combination" which substantially undermines the US government's

antitrust lawsuit. Speaking outside the court where Microsoft is currently on trial for antitrost violations, the company's lawyers said the possible merger nighlighted how little control Microsoft exerts over the computer industry.

Microsoft stressed the possible involvement of Sun Microsystems in the merger talks to claim that the software industry was undergoing a fundamental restructuring, which the government should not seek to control.

But lawyers for the US government dismissed Microsoft's claims and suggested the merger might reinforce the case against the world's largest software

In particular, the government seized on reports that ness of which Microsoft is a AOL was considering mainaining its use of Microsoft's internet browsing software, instead of Netscape's rival

product. Its lawyers argued that

Microsoft's market power over the distribution of software was so strong that Netscape might still find it hard to compete for AOL's busi-

Microsoft's contract gives AOL a high-profile marketing position on Windows, the operating software which drives more than 90 per cent of the world's personal com-

David Boles, the lead attorney for the US government, said: "Whatever the deal, it does not remove any of the obstacles that Microsoft has placed in the path of competition in this industry. "However many times the

alliances get re-ordered it does not change the fundamental fact that Microsoft has a monopoly of the operating system and has used that monopoly to forestall competition in anti-competitive and exclusionary ways. However, William Neusel, insisted the merger "pulls the rug out from under the government. It proves indisputably that in this high-technology busi-

What we are witnessing is a wholesale change in the competitive landscape."

part, no company can control the supply of technol

**NEWS DIGEST** 

**COMPUTERS** 

### **HP** hires consultants for review of operations

Lew Platt, Hewlett-Packard chief executive, told employees of the computer and electronics group last ek that the company was bringing in consultants for a high-level review of operations. The move, aithough not unusual, may signal a restructuring of operations at the company, which has produced disappointing financial results over the past year. The consultants would be looking at the company's business portfolio, its strategiculture and organisation, Mr Platt told staff.

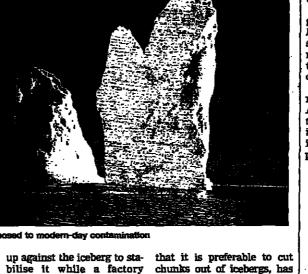
HP has taken several actions over the past year to cut expenses and tegrove performance. The company has begun contracting out some of its printer manufacturing. operations and is moving away from its traditional decentralised structure. Louise Kehoe, San Francisco

**FAST FOOD** 

### Franchise Management in buy

Franchise Management, the Nasdag-listed operator of fast food restaurants, yesterday announced it had acquired the Kenny Rogers Roasters chain for an undisclosed amount. The Florida-based restaurant group, which went bankrupt r this year, has 83 sites, including 13 overseas. Franchise Management, which was formed a year ago by Anthony Foster, bought the Juicy Lucy's hamburger chain in May. The company, which manages and franchises fastfood restaurants, plans further acquisitions so it can relaunch the brands by packaging them with other outlets into food-court style outlets. William Fisher, vice-president of concept development, said: "We'll start off with a breakfast concept to have people in the restaurant all

Kenny Rogers, the country and western singer, co-founded Roasters in 1991. Three years later Berjaya, the Malaysian conglomerate, bought a 24 per cent stake. Elizabeth Robinson



med so long ago it was never exposed to m

Cool thinking earns

Canadian group a

warm welcome

Iceberg Industries has found success

tapping what it says is the purest source

of water on earth, writes Scott Morrison

water is a tale of ingenuity, feuding business associates and an enviable resolve that of towing icebergs to Saudi has so far paid off for one of Arabia. Mr Stamp scoffed at the former partners. leeberg industries, won the before arriving in the Red race to become the first to Sea. One day he idly

water after he pioneered a just "melt the damn things" process to tear off chunks of icebergs, ship the meltwater the water to the Middle East. back to port and bottle what some regard as the cleanest drinking water on earth.

capital of the eastern Canadian province of Newfoundland, the company produces its Borealis brand and also bottles iceberg water for the Choice private label, owned by Canadian retail giant Loblaw, The response from consumers has been so enthusiastic that Mr Stamp's company has had difficulty meeting demand.

A former fish marketer before the depletion of Atlantic cod stocks decimated Newfoundland's fisheries industry. Mr Stamp not surprised by, his success. Newfoundlanders have long known that iceberg water was extremely pure. but none had worked out

quest to harvest how to exploit the endless Canadian icebergs to resource that floats past produce pure drinking their beaches.

Some groups in the early 1990s toyed with the notion this, knowing full well that Ron Stamp, president of an iceberg would melt long bottle and distribute iceberg suggested that they should in Newfoundland and send

It occurred to Mr Stamp that his suggestion was not nearly as ridiculous as his Based in St John's, the friends believed it to be. He recalls that his new-found obsession left many in St John's questioning his sanity. "Everyone thought I was a bit weird because that is prestigious President's all I talked about," he

Mr Stamp eventually joined forces with Gary Pollack, a Toronto investor who bankrolled the iceberg venture until the two partners had a falling out and became embroiled in a lengthy legal dispute. With additional help from the federal government, Mr Stamp managed to raise C\$3.5m (US\$2.3m), says he is grateful for, but which enabled him to rent equipment to test his theory that a granite pincer grapple could tear chunks out of an

"I went from village idiot

to entrepreneur of the year." he said of the day he proved his theory was valid.

Icebergs are parts of glaciers that have fallen into arctic waters. The hard ice "sweats" in warmer water and air, washing away salt that comes into contact with the iceberg. The pure lure of iceberg water is simple: the glacial ice was formed so long ago it was never exposed to modern-day contamination.

Steve Timuss, who works at the CanTest laboratory, said his group found no trace of contaminants nor heavy metal elements in the Iceberg Industries sample it water sample was the cleanest he had ever seen. Icebergs forming in coastal waters off Baffin Island and

east of Newfoundland. Icebergs can easily be seen from St John's in early summer, but as the year progresses the company must venture further north to locate "bergy bits", as they are known locally, even though they can measure up to 1 cubic mile in volume. The company has a locator plane and receives crucial help from the Canadian coastguard's iceberg patrol.

Mr Stamp and his crew has learned to harvest icebergs by trial and error. Tug. boats wrap nets around; them and at high tide towthem at full throttle toward tested. That prompted Mr the coast the tugboat veers Timuss to remark that the sharply and releases the net, slinging the iceberg onto the recede, the iceberg is marooned on the rocky

The tugboat then pushes

bilise it while a factory barge moves in to break off continued to pursue his own chunks with a crane and the venture and the former parthigh-torque pincer grapple ners are poised to be in comdesigned to bite through petition with each other. Mr granite. The process is Pollack says his company, fraught with risk, for subtle changes in the iceberg's Water, will begin marketing composition could cause it to its own product next year in roll and topple the tugboat Europe, Asia and the US. and barge. The ice is dragged onto the Loblaw wants to expand distribution into the US, once

barge, where it is crushed. melted and filtered before passing under ultraviolet lights to meet health stan-dards. The purified water is then stored in the barge's holding tanks. Mr Stamp shore. Just before reaching says it usually takes eight workers about one week to fill a barge. The company expects to produce 1.5m litshore. Once tidal waters res of iceberg water this year and double output in 1999 by launching two more factory

Mr Pollack, who argues eral and spring water.

> Pace of change in energy industry accelerates

Iceberg industries can

Immediate returns have

eon relatively small, with

Mr Stamp projecting reve-

nues of C\$16m in 1999. But

both groups are betting they

can capitalise on the Arctic's

romantic image of cleannes

and coolness. That would

help justify slightly higher

prices for iceberg water and heln establish it as a unique

product that belongs on

store shelves alongside min-

increase production.

By Christopher Parkes in Los Angeles

Electricity assets worth almost \$2bn will change hands in two transactions announced yesterday

establish itself in the US Mid-west with the \$885m nurchase of Cilcorp, an Illinois gas and electricity

American Electric Power

Resources. this month of 23 US power

AES's transaction, expec

that underscore the rapid pace of restructuring in the international power industry.
Virginia-based AES, which has made more than a dozen international deals so far this year, moved to

utility. While Entergy of New Orleans advanced its plans to focus on generation and retailing with the \$1.1bn sale of Citipower, an Australian distributor, to

The announcements, a day after Duke Energy said it would pay \$1.35bn for the natural gas assets of Union Pacific Resources, followed the \$1.7bn purchase earlier stations by Vivendi of

ted to close in the middle of next year, is its second US purchase so far in 1998. In August it won an auction for six coal-fired power stations in New York

The company, which also builds generating stations, now has interests in 90 power plants in 13 countries and distributes electricity to about 13m consumers.

In the past two months it has extended its reach with acquisitions and other contracts in Panama, Orissa, Tbilisi, Georgia, and Srl 

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Notice is hereby given that pursuant to paragraph "issuer's Optional Redemption" of the Pricing Supplement dated December 20. 1996, the Issuer has elected to redeem the outstanding Nominal Amount on 20th December 1998. The Notes will cease to bear interest on the

The Agent SNP LuxembourghS.A.

### NOMURA GLOBAL FUND

Greenland take years to

reach "iceberg Alley", to the

Société d'Investissement à Capital Variable Registered office: 6 Avenue Ernile Reuter, L-2420 Luxembourg R.C. Luxembourg B 31 127

**CONVENING NOTICE** 

to be held on 21 December 1998 at 11.30 a.m. at the offices of Namura Bank (Luxembourg) S.A., 6 Avenue Emile Reuter, L-2420 Luxembourg, with the following AGENDA:

The Shareholders of NOMURA GLOBAL FUND are hereby convened to attend an

**EXTRAORDINARY GENERAL MEETING** 

! Amendment of the Articles of Incorporation of the Company 1) Amendment of Article 5 to allow the Board of Directors to issue within a sub-fund

deferent categories of shares 2) Change of the date of the Annual General Meeting in each year so as to replace the

"Jest Findow in May" by the "first Friday in June" and lamend Article 10 according Amendment at the definition of "Eligible States" in Article 16 so as to include Eastern Europe therein and to amend "European Economic Community" to "European Union" 4) Amendment of Aracle 16 to allow the Board of Directors to use the technique of powling management by adding the following new paragraph of the end of Article 16.

Thi order to reduce charges and expenses with allowing a wider diversification of the awestiments, the Board may decide that part or all of the assets at one or several Sub-Funds will be co-managed with all or pair of other Sub-Funds of the Company or with assists belonging to other collective investment schemes as defined in the prospectus. 51 Amendment of Article 21 so as to

replace the eighth paragraph thereof by the following text

"If for a period of more than 20 consecutive days the value (at their respective net ascet values) of all outstanding Shares shall be less than 10 million US Doffars or the value of the outstanding Shares of a particular class shall be less than 5 million US Doffars or, in the case of Shares denominated in a currency other than US Doffars the equivalent in US Doffars, or where the Board deems it appropriate Dollars the equivalent in US Dollars, or where the Board deems it appropriate focuse of changes in the economic or political situation affecting the Company or the relevant class or bocause it is in the best interests of the shoreholders at the Company or the relevant class, the Board may, by prior written notice given to all holders of the relevant class of Shares, as may be the case, redeem at the Redemption Price determined at the date an which all ancestments relating to the relevant class or classes have been repliced all (but not some) at the Shares (or of the Shares of the relevant class as the case may be) not proviously redeemed, at a redemption price reflecting the valueation and laudation costs on winding up the Company or clasing down the relevant class, as the case may be, but with no redemption change, or merge that class with as the case may be, but with no redemption charge, or merge that class with another class at the Company or with another Losenbourg UCITS

When; all the Shares are so affected the directors shall convene an extraordinary general meeting of shareholders to appoint a liquidator of the Company, Termination at a class as a result of compulsory redemption of all relevant Shares or its merger with another class of the Company or with another Liziembourg UCITS, in each case for reasons other than those mentioned oboxe, may be effected only upon prior approval by the shareholders of the class to be reminated or merged at a duly convened class meeting which may be volidly held without a

quarum and decided upon by a simple majority of the Shares present or A merger so decided by the Board or approved by the shareholders of the affected class will be binding on the holders of Shares of the relevant class upon 30 days

prior notice thereof being given to them, during which period the shareholders may redeem their Shares without redemption charge. In case of a merger with a "fonds commun de placement" the decision will be briding only on those shareholders having voted in favour of the merger. Liquidation proceeds not claimed by shareholders upon the liquidation of the Company or the clasure at a class will be deposited at the Coisse de Consignation

in Luxembourg and shall be tortetted after 30 years." replace the ninth paragraph (now fifteenth paragraph) by the following

"In addition the Company shall inform holders of Shares by publication of a notice in newspapers to be determined by the Board, unless all such shareholders and their addin-sees are known to the Company." I) Merger with NOMURA ASIAN INFRASTRUCTURE FUND and THE NCM JAPAN FUND

1) to approve and ratify the Merger Proposal,

2) to approve the merger of NOMURA GLOBAL FUND (the "Company") with

two Luxembourg sociétés d'investissement à capital vanoble having both its registered office at 6 Avenue Emile Reuter, L-2420 Luxembourg into Namura Global Fund - Asian Infrastructure Sub-Fund and Namura Global Fund - Japan Sub-Fund respectively upon hearing: the report of the Directors of the Company in relation to the merger proposal (the Merger Proposal") published in the Menorial, Recueil des Sociétés et Associations in Luxembourg and deposited with the Chancery of the District Court the audit reports prescribed by Article 266 of the Luxembourg law on commercial

2 THE NCM JAPAN FUND (NJF)

3) to issue to NAIF shareholders without charge shares without par value corresponding to the shares of Namura Global Fund - Asian Infrastructure Sub-Fund (the "New Shares") in exchange for the contribution by NAIF of all its assets and liabilities, at an issue price based on the net asset value per share of NAIF as of the last Valuat thereof preceding the Effective Day, as defined in the Merger Proposal;

I. NOMURA ASIAN INFRASTRUCTURE FUND (NAIF) and

to issue one New Share against one former share of NAIF, to registered shareholder in registered form (including fractional entitlements) on the basis of NAIFs share register on the Effective Day and to bearer shareholders in registered form or, at the specific request bearer form, upon delivery to the transfer agent share certificates with all unmatured coupons attached thereto;

5) to issue to the shareholders at NJF without charge shares without par value carresponding to the shares of Namura Global Fund - Jopan Sub-Fund (the "New Shares") in exchange for the contribution by NJF of all its assets and liabilities of an issue price based on the red asset value per share of NJF as of the last Valuation Day thereof preceding the Effective Day, as defined in the Marger Proposal. to issue one registered New Share against one former share of NJF (including fractional entitlements) to the shareholders of NJF on the basis of the share register of NJF on the Effective Day.

The meeting shall be validly constituted and shall validly decide on its agenda it at least one half of the capital is present or represented. The items on the agenda shalf be passed at the majority of two thirds of the shares present or represented at the meeting and vating. n order to take part at the second extraordinary general meeting the owners of bearer nares must deposit their shares five clear days before the meeting at the registered office of the Fund, 6 Avenue Emile Reuter, L-2420 Luxembourg.

The following documents shall be at the disposal of the Shareholders of the Company to inspection and copies thereof may be obtained, free of charge, from Normura Bank (Luxembourg) S.A., 6 Avenue Emile Reuter, L-2420 Luxembourg:

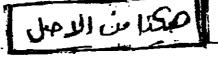
(i) the text of the Merger Proposal; (ii) the revised prospectus of the Company;

(iii) the audited annual accounts of the Company and of NOMURA ASIAN INFRASTRUCTURE FUND at 31 December 1995, 1996 and 1997 and their semi-annual accounts at 30 June 1998 and interim accounts at 30 September

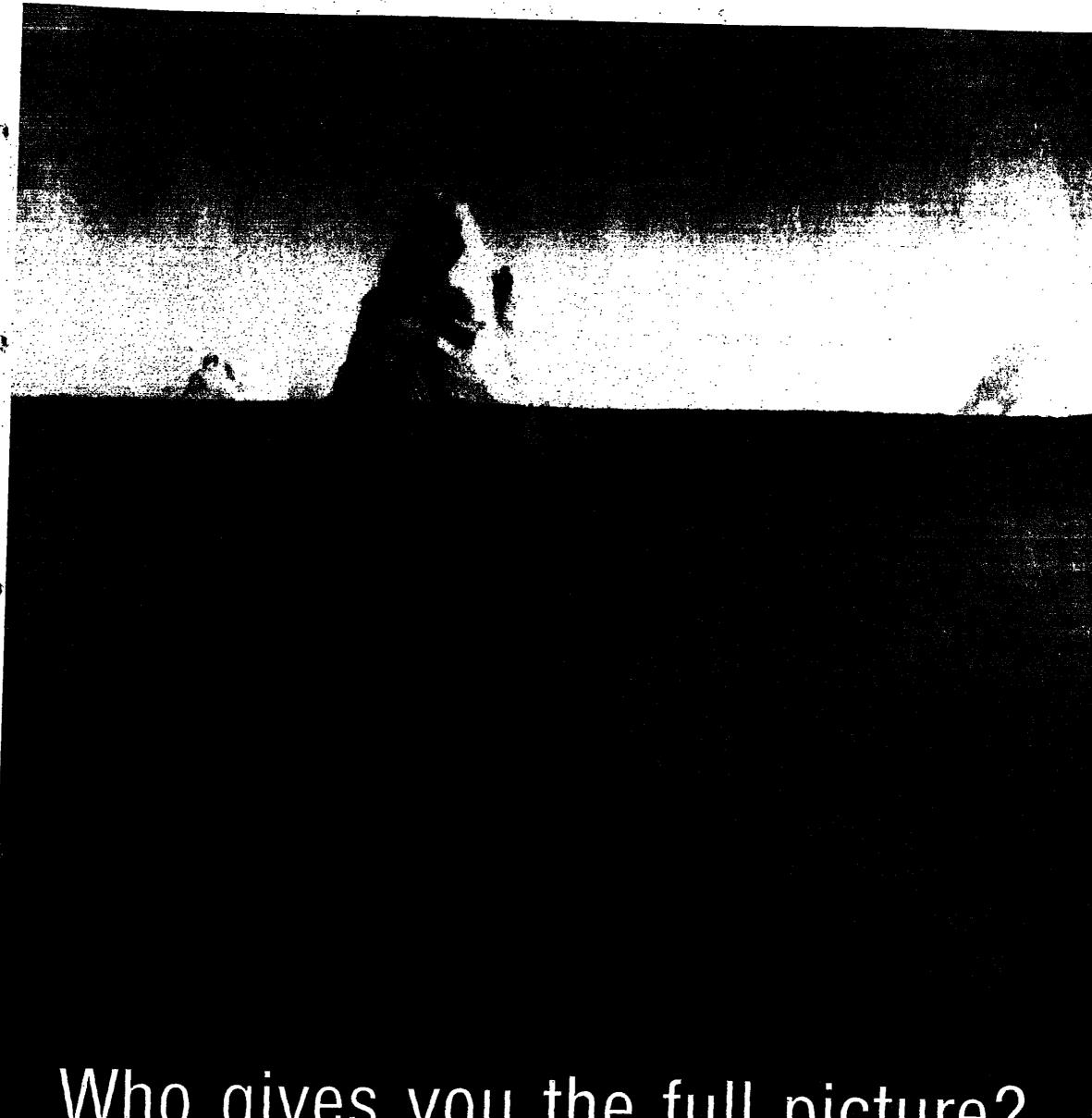
(iv) the audited annual accounts at 31 March 1996, 1997 and 1998 of THE NCM

JAPAN FUND and, its semi-annual accounts at 30 September 1998; the reports of the Directors of the Company, NOMLIRA ASIAN INFRASTRUCTURE FUND and of THE NCM JAPAN FUND; (vi) the special report of KPMG Audit. Proxies should be sent to Normura Bank (Luxembourg) S.A., at its address above to the attention of Claire Garvey by no later than 18 December 1998.

Shareholders are hereby informed that from 29 January 1999 the cut-off time for submission of subscription, redemption and conversion requests will be 4.00 p.m. Luxembourg time. Any requests received by the Company or the Distributor after 4.00 p.m. will be dealt with on the next Valuation Date. The Board of Directors



Vicrosoft de VOI dealen muitrust case



# Who gives you the full picture?

At Dresdner Kleinwort Benson, we know how important it is to bring an in-depth understanding to our clients' business in order to manage risk and make the most of opportunities. This is why we maintain a long term relationship approach and employ leading industry experts who are able to apply their specialist knowledge to create global strategic insights.

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Dresdner Kleinwort Benson

### Big deal day for manufacturers

In the biggest of a wave of about one-third by Coltec's, multi-million dollar deals to will have annual sales of hit the manufacturing sector about \$5.5bn, and an estiyesterday. B. R. Goodrich, mated market capitalisation the Ohio-based maker of of about \$4bn. aerospace systems and specialty chemicals, announced that it was acquiring Coltec, \$60m a year by 2001, and another industrial and aerospace components manufacturer, in a \$2.3bn share swap deal.

As part of the transaction. Goodrich will move its corporate headquarters and its Charlotte, North Carolina, where Coltec is based. The move could affect about 170 staff, some of whom will get relocation offers. Goodrich stressed that its Ohio-based manufacturing operations, which employ about 3,300, would not be affected.

the aerospace market, and Goodrich said that an enhanced product range, coupled with the addition of "third leg" provided by Coltec's engineered industrial products business, was the rationale behind the deal. Coltec is a leading producer of landing gear

sealing products. The combined company, which will be owned two-thirds by Goodrich shareholders and

The two companies see minimum cost-savings of Goodrich said the transactions should be earnings-enhancing in 1999. By 2001, the deal could add around 15-20 cents to earnings per share. The stock market reacted warmly, with both compaaerospace divisional HQ to nies' shares rising - Goodrich by \$1 % to \$37% and Coltec, by \$1 % at \$19%

Meanwhile, Dover Corporation, the New York-based industrial conglomerate, said that it would sell its elevator division to Germany's Thyssen for \$1.1bn.

The US-based elevator Both companies service business, the nation's second-largest, had annual sales of around \$880m in 1997, and notched up \$658m in the first nine months of the current vear. Pre-tax operating profits in 1997 were \$105m. Dover had previously

announced plans to spin-off the elevator operations as a separate company to its shareholders - a step which place in early in 1999.

In May, Dover said the business did not fit with the group's other industrial operations and would fare better as an independent company. Analysts viewed the elevator operations as a service-type activity which, in spite of strong profits in 1998, would probably offer less attractive returns than some other interests over the medium term.

Dover, which had groupwide sales of \$4.56bn last year, said that the sale to Thyssen would provide a gained \$1 to \$34%.

Over in the automotive sector, which has been a hubbub of activity for months as companies try to focus their businesses and service original equipment manufacturers on a global basis, deals flowed. Meritor Automotive, the component supplier which

was previously known as Rockwell Automotive, emerged as the buyer of the to offer a more comprehenheavy vehicle braking as business of the UK's Lucas Varity. Lucas, which two weeks ago failed to move its domicile to Wall Street, had put the business

would probably have taken on the market in August as part of its shift away from heavy vehicle activities, but yesterday's price tag is about twice the price expected by most UK analysts. The braking business had

sales of around L175m (\$104,000) in 1997, and net assets of about L65m. No profits were given but the business being sold is thought to be less profitable than the light vehicle brak-ing business which accounted for 90 per cent of Lucas' braking systems sales last year. When Lucas first announced the sale, it also one-off asset sale gain of said that it could not sustain \$2.30 a share. Dover shares a leadership position in a sector undergoing rapid consolidation.

But Meritor, which was

floated off from Rockwell in 1997, said that yesterday's price reflected the value of the business to Meritor. It said that the deal should add around \$400m to its sales base and enhance its "eeographical market reach", notably in Europe. It would also allow the US company sive range of drivetrain systems and components. Meritor shares were up ¼ at \$19%.

Finally, Johnson Controls, one of the largest suppliers



of automotive interiors,

announced that it was selling its industrial battery business for \$135m. The huver is C&D Technologies,

electrical power storage and conversion products. The battery business has annual sales of over \$87m, and manufacturing facilities in Mil-

### German group to lift ranking with acquisition

By Tony Barber in Frankfurt

Thyssen, the German industrial group that is merging soon with its historic rival Krupp, yesterday made clear its determination to rise up the list of world acquire Dover Elevators

from Dover Corp of the US. Thyssen has for some time been one of the world's most profitable producers of lifts, ranking behind Otis and Dover in the US but ahead of Schindler of Switzerland and Kone of Finland.

Thyssen, which used to be best known for its steel operations but regards lifts as one of its core businesses, is believed to have beld talks with both Dover and Kone in the past couple of years.

proposition for the German group because it is particularly strong in the US, where it runs a nationwide service

has annual sales of almost 2900m.

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Thyssen believes that. once US and Canadian antitrust authorities have approved the takeover. North America will serve as lift manufacturers by a launching pad for the comannouncing that it would pany's efforts to boost

exports to Asia. With sales of DM2.7bn (\$1.6bn), Thyssen Aufzüge, the parent group's lift manufacturing unit, was rated by analysts at the investment house Lehman Brothers to be the world's fourth largest producer.

Thyssen estimated yes day that it stood in fifth place but would rise to third as a result of taking over

Dover Elevators. The lift industry is a prof-Dover was an attractive trial manufacturing largely because there are already so many installed lifts which require regular compulsory servicing, according to Lehnetwork. Dover Elevators

#### **NEWS DIGEST**

**TELECOMS** 

### Saudi government plans privatisation

The Saudi Arabian government is planning to privatise its national telecommunications carrier in the first half of 2000 and has appointed investment bankers J. P. Morgan as overall privatisation advisers. It will be assisted by the Saudi International Bank, Saudi Arabia took the first step earlier this year with the establishment of Saudi Telecommunications (STC) as a joint stock company with the govemment as 100 per cent shareholder.

According to J. P. Morgan, the operator is now undergo-ing an extensive restructuring programme. No details of the proportion of the company to be sold or its likely value have been released but according to the authoritative US publication Telegeography up to 80 per cent of the shares could be made available.

With a population of 20.1m, the country had only 2.3m main exchange lines in 1997 and 332,000 mobile phone users. Alan Cane

CANNING

### PLM opens plant in Russia

One of the biggest foreign investments to be completed since the Russian crisis in mid-August came on stream last week when PLM of Sweden opened a \$125m canning factory 70km south-west of Moscow. The new plant is designed to process 1.75bn cans a year and will replace imports from the company's Swedish and Austrian plants. Up to August, Russia was one of the world's fastest growing markets for canned drinks.

Frederik Arp, president and chief executive officer of the PLM group, said the decision to build the plant was taken last July when can exports were running at 700m a year. "But that was before the crisis, Now we are projecting a throughput of about 500m cans a year and expect the n can market next year to be 50 per cent lower than in 1997. We will make a considerable loss next year and maybe it will take another year before we break even," he

PLM has a 52 per cent stake and made a \$60m equity investment in the plant with co-financing from the European bank for Reconstruction and Development and the International Finance Corporation, two Scandinavian funds and the US-based Ball Corporation, which took a 10 per cent stake in the plant. Anthony Robinson, Moscow

BANKING

### Discount net income halved

Israel Discount Bank, the country's third largest, yesterday said net income plunged 52 per cent in the first nine months, as an economic slowdown eroded top line income and forced higher doubtful debt provisions. Net income fell from \$52m in the first nine months of 1997 to \$25m in the same period this year. Income from financing activities before provisions fell 9 per cent to \$438m over the same period, while provisions for doubtful debts jumped 19 per cent to \$106m.

Analysts say Discount - the least efficient bank in Israel - must cut costs to recover. "Discount must also clean its book if it is to turn round," said Rony Argi, Israel analyst at HSBC in London, "They are very exposed to the construction and diamond industries."

Discount's management recently settled a labour dispute that has paralysed the bank throughout 1998. The Israeli government, which holds 60 per cent of Discount, is currently seeking a buyer for 30 to 53 per cent of the bank. Avi Machlis, Jerusalem

### Absa keeps net profit up

Absa, one of South Africa's big four high street banks, yesterday announced an increase of almost 20 per cent in taxed profit for the six months to September 30 to R883m (\$155m), despite turmoil in the financial markets and a surge in bad debts.

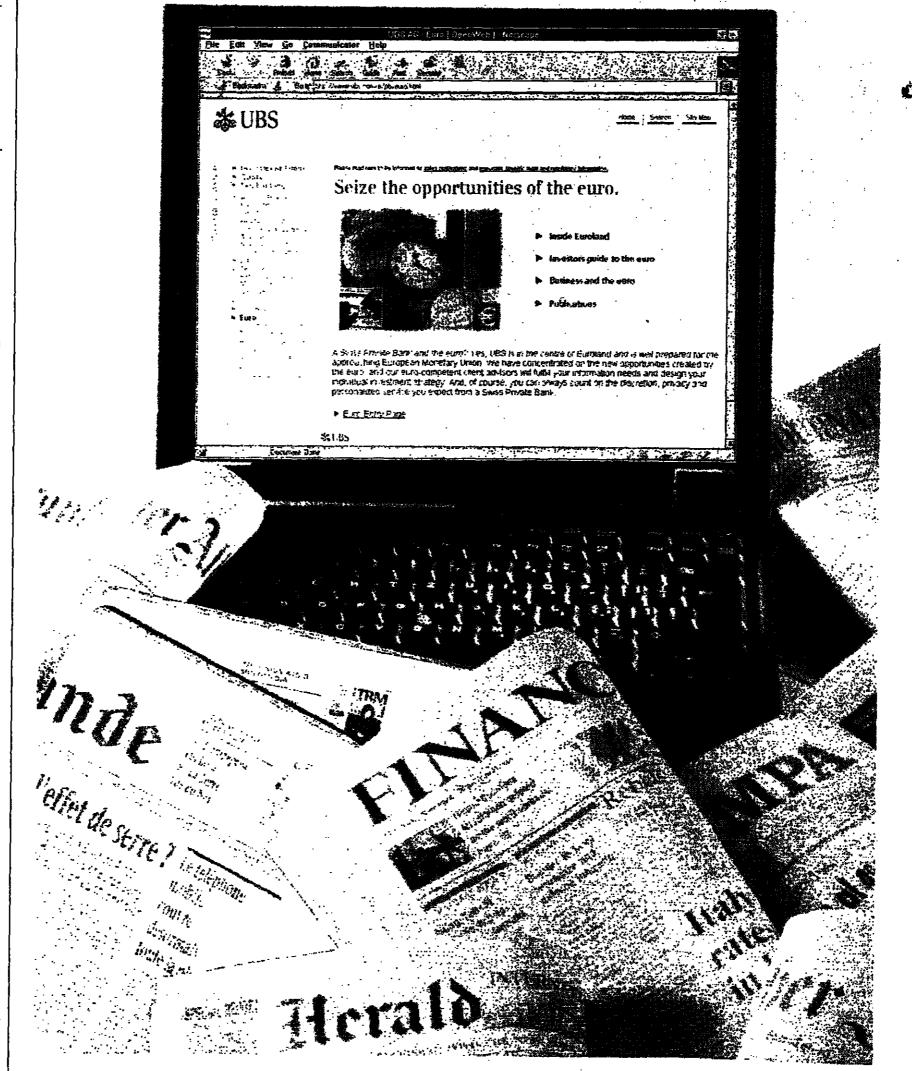
Turmoil in the markets has caused South African banks to complain about squeezed margins, as monetary policy was tightened unexpectedly to defend the rand. The currency came under attack between May and August, causing interest rates to rise to record levels. Absa said its margins had narrowed, but this was offset by strong growth in advances.

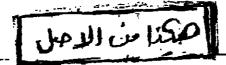
The bank lifted its corporate lending by 23 per cent, but held back on consumer lending, where most of its bad debts occurred. Net interest income was up about 13 per cent in the six months to September, compared with the same period last year.

The bank cashed in on the volatility in the markets to make healthy trading profits. In line with other banks, Absa chalked up a strong increase in non-interest income of almost 17 per cent to R2.3bn.

Provision for bad and doubtful debts surged almost 27 per cent, reflecting consumer difficulty in meeting mortgage payments in an environment of record high interest rates. Greta Steyn, Johannesburg

A fast and easy way to obtain euroinformation is just a mouse click away: 





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COMMENT

# Pearson's \$860m US deal falls through

filliam Lewis in New York

company, is taking legal owns the Financial Times, advice after the collapse yesterday of its \$860m deal to the educational publishing deal to be completed this sell two publishing busi- titles of Simon & Schuster nesses to the US private from Viacom after selling equity firm Hicks, Muse, operations representing Pearson now faces trying to

Tate & Furst. the reference and business and professional publishing ping titles out of 35,000 and operations of the US com- an elementary science propany Simon & Schuster, gramme for schools was

The UK company, which ate & Furst. \$35m of the \$1.4bn educa-Pearson said it would keep tional revenues.

The disposal of 55 overlap-

that Pearson wanted to Muse tried to renegotiate the acquire largely intact.

The clearance by the US was yesterday cleared to buy authorities will allow the week, and is likely to be welcomed by analysts. However, sell some of the assets that were to have been bought by Hicks Muse.

Pearson reached agreement in July with Hicks Muse to sell on the reference

Guardian Royal Exchange,

the UK composite insurer,

told the stock market vester-

price after revenues fell below estimates.

John Muse, a partner in the US firm, said it had discussed alternative prices and structures with Pearson all last week. "But the bottom line was that we were unable to reach a renegotiated price with them," he

Mr Muse said it was only the third time the US group to about \$3.5bn (\$5.9bn) fol- close of the London stock

to Hicks Muse as part of a ment of Justice. However, \$860m when the Viacom deal "It had nothing to do with Group and the likely sale of \$4.6bn deal with Viacom, the this leaves the businesses went through. But Hicks our ability to raise finance. a £350m stake in British Sky We were prepared to complete at the same multiple as we originally envisaged."

> Pearson said it would fold the business and reference arms of Simon & Schuster into current operations. It may keep a set of computer publishing titles, representing 45 per cent of revenues. but sell other titles.

Analysts estimate Pearson could keep its year-end debt which it had intended to sell ordered by the US Depart- and business divisions for had terminated a contract. lowing the sale of Tussauds

Broadcasting, bringing interest cover to about 3.5 times.

Pearson said it was pleased to have completed the deal for the educational publishing titles largely as planned, and intended to integrate the other operations. It would not comment on possible legal

The collapse of the deal was announced after the

### **Boosey shares** tumble 20% on warning

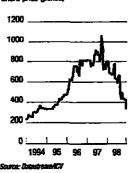
Shares in Boosev & Hawkes. the musical instrument maker and music publisher. fell more than 20 per cent yesterday as it warned pretax profits for 1998 would be substantially lower than expected.

The south-east Asian, Jap anese and Australasian markets had been affected by a Boosey said. There had also been a slowdown in the UK market, with dealers reducing their holdings of stock. while sales of the company's Rico reeds in the US had been affected by stock reductions by retailers.

The south-east Asian operations would not return to 337%p, well below its preto profit this year, despite a

Richard Holland, chief executive, said: "Everything is primarily related to the after the restructuring costs. far east. That's where our weaker demand has begun. We have seen sales in Japan this year down on last year. This effect has impacted back on our factories."

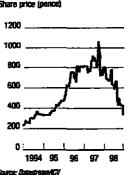
The company expected £7m for 1998, against £8.1m in 1997. That, however, did £1m for closing and restructinclude the £1.1m cost of in demand.



buying out Carl Fischer, the US music publisher that was Roosev's largest shareholder

The shares dropped 871/2p vious low for the year of 425p. Merrill Lynch, the company's broker, reduced pretax forecast for 1998 to £6m but before the costs of buying out Carl Fischer. That gives earnings of 21.1p, putting the shares on a forward

industrial instruments supunderlying profits of about plier, fell 58%p to 99p after it said it planned to spend The measure was being uring businesses. Nor did it taken because of a downturn



p/e of just under 16.

£750,000 this year to make full-year savings of £500,000.

NOMURA ASIAN INFRASTRUCTURE FUND

Societé d'Investissement à Capital Variable Registered office: 6 Avenue Emile Reuter, L-2420 Luxembourg

R.C. Luxembourg B 34 248

CONVENING NOTICE

EXTRAORDINARY GENERAL MEETING

to be held on 21 December 1998 at 11.30 a.m. at the offices of Nomura Bank (Luxembaurg) S.A., 6 Avenue

to approve the merger of NOMURA ASIAN INFRASTRUCTURE FUND (the "Company") with NOMURA GLOBAL FUND, a Livernbourg société d'investissement a capital variable with its registered office at 6 Avenue Emile Reuter, L-2420 Livernbourg ("NGF") into Nomura Global Fund - Asian Infrastructure Sub-

the report of the Directors of the Company in relation to the merger proposal (the "Merger Proposal") published in the Micropool, Recueil des Sociétes et Associations in Luxembourg and deposited with the

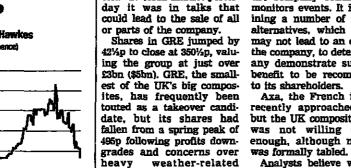
the audit reports prescribed by Article 266 of the Liberabourg law on commercial companies

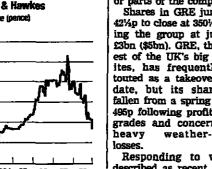
Emile Reuter, L-2420 Luxembourg, with the tollowing AGENDA

Chancery of the District Court in Linembourg; and

to approve and ratify the Merger Proposal,

Shares in Servomex, the





ongoing consolidation in the financial services sector, both in the UK and overseas, the company continuously monitors events. It is exam-

**GRE** confirms takeover talks

ining a number of possible alternatives, which may or may not lead to an offer for the company, to determine if any demonstrate sufficient to its shareholders. Axa, the French insurer. recently approached GRE, but the UK composite felt it was not willing to pay enough, although no offer

"Against a background of US investment bank, is income. However, GRE also

ling stake in Sun Life & Pro-vincial, the UK life assurance company, and has said it wishes to expand in the UK. Axa also does not share the UK stock market's current hostility towards general insurance, which has been suffering from excess capital, low premiums and high underwriting losses. The more highly rated life 19 per cent of GRE's pre-

mium income last year. GRE could give expanding lesses. press stories came from the Responding to what it GRE camp to flush out any described as recent newspaper speculation, GRE said: gan Stanley Dean Witter, the group's premium insurers.

has significant bu Axa already has a control- Europe - particularly Ger-- the US and South The UK group is therefore

most of the large insurers which have been consolidating the European market in Assurances Générale of France, Allianz of Germany, and Switzerland's Zurich Group, which recently merged with BAT's financial services business. AIG of the US could also be interested in GRE's property and casu-

Midwest and north-east. GRE's portfolio will also accounted for 42 per cent of be considered by other UK

### Increased costs dent Salvesen

which forced the division to ness volumes. Overall, about turnover to £57.9m, mainly hire expensive agency 60 per cent of Salvesen's because of contract losses

Falling demand from customers and rising costs at its industrial logistics division held back interim profits at Christian Salvesen, the logistics group.

The industrial side, which distributes components and end products for customers such as Dunlop Tyres and Du Pont, accounts for about a quarter of Salvesen's turn-The group said volumes

declined by about 5 per cent as UK industrial output slowed. Costs rose because of a truck driver shortage

Overall, pre-tax profits

Analysts believe weekend

(\$33m) in the six months to September 30, excluding an cent to £6.1m, the figure is exceptional gain of £3.7m. just 40 per cent. Sales increased from £264.1m to £298.3m and earnings per share were 6.5p (5.1p). Edward Roderick, chief

executive, said the industrial division's cost problems Such initiatives helped the were temporary and would ease as the economy slowed. increase profits by 19 per He also said it was Salvesen's only UK division with

ss is remunerated by fixed management charges. rose by 1.5 per cent to £19.6m In the industrial division. where profits dipped 19 per

> Mr Roderick said the group had continued rationalising its facilities, notably selling its lossmaking Elstree site to J Sainsbury. food distribution division cent to £11.6m. In Europe, profits fell by

exposed to changes in busi- 19.6 per cent increase in maintained at 2.45p

and start up costs.

Mr Roderick said rationalisation had helped produce a net cash inflow of £38.5m, halving gearing to 30 per The company now has

about £100m to spend on acquisitions in continental Europe, which will be concentrated on Spain, Italy and the Benelux countries.

Salvesen will wait to see how the economy develops in the second half before a majority of its business 25 per cent to 22.7m despite a the dividend. The interim is

Vivendi, the French group formerly known as Compagnie Générale des Eaux, is understood to be preparing which bought the Savoy to sound out potential buyers for 40 or more of its hotels. These have been estimated to be worth up to

Among those who are expected to be interested in the properties are Jarvis Hotels, the UK company which harbours ambitions to expand into continental

it in continental Europe and Park Street in London, The

Wella buys

The receivers of Yardley of London, the "quintessen-tially English" cosmetics

group, yesterday made their

first sale when the Bath Lux-

uries division went to Wella,

the German cosmetics group. Tony Thompson and Roger

Oldfield of KPMG, the

accountants, sold the division for an undisclosed sum, although Mr Thompson said

he was "highly pleased"

Mr Thompson said Bath

Luxuries - which made

some of Yardley's most famous products, such as

Yardley English Lavender

and Lily of the Valley – had

sales last year of £10m to £15m (\$25m), about a quarter

of the total. The division

also enjoyed gross margins

of 45 per cent, making it the

The deal involved intellec-

tual property rights for more

than 100 countries. The

rights for South Africa and

North America have not

been sold. Yardley's North

American operations are run

by a company owned by

Wasserstein Perella Manage-

ment Partners, the US

investment bank which also

owned Yardley of London.

most profitable division.

with the price.

Yardley

division

By Robert Wright

would be most likely to take Grand in Amsterdam, the interest in Stockholm on a management role

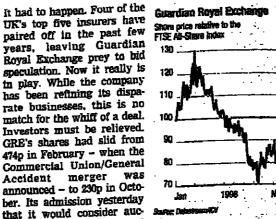
Baltimore in Paris and Anglais in Geneva.

Vivendi also owns a group based investment group of about 35 Libertel two or three star hotels. Compagnie Générale d'Immobilier et de Services, the group's property holding company, said Europe. Blackstone and it was its policy to sell some Ramon Pajares, managing assets, "including our director of the Savoy, are hotels". CGIS disposed of FFr5.5bn (\$980m) worth of assets in 1997 and has about another PFr10bn earmarked from this division 17 per

for disposal.

### Guardian Royal Exchange

takeover talk b



tioning itself off has fanned the recovery. At 350%p, the shares are on a modest premium of about 15 per cent to net asset value, adjusted to include the life business's embedded value. This remains well short of the roughly 1.6 times book value paid by Norwich Union for London & Edinburgh. Clearly the value squeezing exercise has some way to run: adding in GRE's goodwill gives a starting point above 360p.

With overcapacity plaguing the general insurance business, most logic would lie in a deal with cost-cutting potential. Royal & Sun Alliance. CGU and Allied Zurich appear to have their hands full with integration tasks. But can they afford to let a big continental rival, such as Axa or Alliance, steal 6 per cent of their home market? Most value might be released by selling parts of the portfolio separately. GRE must be considering doing this itself so that it can benchmark any offers. It is good to see it becoming realistic about

#### London Electricity

Someone is doing London Electricity a favour. Talk that Eléctricité de France's bid for London Electricity might face competition problems has helped push up the price. The risk of regulatory delays have to be compensated for by more cash. One issue appears to be that the French electricity market is not as open as the UK's. It is conceivable the European Commission might want to impose conditions on the French in the interests of reciprocity - although France does not have to start implementing a Commission liberalisation directive until next year. But it is difficult to see what objections UK authorities could have: EdF has only 6 per cent of the UK electricity generation market. True, EdF, a state-owned monopoly, may undercut UK coal-fired generation. But so can others, such as gas-fired power generators.

### TBI's 23% rise aided by growth in airports unit

TBI, the airports and property group, yesterday nnounced a 23 per cent rise in first-balf pre-tax profits from £14.1m to £17.3m (\$29m) after experiencing strong growth at both its divisions.

from its airports, which include Belfast International, Cardiff International, Orlando Sanford International and a 90.1 per cent

Skavsta airport. tive, said: "The outlook for petition regulators. our airports business is encouraging and in the property division tenant demand is holding up well."

The shares fell nearly 5 per cent, or 4½p, to 88½p. Passenger levels at the airports rose 12 per cent in the six months to September 30. which helped boost profits cent to £17.6m.

The biggest contributor to hotels being marketed, selling peripheral busi- the airport division's profits nesses, cutting debt. It was Belfast International remains spread across water, | which produced a 17 per cent power, transport, construc- increase in operating profits after a 10 per cent lift in

per cent increase in the amount spent by each Analysts said passenger J

spending would be hit next year by the expected abolition of duty free shopping within the European Union. The group derived more This is expected to reduce than two-thirds of profits TBI's turnover by about

The group is continuing to expand its airports business and is expected to make a new attempt to buy Belfast City airport from Short Keith Brooks, chief execu- off three years ago by com-

TBI's property division sold 12 properties in the first half for £44m, producing profits of £4.9m.

The group did not make any new investments in properties that were not ... directly linked with its

irectly irports.
Analysts believe the group axiting the proposition has a second control of the proposition is slowly exiting the property sector and will be reclassified as a transport

Earnings per share rose from 2.84p to 3.25p but the interim dividend is being

#### to accept the issue without charge at shares without par value of Nomura Global Fund - Asian Infra Sub-Fund (the "New Shares") in exchange for the contribution of all assets and Robilities of the Company at an issue price based on the net asset value per share of the Company as of the last Valuati proceeding the Effective Day, as defined in the Merger Proposal, to accept the issue of one New Share against one former share at the Company, registered shares (inch tractional entitlements) being allocated to the registered shareholders of the Company on the basis of the shareholders' register of the Company on the Effective Day and to bearer shareholders in registered form ar, at their specific request, in bearer form upon delivery to the transfer agent of NOMURA GLOBAL FUND. of the relevant begrer share certificates with all unmatured coupons attached thereto. to rate made that as a result of the merger the Company shall be wound up without liquidation, that all its former shares shall be concelled and that the assets and liabilities of the Company shall be deemed to be

The meeting shall be validly constituted and shall validly decide on its goenda if at least one half of the copies is present or represented. The items on the agenda shall be passed at the majority of two thirds of the shall present or represented in the meeting and voting. in order to take part at the extraordinary general meeting the owners of bearer shares must deposit their shares the clear days before the meeting at the registered affice of the Company, 6 Avenue Emile Reuter, L-2420

The following documents shall be at the disposal of the Shareholders at the Company for inspection and copies thereof than be obtained, free of charge, from Nomura Bank (Lucembourg) S.A., & Avenue Emile Reuter, L-2420

- the text of the Merger Proposal. the prospectus of NGF.
- the audited annual accounts of the Company at 31 December 1995, 1996 and 1997, its semi-annual accounts at 30 June 1998 and its interim accounts at 30 September 1998; the audited annual accounts at 31 December 1995, 1996 and 1997 of NGF and, its sem accounts at 30 June 1998 and its interim accounts at 30 September 1998;

the reports of the Directors of the Company and of NGF,

the special report of KPMG Audit Proves should be sent to Nomura Bank (Luxembourg) S.A., at its address above to the attention of Claire

stment Objectives and Policies and dividend policy of NGF - ASIAN INFRASTRUCTURE SUB-FUND are The Investment Collectives and Polices in the Company The Currency of expression of the Sub-Fund as well as the current Investment Objectives and Polices of your Company The currency of expression of the Sub-Fund as well as the consolidated currency of NGF is USD. The sales charge remains unchanged and is up.

Also the Investment Manager, NOMURA ASSET MANAGEMENT UK LIMITED and Investment Sub-Managers NOMURA ASSET MANAGEMENT CO., LTD. and NOMURA ASSET MANAGEMENT SINGAPORE LIMITED will remain the same in NGF - ASIAN INFRASTRUCTURE SUB-FUND. The investment management fee, out of which the Investment Advisors are paid, remains unchanged.

NOANLIRA GLOBAL FUND has the following particularities, which are almost identical to your current structure. The cut-off time for submitting your subscription, redemption and conversion orders to be executed on the same Valuation Date is 4.00 p.m. Luxembourg time. Prices are available at 4 00 p.m. on each Valuation Date.

Subscription moneys must be paid within 5 Livernibourg business days following subscription. Redemption moneys are transferred to you usually within 5 Livernibourg business days following the relevant Valuation. Minimum initial and subsequent subscriptions must be for an amount equivalent to at least 1,000USD.

Also, should tollowing a redemption request, your residual holding fall below this amount, your rede NOMURA GLOSAL FUND is not, as appased to your Company, listed on the Luxembourg Stack Each except for the Nomura Global Fund - Asia Pacific Sub-Fund Application will be made to list Nomura Global Fund - Askart Infrastructure Sub-Fund on the Luxembourg Stock Exchange.

The accounting year of NOMURA GLOBAL FUND starts on 1st January of each year and ends on the 31st of December. The date of the Annual General Meeting of shareholders is the first Friday in June each year of 3 00 p.m. (or if such day a not a Valuation Day, on the next following Valuation Day). Shares at one Sub-Fund may be convened into shares of another Sub-Fund without char

The costs relating to the marger are expected not to exceed 100,000 USD and shall be borne by NGF - ASIAN RASTRUCTURE SUB-FUND and NGF - JAPAN SUB-FUND proportionately to their net as

the fourth conversion in any 12 months period, where a conversion fee of 1% is applied).

### Vivendi readies itself for \$500m of hotel disposals

\$500m.

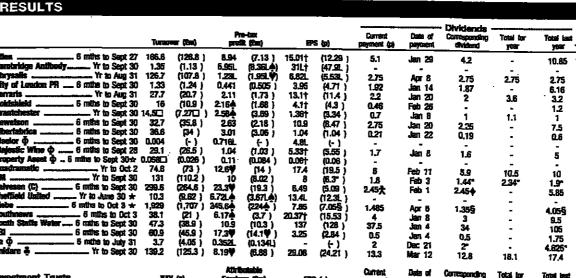
Jarvis is believed already to have approached potential backers to invest alongside

any properties acquired. Blackstone, the New York-

Hotel group earlier this year, is also thought to be eager to expand into continental director of the Savoy, are understood to have been looking for luxury hotels which could be brought

under the Savoy name. The portfolio of European includes the Westin Demeure hotels. Some are huxury hotels, including 47

Vivendi has been eagerly tion, telecoms and media.



Gertmore Scotland ...... 3 miles to Oct 31 381 (457.7‡) 0.396 (0.499 ) 2.92 (3.69 )

### ad for actio issue. Arist currency. IAt July 31. BICC fibres sale

By Thorold Barker

balance sheet.

BICC, the cables and construction company, has months. sereed to sell its 50 per cent interest in Optical Fibres to optical cable, the finished its joint venture partner product, and Corning will Corning, the US glass manu- supply fibre to BICC at a facturer, for £26m (\$48m) in

Corning will also assume

Alan Jones, chief execu-

tive of BICC, said the price of optical fibre had fallen by 40 per cent in the last six

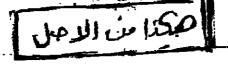
BICC will continue to sell "competitive price" for more than five years. Optical Waveguides Fibre,

the joint venture's \$28m of BICC and Coming's Austradebt that was all on BICC's lian joint venture will be unaffected by the deal, BICC shares oxosed up 7p at 69p.



**FREE ACCESS TO** LIVE FINANCIAL INFORMATION!





**EURO PRICES** 

FT SYNTHETIC EURO RATES

**EQUITIES** 

### Takeover talk boosts Europe

**EUROPEAN OVERVIEW** By Phillip Coggan, Markets Editor

A wave of merger and takeover stories across the continent ensured another good markets yesterday with the Dax in Frankfurt regaining

oft-reported talks between Deutsche Bank and Bankers Trust of the US; the tie-up stocks BTR and Siebe; and the approaches to UK insurance group Guardian Royal

96.550 96.665 96.715 96.715

fire when the chief of the management board said a per cent to 964.12, big merger was a "very clear option" for the bank.

day for speculators. Dresd-ner Bank added fuel to the

against the D-Mark, on the back of concerns about President Yeltsin's health, and a strong start on Wall Street, trial Average was in sight of its all-time high, also did its bit to help European

bourses.
The FTSE Eurotop 100 index gained 56.78 or 2.2 per cent to 2,700.16, while the 5.03. broader Eurotop 800 rose 25.8

Low

1996 High Low

2433.07 \$670.82 2433.07 2419.23 3658.48 2419.23 908.58 1315.55 510.78

100 index, which focuses on stocks in the core euro countries, advanced 17.57 or 1.9

Once again, however, the European blue-chip stocks outperformed the midcaps, per cent, with Bouygues conrange, a sign the rally is not that broadly-based.

cent, with Deutsche up Ecu 1 at Ecu 55.68 and Dresdner Ecu 2.6 at Ecu 36.20. And the insurance sector advanced 3.8 per cent, thanks in part to GRE's Ecu 0.6 rise to Ecu

cent uptick. Lufthansa rose

168.79. The sheer speed of the

stock market rally continues said it has cut its recomper cent to 55 per cent, thereby increasing its cash But the best performing holding from 5 to 10 per

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FTSE Eurotop 100	2700.16	+2.15	+56.76	238	38.85	967.35
FTSE Ebloc 100	984.12	+1,86	+17.57	2.19	14.85	97E.43
FTSE Eurobald	1115.57	+1.09	+12.02	2.95	0.31	1154.13
FTSE Buroleid Shinc FTSE Buroleid & UK	1186.04 1159.80	+0.87 +0.56	+10.00	2.48	0.02 0.02	1180.19
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FTSE Eurotop 300 Region						
Eurobios	1204,87	+1.71	+20.22	2.09	21.46	1230.43
UK	1094.48	+3.05	+52.44	2.82	49.71	1766.00
Europe Ex-Eurobioc Europe Ex-UK	1129,73 1201,54	+2.87 +1.88	+31.52 +22.17	2.67 2.15	38.46 19.83	1181.85 1223.85
•		÷1.00	+2211	413	13.03	12/8.00
FISE Baroloy industry Se						
RESTURES	865.44	+1.54	+13.40	3.23	29.22	926.97
Extractive Industries	763.77	+2.85	+21.25	455	14.54	779.90
Of, integrated	858.08	+1.48	+1251	3.17	21.73	878.86
GENERAL INDUSTRIES	1D48.90	+1.85	+19.01	2.63	21.29	1071.00
Construction	860.46	-1.09	-947	3.23	11.06	870.47
Building Matte & Merche	892 04	+1.44	+12.55	251	898	889.75
Cherolosis	889.74	+1.68	+14.36	279	17.45	885.09
Diversified industrials	932.24	+0.74	+6.83	255	22.61	95\$.57
Blactronic & Black Equip	930.14	+1.81	+16.55	1 <i>.7</i> 9	5,41	935,21
Engineering	853.06	+3.19	+26.41	3.92	12.32	864.11
Paper, Policy & Printing	830.10	+2,40	+19.45	2.81	1.21	831.18
CONSTRUER EXCOS	1195.21	+1,16	+13.75	1,58	50.08	1264.02
Automobiles	88AL15	+1.57	+16.26	257	10.25	896.38
Alcoholic Beverages	973.38	+3.55	+33.41	2.75	296,79	1450.05
Food Produces Household Goods & Texts	1016.98	+1,39 +1,33	+13.98	1.50	11.84	1030.96
Heathcard Anne er ions	1017.A4 891.05	+3.10	+13,32 +26,76	1.87 1.32	7.88 13.51	1025.08 904.38
Pharmaceuticula	1043.45	+8.69	+7.19	1.24	5 <i>2</i> 7	1049.12
Tobacco	1273.79	+0.33	+4,19	3.99	15.88	1291,30
SERVICES	1173.42	+2.09	+23.32	202	22.93	1206,07
Distribution Leisure & Hotels	767.90 711.81	+0.55 +1.13	+4.18 +7.94	2.83 3.50	11.37 12.27	776,53 721,13
Lotsure e nume Madia	1007.26	+1.67	+16.51	2.20 2.20	10.69	1018.01
Retailers, Food	1052.48	+1.84	+18.98	195	14.17	1087.70
Ratalitus, General	975.30	+0.44	+4.29	325	20.46	995,42
Telecomunications	1114.72	+2.28	+24.90	1.76	13.52	1128.79
Brownies, Patra & Resta	779.27	+4.08	+30.57	3.45	16,00	793.05
Support Services	941.23	+2.44	+22.44	1.56	9.87	951.21
Transport Idiomnation Technology	981.68 900.55	+4.82 +1.25	+45,61 +11,18	2.5% 0.40	18 <u>.2</u> 4 2.33	1009,97 902,88
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		+1,17	+17,10	3.02	57.04	1562.17
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Electrically Gas Distribution	1107.51 1209.91	+2.04	+24.15	1.55	93,32	1332.19
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Biscoricity Ges Distribution Walter	1107.51 1209.91	+2.04	+24.15	1.55	93,32	1332.19
Blectricity Gas Distribution Water Financials Bunks, Retail	1107.51 1209.91 1078.18 1251.91 869.33	+2.04 +3.18 +3.71 +3.96	+24.15 +33.25 +44.82 +33.12	1.55 4.74 2.62 3.37	93.32 38.72 27.52 13.20	1332.19 1119.36 1285.61 881.25
Reciticity Gas Distribution Water FRANCIALS Banke, Retail pourspice	1107.51 1209.91 1078.18 1251.91 889.33 972.20	+2.04 +3.18 +3.71 +3.96 +3.81	+24.15 +31.25 +44.82 +33.12 +35.56	1.55 4.74 2.62 3.37 1.43	93,32 38,72 27,52 13,20 11,29	1332.19 1119.36 1285.61 881.25 983.93
Beckricky Gas Distribution Water FRANCIALS Benks, Retail Benks, Retail Life Indusance	1107.51 1209.91 1078.18 1251.91 869.33 972.20 1127.34	+2.04 +3.18 +3.71 +3.96 +3.81 +2.53	+24.15 +33.25 +44.82 +33.12 +35.56 +27.85	1.55 4.74 2.62 3.37 1.43 1.73	93,32 38,72 27,52 13,20 11,29 12,98	1332.19 1119.36 1285.61 881.25 983.93 1141.96
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Beckricky Gas Distribution Water FRANCIALS Benks, Retail Benks, Retail Life Indusance	1107.51 1209.91 1078.18 1251.91 869.33 972.20 1127.34	+2.04 +3.18 +3.71 +3.96 +3.81 +2.53	+24.15 +33.25 +44.82 +33.12 +35.56 +27.85	1.55 4.74 2.62 3.37 1.43 1.73	93,32 38,72 27,52 13,20 11,29 12,98	1332.19 1119.36 1285.61 881.25 983.93 1141.96

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# The Royal Bank of Scotland Group plc

£200,000,000 FLOATING RATE NOTES 2005

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 20th November 1998 to 22nd February 1999, the Notes will bear a Rate of Interest of 7.0625% per annum. The amount of interest payable on 22nd February 1999 will be £90.94 per £5,000 Note and £909.42 per £50,000 Note.

AGENT BANK: Charterhouse Bank Limited



**CHARTERHOUSE** 

ESPIRITO SANTO FINANCIAL GROUP S.A.

NOTICE OF MEETING

stered office: 231, Val des Boos Malades, Luxembourg-Kirchberg R.C. Luxembourg B 22 232

By this notice, the shareholders are convened to attend the

EXTRAORDINARY GENERAL SHAREHOLDERS' MEETING

which will be held on 3" December 1998 at 3.00 pm. (local time) at the Company's registered office.

**AGENDA** 

 Proposal to confer upon the Board of Directors the right to purchase in the market Espirito Santo Financial Group S.A.'s ("the Company") own shares. The amount would be up to a total of 4,790,855 shares (10% of the shares presently issued) for a maximum period of eighteen months from the date of the authorisation at the discretion of the Board of Directors: according to Luxenbourg law the Company is required to indicate a price range for such share purchases. The Board of Directors proposes that no purchases will be made above USD 20.50 per share. The Company believes that share purchases could be an effective use of capital subject to future market conditions.

To acknowledge the resignation of the Company's auditors, Price Waterhouse S.A., Luxembourg, and to appoint Pricewaterhouse Coopers SARL, Luxembourg as the new auditors of the Company.

In accordance with Luxembourg law dated 4° December 1992, concerning important shareholdings in companies listed on the Luxembourg Stock Exchange, any shareholders who are the beneficial owners of more than 10 % of the shares of the Company directly or in the form of ADS's, are requested to disclose their

The Board of Directors

### **PUBLIC NOTICE**

TRANSPORT RESEARCH FOUNDATION: **Election of Fellows** 

Transport Research Laboratory and has the support of eightythree sector members including Universities, Professional Institutions. Consultants, the Transport Supply Industry and Trade Associations. infrastructure Owners and Service Providers and Operators

Fellows of the Foundation are elected for distinction and worldstanding in transport and transport-related tesearch, and the following have now been elected: Professor Richard Allsop OBE, (Professor of Transport Studies, University College, London); Mr David Bayliss OBE, (Director of Planning, London Transport); Mr Garth Clarke, (Chief Executive, TRF: President of the Fellowship); Mr Alan Craig (Managing Director, Infrastructure Consultancy, Babtie Group); Dr John Denning (Head of Group Corporate Affairs and Communications, Tarmac plc); Mr John Ekins OBE, (County Surveyor, Hampshire County Council); Professor Peter Hills OBE, (Dean of the Faculty of Engineering, Newcastle University); Dr Rod Kimber, (Research Director, TRF: Chairman of the Fellowship); Dr Murray Mackay OBE, (University of Birmingham); Professor Robert Mair, (Director Geotechnical Consulting Group and Professor of Geolechnical Engineering, Cambridge University); Professor Tony May, (Professor of Transport Engineering and Pro Vice-Chancellor, University of Leeds); Professor Mike McDonald, (Director, Department of Civil and Environmental Engineering, University of Southampton); Professor Chris Neah, (Professor of Transport Economies, Institute for Transport Studies, University of Leeds); Dr Paul Nelson, (Chief Research Scientist, TRL); Professi Tony Ridley CBE, (Head, Department of Civil Engineering, Imperia College): Mr Terry Rochester CB, (Consultant, formerly Chief Highway Engineer, Highways Agency); Dr John Rolt, (Chief Research Scientist, TRL): Professor Martin Smith, (Professor of Highway Engineering, University of Birmingham); Dr John Turner,

(Chief Research Scientist, TRL).

#### Commerzbank Overseas Finance N.V. USD 200,000,000 Floating Rate Notes of 1993/2005

in accordance with the provisions of the Notes the following notice is hereby given:

Interest Period: November 23, 1998 to May 24, 1999 (182 days)

5 % p.a. USD 126.39 per USD 5,000 Note USD 2,527.78 per USD 100,000 Note Interest Rate:

Frankfurt/Main, November 1998 COMMERZBANK SE

Financial Times Surveys

**Tuesday December 8** 

For further information please contact; Kirsty Saunders in London Tel: +44 171 873 4823 Fax: +44 171 873 3204 email: kirsty.saunders@FT.com or Alec Kitrooff in Athens Tel: -30 1 671 3815 Fax: -30 1 674 9372

email: aleckit@otenet.gr FINANCIAL TIMES No FT, no comment.

GOVERNMENT BONDS By Arkady Ostrovsky and Edward Luce

US Treasuries hit a volatile patch yesterday morning. in thin trading volumes. Economists attributed the fall to low pre-Thanksgiving were detectable movements towards a steepening of the yield curve.

By early afternoon, the yield on the 30-year US Treasury had risen by about three basis points to 5.25 per cent while the yield on the 10-year had risen to 4.90 per cent. In contrast, the yield allayed some of those fears on the two-year Treasury benchmark had fallen while the five-year remained flat. "The Treasury curve is

INTERNATIONAL BONDS

Merck, the US pharma-

ceuticals company, yesterday set a new record with

the lowest coupon ever

offered on a 30-year corpo-

rate bond issue. The \$500m.

bond, lead-managed by

J.P. Morgan, had a coupon of

5.95 per cent - a spread of 75

basis points over the US

This was a significantly

lower coupon than the pre-

vious record, which was also

set by Merck, in 1996, when

it issued a 30-year bond with

BankAmerica Corp. the

group formed by the merger

of NationsBank and Bank of

America in September, made

its debut in the sterling mar-

a coupon of 6.30 per cent.

Treasury benchmark.

By Edward Luce

and Khozem Merchani

Jellinek, at Paribas. However, economists

warned against reading too much into the volatility with groundless rumours, including the death of Boris Yeltfalling more than a full point sin. also swaying sentiment. In Europe, prices mostly ended higher after finance ministers distanced themvolumes but also said there selves from earlier calls for swift interest-cuts in Europe.

The markets had been unnerved by the strength and growing unity of calls for the European Central Bank to cut interest rates as Oskar Lafontaine, the Ger- as 0.7 per cent.

man finance minister, interest rates. Mr Lafon- kets' Stephen King . taine, along with his counstill see a positive outlook commitment to the mainte- see bond prices fall yester-

M US DOLLARS

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ket. The £250m issue was DM279m debut from Belgian

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M GREEK DRACHMA

benchmark. It tightened by 2

Elsewhere, the euro-

convertible market contin-

Record low coupon from Merck

points over the 10-year gilt which follows recent con-

ued its revival with a European glass division.

New international bond issues

monetary union.

"The main thrust of the Euro-11 meeting was to over of 332,000 contracts on recognise the independence of the European Central Bank and rules concerning the stability and growth said Charlie pact." McCreevy, Irish finance min-

Economists were further cheered by economic data from two German states suggesting Germany's inflation rate could have further to fall. Phyllis Reed, economist at Barclays Capital, said inflation could drop as low

"There's plenty of room to cut rates but the simplest when he signalled ECB's thing is for politicians to independence in setting keep quiet," said HSBC Mar-

Germany was the only definitely steepening but we terparts, also re-affirmed his leading European market to

vertibles by KBC, the Bel-

gian bank, and France Tele-

com, will refinance the

\$334m acquisition of PPG's

The success of last week's

for Treasuries," said Luca nance of fiscal stability after day with the December German bund future settling 0.07 lower at 113.68 on turn-

Eurex. UK gilts ended higher with the December future on the 10-year gilt rising by 19 basis points to close at 116.10

in London.

Emerging markets continued to rally with J. P. Morgan's benchmark emerging market bond index dropping below a yield spread of 1,000 basis points for the first time since the Russian domestic debt default in August.

Both Brazilian C Bonds and Russian IANs rose sharply early in the day before surrendering the gains to profit-taking in the afternoon.

Richard Gray, at Bank of America, said there was evidence of liquidity returning

Japanese consumer finance

house, is expected to stimu-

late more Japanese asset-

backed issues before the

year-end. The deal, led by

DKBI, was the first Japanese

international ABS since

# helps lift AIM fund

stment Correspond

AIM Global Advisors, part of the Amvescap fund management group, said yesterday that global economic turmoil in the past few months had helped its European money market funds increase 44 per cent in the past five months. Assets held in AIM's

global money market funds jumped from \$450m to \$719m between February and the end of October. Most of the increase came during the summer as the Russian economic crisis and the debacle following the near-collapse of Long-Term Capital Management, the hedge fund, hit confidence in stock markets

around the world. AIM said that its funds. which are triple-A rated by Standard & Poor's and Moody's, had benefited from the downgrading of several large European banks in the past quarter as well as the flight to a cash "safe haven".

said: "Money market funds have increased along with the perception of risk in the more traditional forms of holding cash." Rabobank, the Dutch

A company spokesman

group, is the sole remaining private sector bank in Europe to be triple-A rated by credit agencies

Money market funds are open-ended investment companies which invest in a ange of cash instruments. They are more popular in the US, where more than \$1,000bn is held in money market funds, than in Europe. However, AIM's asset growth is largely based on demand from European institutions investors, AIM is set to launch a euro-denomiin Leasing went into nated money market portfo-

# Rise in US Treasury yields | Economic | Philippines considers sovereign bond issue

countries less affected by the

Asian economic crisis over

the past 18 months, may be

three separate issues over

according to Edgardo Esper-

Mr Francis said Philippine

sovereign bonds had been

one of the leaders in the

recovery in Asian credit

market, with the yield

the next few months.

By Tony Tassell in Manila

Asian countries are preparing to test investor appetite for sovereign bonds from emerging markets. After the success of Argen-

tina's recent \$1bn offering, China and the Philippines are considering taking advantage of a sharp recovery in Asian secondary debt markets over recent months. "After experiencing their

worst sell-off, Asian bond prices have staged a sharp recovery," said Chris Francis, managing director, fixed income research at Merrill Lynch. "Volumes (on the secondary market] remain thin; however, and the appetite for new issues remains to be tested." China is thought to be con-

poned \$1bn yankee offering as early as next week (to be lead-managed by Goldman Sachs and Credit Suisse First Boston) while the Philippines is planning investor roadshows next month for an offer early in 1999. Thailand is also said to be considering a sovereign issue.

sidering reviving its post-

400 points. Apart from the eurobond

new lows.

secretary.

The Philippines, one of the Philippines is lobbying Japan to subscribe to a furth ther \$500m Samural bond offering as part of that counset to raise up to \$1.5bn in try's \$30bn stimulus package for five Asian crisis-affected countries - Malaysia, Thai-The country had earlier land, Indonesia, South Korea

Bank mera

MARKE CENTS OF THE

deferred a \$500m eurobond and the Philippines. Under the so-called Miva issue and a \$500m yankee zawa initiative, Japan is bond offering early this year planning to inject the \$30th into the reconstruction and as increasing risk aversion by international investors recovery of the five econdpushed Asian bond prices to mies. Mr Esperitu said Japanese officials were holding Now with sovereign bond talks in Manila this week on prices recovering in the seca \$60n. "wish-list" of projects ondary markets, the offerand programmes for which ings are back on the agenda, the Philippines is seeking assistance. itu, the Philippines' finance

The Philippines' claims to support from the Miyazan initiative may, however, be limited by the fact that if remains in relatively better shape than some of its troubled neighbours.

spread on the benchmark 2008 10-year Philippine bond On the Samurai bond offering proposed by the Phibouncing back from a low of lippines, Mr Esperitu said about 960 basis points over Japan would take up 50 per US Treasuries on September 4 to current levels of around cent of the issue while the remainder would be offered: to investment bankers and yankee bond issues, the around the world.

### S&P to expand Asia analysis

Standard & Poor's, the international credit rating agency, is to expand its Asia-Pacific coverage by setting up a dedicated team of soverelgn credit analysts based in Singapore. S&P's sovereign analysis

of Asian emerging markets has been carried out in London and New York and the expansion is seen as a response to the Asia crisis. S&P and its main rivals, Moody's Investors Service

and Fitch IBCA, were critic-

ised for failing to foresee the three sovereign analysts, is Asian financial crisis and their dramatic response to it, which many observers said exacerbated the situation.

"This is part of a long-standing practice of moving analysts into the region but the Asia crisis has increased the sense of urgency to do something that was going to happen in any case," said David Beers of S&P in London.

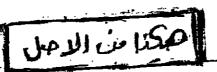
S&P, which rates 78 sover eigns, has corporate and bank analysts in Singapore but the expansion, with the first of its kind by any of the three big agencies. Moody's, the biggest, rate 100 sovereigns from New

York, Fitch IBCA, the third largest, rates 60 sovereigns but does not have Asia analysts in the region. Fitch IBCA has expanded

over the past 18 months, concurrent with the Asian crisis, with more ratings of banks, corporates and sovereigns. In August, Moody's formed a joint venture with Korea investors Service, a domestic agency.

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ior 28	Red date (	Эоцоп	S&P Radiog	Bld price	Bist yeski	chigns yiti	chge ydd	GOVE V	Pintaged FRM and EURO FRE	09/02 R	3.531	MA.	100.5472	5.47	-0.07	-0.13	. =0
			. •						Austria	01/04		AAA	107.4900	3,86 3,95	-0,11 -0.06	-0.08 -0.09	+0
NTS C	18/25	7.25 7.00	<b>₩</b> -	106,0523 102,1887	5.37 6.81	0.06 0.05	+0.12 -0.05	+0.77 +1.60	Abbey Net Cred Foscier .	02/04 02/04	0.125	. AA 	109.4809 122.6200	4.21	-0.05	-0.10	+0,
	05/08	6.00	886	114,0133	6.03	-0.08	-0.01	+1,22	3CEF FRAN 30. SCRIB LIFA	12/01 A	3.617	AA-	99.8860	3.40	-0.05	-0.05	-0.
· •	15/07	B.75	AAA	120 5039	5.67	_0.DB	+0.24	+0.86	EB .	02/07	7.000		118,1900	4.32	-0.04	-0.07	+0
Banc One (	08/02	7.25 5.95	Ā	105.4783 93.8907	5.58 7.57	-0.06 -0.10	+0.12	+0.98	Abbey Nat Walt Disney	02/02 05/00	8.625	AA A	108,8000 106,9700	3.85 3.93	-0.08 -0.08	-0.06 -0.06	+0 +0
II MOUSTRIALS	22714	230	Ţ.,	34,0307					EB FRN EE ESRO E	03/01	4.743	AAA	100.0412	3.41	-0.03	-0.05	0
MACK Tech C		_	BB8+	100.1303	5.81	-0.03	+0.27	+1.47	B8	12/07	7.525		115.3700	5.43	-0.03	-0.40	. +0
		6.75 9.70	<b>₩</b>	105,3161 133,7602	5.06 6.76	-0.04 -0.07	+0.15 -0.05	+0.46 +1.55	Dreadner 21k British Gas	12/07 03/00	7.750 7.525	AA- A+	107.4940 101.7081	6.62 6.22	-0.06 -0.06	-0.47 -0.28	+1 +0
II ASENCIES				٠	. <i>.</i> .	٠.			Abbey Not FFW SE ESRO \$	02/02	7.136	AA	100.1549	4.98	-0.07	-0.27	+0
		7.14 7.50	JWA IVA	112,3151 102,9882	5.30 5.07	-0.13 -0.09	+0.01 +0.34	+0.49 +0.43	EB ESSENT S.	04/07	7.250	AAA	112,4200	5.37	_	+0.11	+0,
		8.95 8.95	nva Nva	137,5217 122,9303	5.70 5.22	-0.10 -0.18	-0.25 -0.02	+0.49 +0.41	ABN Asom Quebec	06/07 01/07	7.125 7.000	<b>M</b> -	104.0838 107.1778	6.48 5.88	+0.01 +0.02	+0.28 +0.34	+1. +1.
									Chicorp 1784	02/04	5.750	Å÷	96.3521	6.57	-0.01	+0.26	+1.
		9.88	В	101,7500	0.00	~	-	· -	Bayer L-Bk	08/04	9.500	AAA	119.1079	5.50	_	+0.13	+0.
		9.13 0.75	88- 8- -	106.2500 87.0000	0.00	_~	=	=	Torondo Ball Canada	95/94 97/99	8.500 16.625	AA+ A+	174,1805 103,1441	5.44 5.31	-0.01	+0.13 +0.36	+Ð.
Y closing, Standard & Poo	r's ratings	Yields:	967A-907L	el bash.	Source	interpeting (	Delaff to	lometics.	Deutache B FRI	N 09/02	5.875	A+ AA+	103.1441 101.0966	5.55 5.55	-0.01	+0.36	+0. +0.
is interes	T RA	\TES	3						SE ESSED YES World Bank	03/02	5.250	Aaa	116.0267	0.38		-0.09	-0.
lose				Treasury 88	k and R	land Ylek	k		Spain Cred Funcier	03/02	5.750 4.750	AA	117.5598	0.42	Ξ	-0.05	-0.
niae neje		One sa Two m	onih		- Ten	) TET	_	4.63 4.59	Daly FRM	07/99	4./30 8.461	AA.	113.8756 100.0788	0.92 0.18	-0,03	-0.02 +0.16	+0. -0.
roker kvan rale eddards	64		month	4	50 Fine	H YEST YEST RES		4 39 7 4.80	Louden cicolog. Standard & Poor?					Source	: Initiacity	Detail Tid	يورون
ed kunde <u>at interventio</u> n		One ye			52 30-1	eer		5.18	Same a for:	a raungs, 1905.		التفاق	Ancuelland by				
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Up 10 5 years (19) 5-15 years (19) Over 15 years (4)	1	21./3 73.63 28.49		15 173	.36	234 325 538	8.7 8.9 8.2	2 15 yr	a 4.57	4.66 6	66 4.9 50 4.8	13 4.	02 6.7 83 6.5	1 4	.91	4.90	6.81 6.58
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		~~		M7					1 4.91		59		- DA	9 4	1.91	- <b></b>	
All stucks (44)	70	65.07	8.	D7 184		3.35	8.0		-	4.90 6	 						
dex-linked					.95	3.35	8.0	s <u> </u>	 Hov 2	4.90 6 Inflation 5% -	.59  14. ago	•	Inflatio	n 10% -	r. ago		
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dex-Related  Up to 5 years (2)  Up to 5 years (3)  All stocks (11)  seeper genes redexeption (  T Flood Interest  out. Sees. (UR)	22 24 24 phade are : t indice the 23 112.47	5.40 18.18 13.83 shown i	0.1 0.3 0.3 bove. Cou	12 225. 17 247. 13 243. 1000 Bandic La	.95 14 27 02 02 04: 0%-74 New 17	3.35 0.46 1.49 1.31 1.31 1.31	5.92 5.96 5.93 6 8%-10%	Up to Over %; High: 1	Nov 2 5 yrs 22 5 yrs 22 1% and over. † Ra	4.50 6 building 5% - 23 Nov 20 1 2 2.25 2 2.25 4 yield: yet Year	7. ago 3.27 3.18 lo data.	Nov 19	Inflation 23 No. 1,47 2,02 How 18 9	n 10% - w 20 Y 1.50 2.05	7. ago 2.53 2.97	Hgir	Low
dex-Related  Up to 5 years (2)  Up to 5 years (3)  All stocks (11)  seeper genes redexeption (  T Flood Interest  out. Sees. (UR)	22 24 24 phade are : t indice the 23 112.47	5.40 18.18 13.83 shown i	0.1 0.3 0.3 bove. Cou	12 225. 17 247. 13 243. 1000 Bandic La	.95 14 27 02 02 02 04: 05-74 112.37	3.35 0.46 1.49 1.31 1.31 1.31	5.92 5.96 5.93 6 8%-10%	Up to Over %; High: 1	Nov 2 5 yrs 22 5 yrs 22 1% and over. † Ra	4.50 6 building 5% - 23 Nov 20 1 2 2.25 2 2.25 4 yield: yet Year	7. ago 3.27 3.18 lo data.	Nov 19	Inflation 23 No. 1,47 2,02 How 18 9	n 10% - w 20 Y 1.50 2.05	7. ago 2.53 2.97	Hgir	
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Up to 5 years (2) Over 5 years (3) All stocks (11) suppregnas retirection ( T Flood Interest over Secu. (UK) FITE international List 19 als 100: Excessment Sec. UK GILTS Notes up to Hele to	22 24 24 24 24 25 25 25 25 25 25 25 25 25 25 25 25 25	25.40 18.18 13.83 shown 1 12.40 112.40 128 shown	0.1 0.2 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	12 225: 17 247: 13 243: 13 243: 10 18 18 112. 112.93	14 127 127 102 102 104 US-74 112.37 112.37 112.37 112.37 112.37	3.35 0.46 1.49 1.31 1.31 17: Medium 17: 199 100.09 1 100.09 1 100.09 1 100.09 1	5.92 5.96 5.93 6 5.93 7 8%-10% 12.59 60 complications	Up to Over E. High: 1 Law* 93.31 Hor: Y27.4 Vield bit Red	Nov 2   2.2   5 yrs   2.2   5 yrs   2.2   5 yrs   2.2   1% and over. † Ra   Fixed interest   0 (nid51/35), har 40   Pites £ + er - 124.5305 + 1895   1.1895	4.50 6 hoffelion 5% - 13 Nov 20 1 2 2.25 2 2.25 1 plate yet Year 152.11 18 \$330775. F	N. ago 3.27 3.18 Its data. Its 23 152.23 and interest t	Nov 19 153,68 High aftern	Inflation   Infl	n 10% - v 20 Y 1.50 2.05	fr. ago 2.53 2.97 Yr ago 131.83 589.886. κ	High: 151.77 151.23 (0	115.3 15/01/7
Up to 5 years (2) Over 5 years (3) All stocks (11) suage gross relievation ( T Fixed Interest over Secu. (UK) Fixe interestant to 19 als 100: Concessoral Sec. UK GILTS ( Interest 1939	22 24 24 24 25 24 25 25 25 25 25 25 25 25 25 25 25 25 25	55.40 18.18 13.83 15.83 15.83 112.40 112.40 112.40 100.04 100.04 100.04 100.04	0.1 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2	12. 225. 17. 247. 13. 243. 14. 243. 15. 243. 16. 17. 283. 17. 283. 17	14 27 02 05 74 17 12 37 18 18 17 17 12 37 18 18 18 18 18 18 18 18 18 18 18 18 18	3.35 0.46 1.49 1.31	5.92 5.93 5.93 6 5.93 1 8%-10% 12.59 00 complicit	Up to Over 12; High: 1 128* 93.31 100* 127.4 181 Red 193 4.98 7.98 4.98	Nov 2   2.2   5 yrs   2.2   5 yrs   2.2   5 yrs   2.2   1% and over. † Rad   Fixed Interest   0 miletu/352, her 48   131.525 + 1386   131.525 + 1386   131.525 + 1386   131.525 + 1386   131.525 + 1386   131.525 + 1386   131.526   131.5	4.50 6 holistica 5% - 13 Nov 20 1 12 2 2.25 2 2.25 1 plate, yet Year 152.11 18 \$3301/73, F	fice 20 15223 Index-Link 2029 29 22pc 9	Nov 19 153.08 High almos	Inflation   Infl	n 10% - v 20	7r. ago 2.53 2.97  γr. ago 131.63 160 Ε + 0	High: 151,77 w 59.33 d	115.3 13/01/7 2 week
Up to 5 years (2) Over 5 years (3) All stocks (11) seage gross redentation ; T Flood Interest over 5 years (4) First interreptions (14) First interreptions (14) Sec. (UR) Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) Sec. (UR) First interreptions Sec.	22 24 24 24 25 25 25 25 25 25 25 25 25 25 27 27 25 27	55.40 8.18 13.83 stroum 1 112.40 112.40 Price 100.38 100.04 110.04 110.04	0.1 0.3 0.3 0.3 blove. Cou Nov 19 112.85 web. 1 for 1 of Fluid and e.E. + of - 0.02 18002 18003 18003 18003	12 225. 17 247. 13 243. 13 243. 10 18 18 112. 112.93 1138. Government 1620. 55 160.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 10	14 27 02 04 05-74 Mar 17 112.3	3.35 0.46 1.49 1.31	5.92 5.93 5.93 6%-10% 12.59 on complication of 1974.	Up to Over %; High: 1 1887 93.31 188 Figd 763 4.98 4.98 4.98 4.98 4.97 4.98	Nov 2   22   5 yrs   2.2   5 yrs   2.2   5 yrs   2.2   1% and over. † Rule	4.50 6 holistica 5% - 23 Nov 20 1 2 2.25 2 2.25 2 152.11 18 (0.501/75), Figs. 122.61 133.55 122.65 115.11 133.55 122.65 115.11 133.55 122.65 115.11 122.57 115.15	No. ago 3.27 3.18 lo data. likor 20 152.23 red letered 1 2-type 10 2-type 10 2-type 10	Nov 19 153.68 Nigh after	Inflation   1,47   2,02   1,47   2,02   1,47   2,02   1,52,90   1, manufaction: 1   1,52,90   1,52,90   1,53   2,27   2,18   2	n 10% - 10%	2.53 2.97 2.57 2.97 2.97 2.97 2.13 2.99 2.13 2.99 2.13 2.99 2.13 2.99 2.13 2.13 2.13 2.13 2.13 2.13 2.13 2.13	High: 151.77 w 59.23 0 r - High 270 197.90 70 205.40 14 205.97 77 132.53	115.33 13/01/7 2 week 1 & 2 187 7 793 5 190
Up to 5 years (2) Over 5 years (3) All stocks (11) suage gross relievation ( T Fixed Interest over Secu. (UK) Fixe interestant to 19 als 100: Concessoral Sec. UK GILTS ( Interest 1939	22 24 24 24 25 25 25 25 25 25 25 25 25 25 27 27 25 27	55.40 8.18 13.83 stroum 1 112.40 112.40 Price 100.38 100.04 110.04 110.04	0.1 0.3 0.3 0.3 blove. Cou Nov 19 112.85 web. 1 for 1 of Fluid and e.E. + of - 0.02 18002 18003 18003 18003	12 225. 17 247. 13 243. 13 243. 10 18 18 112. 112.93 1138. Government 1620. 55 160.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 10	1.95 1.4 2.7 1.2 1.2 1.2 1.2 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3	3.35 0.46 1.49 1.31	2.0 5.92 5.93 5.93 5.94 100 100 100 100 100 100 100 100 100 10	Up to Ower  12. High: 1  13.31  160x 127.4  161 Field  7.58 4.98  7.49 4.99  7.40 4.90  7.40 4.90  7.40 4.90	Nov 2  5 yrs 2.2  5 yrs 2.2  1% and over. † Ra  Fined interest 0 (03/01/55, low 49  Pites f + g -  124,5305 + 1395 133,5625 +	4.50 6 holistica 5% - 23 Nov 20 1 2 2.25 2 2.25 6 pick. yet there 21 152.71 118 (33.25; 122.85; 134.5) 122.45; 118.15; 124.50; 125.50; 119.50; 126.50; 119.50; 126.50; 119.50; 126.50; 119.50; 126.50; 119.50; 126.50; 119.50; 126.50;	152.23 red interest 1 2/20 TO	Mov 19  153.69  160. stress	Inflation   Infl	n. 10% - 1.50 1.50 2.05 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1	2.53 2.97 2.97 2.97 2.97 2.97 2.97 2.97 2.97	High: 151.77 151.77 151.23 (0) 27 - High 27 192.53 27 132.53 27 132.53	115.33 15/01/7 2 week 1
Up to 5 years (2) Over 5 years (3) All stocks (11) seage gross redentation ; T Flood Interest over 5 years (4) First interreptions (14) First interreptions (14) Sec. (UR) Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) Sec. (UR) First interreptions Sec.	22 24 24 24 25 25 25 25 25 25 25 25 25 25 27 27 25 27	55.40 8.18 13.83 stroum 1 112.40 112.40 Price 100.38 100.04 110.04 110.04	0.1 0.3 0.3 0.3 blove. Cou Nov 19 112.85 web. 1 for 1 of Fluid and e.E. + of - 0.02 18002 18003 18003 18003	12 225. 17 247. 13 243. 13 243. 10 18 18 112. 112.93 1138. Government 1620. 55 160.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 10	14 27 22 22 22 22 22 22 22 22 22 22 22 22	3.35 0.46 1.49 1.31 1.31 1.31 1.32	\$.025 5.96 5.93 5.96 5.93 5.96 5.93 5.96 5.93 5.96 5.93 5.96 5.93 5.96 5.96 5.96 5.96 5.96 5.96 5.96 5.96	Up to Over 193.31 1284   Hgt 1   1284   1384	Pice 2 + er -  124.5805 + 1986 133.5805 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 132.5821 + 1984 132.5821 + 1984 122.4772 + 1284	4.50 6 holistica 5% - 13 Nov 20 1 2 2.25 2 2.25 1 plate, yet Year 152.11 118 (SS-07/75). Fig. 129.5 12	1. 20 1. 27 3. 18 10 data. 152 23 152 23 152 23 152 25 17 2 20 17 2 20 17 2 20 18	Mov 19 153.09 153.09 160 of the control of the cont	Inflation of 23 No 1,47 2.02 No 1,47 2.02 No 1,47 2.02 No 1,52 90 1 No 1,52 90 1,52 90 2,17 2,18 2,19 2,19 2,19 2,19 2,19 2,19 2,19 2,19	n. 10% - 1.50 1.50 2.05 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1	7t. ago 2.53 2.57 131.63 131.63 131.63 14659 + 18 14659	Fight 151.77 151.77 151.23 (0) 17.87 18.23 (0) 19.25 10.20 1	115.3 15/01/7 2 166 1
Up to 5 years (2) Over 5 years (3) All stocks (11) seage gross redentation ; T Flood Interest over 5 years (4) First interreptions (14) First interreptions (14) Sec. (UR) Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) First interreptions Sec. (UR) Sec. (UR) First interreptions Sec.	22 24 24 24 25 25 25 25 25 25 25 25 25 25 27 27 25 27	55.40 8.18 13.83 stroum 1 112.40 112.40 Price 100.38 100.04 110.04 100.04	0.1 0.3 0.3 0.3 blove. Cou Nov 19 112.85 web. 1 for 1 of Fluid and e.E. + of - 0.02 18002 18003 18003 18003	12 225. 17 247. 13 243. 13 243. 10 18 18 112. 112.93 1138. Government 1620. 55 160.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 100.28 10	14 27 27 22 27 27 27 27 27 27 27 27 27 27	3.35 0.46 1.49 1.39 1.39 1.49	\$.92 5.95 5.33 5.33 12.59 00 company 12.59 00 company 17.74 17.75	Up to Over 93.31 12.44 14.52 14.52 14.52 14.52 15.53 15.50 1	Nov 2  5 yrs 2.2  5 yrs 2.2  1% and over. † Ra  Fixed interest 0 03/01/25, low 49  Pice £ + cr -  124.505 + 1986 131.5625 + 1986 131.5625 + 1986 131.5625 + 1986 131.5625 + 1986 131.5625 + 1986 131.5625 + 1986 131.5627 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984 109.6723 + 1984	4.50 6 holistics 5% - 23 Nov 20 1 2 2.25 2 2.25 2 2.25 4 pink. yet there 152.11 10 63.00 175. Fight 159.00 125.65 119.15 119.56 106.15 119.56	152.23 and interest 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Mary 19 153.06 No of the state	Inflation   Infl	n. 10% - 1.50 1.50 2.05 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1	7. ago 2.53 2.97 15 ago 131.63	Fight 151.77 151.77 151.77 151.23 101 197.83 101 197.83 101 207.43 102 207.43 103 207.43	115.33 13/01/7 2 week 1 2 9 187 7 793 3 123 5 185 5 186 6 186
Up to 5 years (2) Up to 5 years (2) Up to 5 years (3) All stocks (11) seeper genes redevention (3) T Fixed Interest out. Secs. (UR) Fixe intermolecular (3) and 100: Excessment Sec. UK GILTS (4) Notes (1) Refer (1) Re	22 24 24 24 24 25 25 27 25 2.77	5.40 18.18 18.18 18.18 18.18 18.18 19.18 11.240 11.240 100.38 100.09 100	0.1 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	12 225. 17 247. 18 243. 19 243. 19 12.93 19 10.93 10 10.23 10 10.23 10 10.23 10 10.43 10 10.44 10 10 10.44 10 10 10.44 10 10 10 10 10 10 10 10 10 10 10 10 10 1	144 27 22 22 20 20 20 20 20 20 20 20 20 20 20	3.35 0.46 1.49 1.31 1.49 1.31 1.49 1.40	\$.92 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95	Up to Deer 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Fixed interest 0 m3/m, respectively. See 40 ms. + Rad over. + Rad	4.50 6 belleting 5% - 23 Nov 20 1 2 2.25 2 2.25 2 2.25 4 pick yet four 21 152.11 18 6330773, F Fig. 122.5 122.5 134.0 122.5 13	1. 20 1. 27 3. 18 10 data. 152 23 red between 1 2 lape 19 2 lape 20 2 lape 20 2 lape 20	ikor 19 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1	Inflation   Infl	n. 10% - 1.50 1.50 2.05 1.50 2.05 1.50 2.05 1.51 2.05 1.05 1.05 1.05 1.05 1.05 1.05 1.05 1	7. ago 253 257 1 1 ago 253 257 1 1 ago 253 257 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	High: 151,77 w 59.33 d 70 197.84 70 205.40 144 205.40 24 220.34 24 220.34 25 26 27 27 13 25:20 27 13 25:20 27 13 25:20 27 27 27 27 27 27 27 27 27 27 27 27 27 2	115.33 15/01/7 2 week 1
Up to 5 years (2) Over 5 years (3) All stocks (11) waspe gross reciseration (1) T Flood Interest vot. Secs. (UR) FFEE international List 19 als 100: Extrement Seb. UK GILTS (Notes up to Five Vision 100: Extrement Seb. UK GILTS (1) and Fig. 1999 10 and (2) and (2) and (3) and (3) and (4) and (4) and (4) and (5) and (5) and (5) and (6) and (6	22 24 24 26 as as : 1 Indict War 23 112.47 190. As not such as 1571 190. A	5.40 5.18	0.1 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	22 225. 27 247. 23 243. 23 243. 243. 243. 243. 243. 25. 243. 243. 25. 26. 26. 26. 26. 27. 27. 26. 26. 26. 26. 26. 26. 26. 26. 26. 26	144 27 20 20 20 20 20 20 20 20 20 20 20 20 20	3.35  0.46 1.49 1.31 1.31 1.31 1.32 1.33 1.34 1.34 1.35 1.34 1.35 1.35 1.35 1.35 1.35 1.35 1.35 1.35	\$.92 \$.95 \$.93 \$.94 \$.10	Up to Oper 1 Up to Oper 2 Up to	Plant + 9 - 124, 500 + 190, 191, 191, 191, 191, 191, 191, 191,	4.50 6 belleting 5% - 23 Nov 20 1 2 2.25 2 2.25 4 plate yet from 152.71 118 (0.507/75). Fig. 12.50 119.55 107.55 119.55 107.55 119.55 107.55 119.55 107.55 119.55 107.55 119.55 107.55 119.55 1	1. 20 1. 27 3. 18 10 data. 152 23 red between 1 2 lape 19 2 lape 20 2 lape 20 2 lape 20	ikor 19 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1\$3.00 1	Inflation   Infl	n. 10% - 1.50 1.50 2.05 1.50 2.05 1.50 2.05 1.51 2.05 1.05 1.05 1.05 1.05 1.05 1.05 1.05 1	7. ago 253 257 1 1 ago 253 257 1 1 ago 253 257 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	High: 151,77 w 59.33 d 70 197.84 70 205.40 144 205.40 24 220.34 24 220.34 25 26 27 27 13 25:20 27 13 25:20 27 13 25:20 27 27 27 27 27 27 27 27 27 27 27 27 27 2	115.33 15/01/7 2 week 1
Up to 5 years (2) Over 5 years (3) All stocks (11) All stocks (11) T Flued Interest over 5 years (6) All stocks (11) T Flued Interest over 5 years (6) T Flued Interest over 5 years (10) T Flued Interest over 6 years (10) T Flued Interest over 6 years (10) T Flued Interest over 6 years (10) T Flued Interest over 7 years (10) T Flued Interest T Flue	22 24 24 24 24 25 25 277 350 51 534	5.40 (5.18 (5.18 (5.18) (5.18) (5.18) (5.18) (5.18) (6.18)	0.1 0.2 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	225.27 247.23 243.13 243.19 100.88 112.93 11998. Government 1988. \$5 1998. 100.88 100.	14 27 12 12 12 12 12 12 12 12 12 12 12 12 12	3.35  0.46 1.49 1.31 1.31 1.49 1.30 1.39 1.71 1.39 1.71 1.39 1.72 1.30 1.72 1.30 1.72 1.30 1.72 1.30 1.72 1.30 1.72 1.30 1.72 1.30 1.30 1.30 1.30 1.30 1.30 1.30 1.30	\$.92 5.96 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.56 5.33 5.34 5.34 5.34 5.34 5.34 5.34 5.34	Up to Over 15 Hgb: 1 1984	Nov 2   22   5 yrs   2.2   5 yrs   2.2   5 yrs   2.2   5 yrs   2.2   1% and over. † Ra   1% and over. †	4.50 6 bolistics 5% - 23 Nov 20 1 2 2.25 2 2.25 6 pick yet floor 21 152.71 113.12 113.25 122.85 113.15 110.15 104.55 112.25 113.25 122.85 112.35 112.	10 23 152 23 and interest 15 25 25 25 25 25 25 25 25 25 25 25 25 25	lion 19 153.09 153.09 160 160 160 160 160 160 160 160 160 160	Inflation   1	n 10% - 17 1 150 1 150 2 105 1 150 2 105 1 150 2 105 2 10	1. ago 2.53 2.57 2.57 2.57 2.57 2.57 2.57 2.57 2.57	High: 151.77 151.77 151.77 151.77 151.27 152.33 160 171.26 171.26	2 week 2 week 3 123 5 185 7 783 7 190 8 187 8 194 8 19
Up to 5 years (2) Over 5 years (3) All stocks (11) susper gross restemption ( T Fixed Interest over 5 years (3)  All stocks (11)  T Fixed Interest over 5 years (3)  T Fixed Interest over 5 years (10)  T Fixed Interest over 5 years (20)  T Fixed I	224 244 245 are : 110 dict.   Nov 23 112 47 199. All national 15/11 44 199. All national 15/11 49 199.	55.40 18.18 19.83 19.83 19.85	0.1 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	22 225. 27 247. 23 243. 243. 243. 243. 243. 243. 243. 243.	14 27 22 10 10 10 10 10 10 10 10 10 10 10 10 10	3.35  0.46 1.49 1.31 1.31 1.31 1.39 1.39 1.30 1.39 1.30 1.39 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.30 1.39 1.39 1.30 1.39 1.39 1.30 1.39 1.39 1.39 1.39 1.39 1.39 1.39 1.39	\$.92 \$.95 \$.93 \$.94 \$.104 \$.105 \$.10	Up to Oper 1	Pice £ + g -  124.505 + 1966  Pice £ + g -  124.505 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.7186 + 1337	4.50 6 horizolou 5% - 23 Nov 20 1 22 2.25 2 2.25 4 plate yet four 21 152.11 18 KNOV/75. Find 125.15 118.11 13.25 122.87 110.53 106.12 119.54 107.42 110.53 125.05 119.54 112.05 112.55 1	1. 20 1. 27 3. 18 10 date. 152 23 and behave: 1 2 lage: 20 2 lage: 10 2 lage: 10	No. 19 193.08 107.09 107.09 108.09 10	Inflation   Infl	n 10% - 100 1 1.50 1.50 1.50 1.50 1.50 1.70 1.70 1.70 1.70 1.70 1.70 1.70 1.7	7. ago 2.53 2.57 131.63	High: 151,77 151	2 week 2 week 9 187 7 190 3 123 6 161 174 1 194 1
Up by 5 years (2) Over 5 years (3) All stocks (11) susper gross reciseration ( T Florad Interest over 5 years (3)  All stocks (11)  T Florad Interest over 5 years (3)  T Florad Interest over 5 years (10)  T Florad Interest over 5 yea	224 244 245 are : 110 dict   Nov 23 112 47 1190 All regions 115 11 14 14 15 15 15 15 15 15 15 15 15 15 15 15 15	55.40 18.18 19.83 19.83 19.85	0.1 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	225.27 247.23 243.39 24	14 27 22 22 22 22 24 25 25 25 25 25 25 25 25 25 25 25 25 25	3.35  0.46 1.49 1.31 1.31 1.32 1.39 1.00.09 1.32 1.02 1.02 1.02 1.02 1.02 1.02 1.02 1.0	2.0 5.92 5.95 5.33 5.53 6.33 6.33 6.33 6.33 6.33 6.3	Up to Over 15 Hgb: 1 1987 12 18 18 18 18 18 18 18 18 18 18 18 18 18	Plane I + 9 -  124,5005 + 1,905 131,7562 + 1,925 131,7562 + 1,925 131,7562 + 1,925 121,7562 + 1,925 124,7772 + 1,724 125,5016 + 2,927 117,1563 + 1,926 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,	4.50 6 belleting 5% - 23 Nov 20 1 2 2.25 2 2.25 4 plate yet from 152.71 11 153.55 122.85 110.51 110.	N. ago  3.27 3.18 to date.  152.23 sed beloves: 1 2-lape 19: 2-lape 19: 2-lape 19: 2-lape 19: 2-lape 19: 2-lape 29: 2-lape 39: 2-lap	Mary 19  183,0	Inflation   Infl	n 10% - 100 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7. ago 2.53 2.57 14 spp 2.53 2.57 15 spp 131.63 131	High: 151.77 151.77 151.23 00 197.89 170 205.40 170 197.89 170 197.89 170 205.40 171.25 171.25 171.25 171.25 171.25	2 week 9 122 week 9 127 7 793 3 120 5 164 6 161 5 165 5 165 5 166 6 161 6 161 7 168 7 168 8 169 8 169
Up to 5 years (2) Up to 5 years (2) Over 5 years (3) All stocks (11) sumply genus redevention ( T Fixed Interest over 5 years (1) T Fixed Interest over 6 years (1) T Fixed Inte	224 24 24 24 24 24 24 24 24 24 24 24 24	55.40 88.18 83.83 85.00 81.12.40 80.30 1112.40 100.30 100.	0.1 0.3 0.1 0.1 11.2 85 event with the service of Flood into the servi	225.25 27 247.33 243.30 243.30 243.30 112.93 199.5. General 199.5. Services 199.5 199.5. Services 199.5 199.5 100 199.90 100 199	14 27 22 27 05-74 May 17 112-3	3.35  0.46 1.49 1.31 1.31 1.31 1.32 1.39 1.30 1.30 1.30 1.30 1.30 1.30 1.30 1.30	\$.92 \$.95 \$.93 \$.94 \$.104 \$.125 \$.12	Up to Oper 1 1987 1981 1987 1981 1987 1981 1987 1981 1981	Plane I + 9 -  124,5005 + 1,905 131,7562 + 1,925 131,7562 + 1,925 131,7562 + 1,925 121,7562 + 1,925 124,7772 + 1,724 125,5016 + 2,927 117,1563 + 1,926 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 124,7772 + 1,724 125,5016 + 2,927 117,7562 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 125,503 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,925 140,762 + 2,	4.50 6 befielden 5% - 23 Nov 20 1 2 2.25 2 2.25 2 2.25 4 plate yet fear 152.11 14 (0.307/75). Fig. 12.25 111.25 112.25 11	1. 20 3.27 3.18 to date. 152.23 and beloved: 1 21-per 19 21-per 19 21	Mary 19  183,0	Inflation   Infl	n 10% - 100 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7. ago 2.53 2.57 14 spp 2.53 2.57 15 spp 131.63 131	High: 151.77 151.77 151.23 00 197.89 170 205.40 170 197.89 170 197.89 170 205.40 171.25 171.25 171.25 171.25 171.25	2 week 9 122 week 9 127 7 793 3 120 5 164 6 161 5 165 5 165 5 166 6 161 6 161 7 168 7 168 8 169 8 169
Up to 5 years (2) Up to 5 years (2) Over 5 years (3) All stacks (11) seepe gene redevelors (1) Fix of the stacks (11) Fixed Interest over 5 years (1) Fix of the stacks (11) Fix of the stacks (11) Fix of the stacks (11) Fix of the stacks (12) Fix of the stacks (12) Fix of the stacks (13) All stacks (13	24 24 24 24 24 24 24 24 24 24 24 24 24 2	55.40 88.18 83.83 85.40 112.40 112.40 110.30	0.1 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	22 225. 27 247. 23 243. 243. 243. 243. 243. 243. 243. 243.	14 27 12 12 12 12 12 12 12 12 12 12 12 12 12	3.35  0.46 1.49 1.31 1.31 1.31 1.32 1.33 1.34 1.39 1.34 1.39 1.39 1.39 1.39 1.39 1.39 1.39 1.39	\$.92 \$.95 \$.95 \$.93 \$.94 \$.104 \$.105	Up to Deer 1981 1981 1981 1981 1981 1981 1981 198	Pice £ + g -  124.505 + 1966  Pice £ + g -  124.505 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.502 + 1966  131.7188 + 1337  117.8852 + 2106  122.6772 + 2532  106.6852 + 1664  128.6753 + 0.076  132.504 + 2592  106.6852 + 1684  128.6753 + 0.076  132.503 + 0.076  132.504 + 2.087  132.503 + 0.076  132.503 + 0.076  132.503 + 0.076  132.503 + 0.076	4.50 6 befielden 5% - 23 Nov 20 1 22 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	More 19 183.09 afrecision in the control of the con	Inflation   1	n 10% - 100 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7. ago 2.53 2.57 14 spp 2.53 2.57 15 spp 131.63 131	High: 151.77 151.77 151.23 00 197.89 170 205.40 170 197.89 170 197.89 170 205.40 171.25 171.25 171.25 171.25 171.25	2 week 9 122 week 9 127 7 793 3 120 5 164 6 161 5 165 5 165 5 166 6 161 6 161 7 168 7 168 8 169 8 169
Up to 5 years (2) Over 5 years (3) All stocks (11) susper gross reciseration (1) T Flood Interest over 5 years (3) All stocks (11) T Flood Interest over 5 years (3) T Flood Interest over 5 years (4) T Flood Int	22 24 24 24 24 24 24 24 24 24 24 24 24 2	55.40 18.18 19.83	0.1 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	225.2 27 247.3 30 243.1 31 243.1 31 12.83 1980. Government 1988. St. 1 1980. Government 19	14 27 12 12 12 12 12 12 12 12 12 12 12 12 12	3.35  0.46  1.49  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.31  1.32	\$.92 \$.95 \$.93 \$.94-104 12.59 \$1-55	Up to Oper 1 1987 1981 1981 1981 1981 1981 1981 19	Plant # + sr -  124,5905 + 1,995 121,795 + 1,995 121,795 + 1,995 121,795 + 1,995 121,795 + 1,995 121,795 + 1,995 121,795 + 1,995 124,477 + 1,124 125,995 + 1,995 124,477 + 1,124 125,995 + 1,995 124,477 + 1,124 125,995 + 1,995 124,477 + 1,124 125,995 + 1,995 124,477 + 1,124 125,995 + 1,995 124,477 + 1,124 125,995 + 1,995 124,477 + 1,124 125,995 + 1,995 136,787 + 1,995 140,783 + 1,9	4.50 6 belleting 5% - 23 Nov 20 1 2 2.25 2 2	1. 20 3.27 3.18 to date. 152.23 and beloved: 1 21-per 19 21-per 19 21	More 19 183.09 afrecision in the control of the con	Indiadion   23   Mor   13   Mor   13   Mor   14   Mor   15   Mor   16   Mor	n 10% - 100 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1.50 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7. ago 2.53 2.57 14 spp 2.53 2.57 15 spp 131.63 131	High: 151.77 151.77 151.23 00 197.89 170 205.40 170 197.89 170 197.89 170 205.40 171.25 171.25 171.25 171.25 171.25	2 week 2 week 9 187 7 793 3 182 3 184 5 161 5 161
Up to 5 years (2)	224 244 245 are:  India:  Indi	55.40 18.18 19.83	0.1 0.2 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	22 225. 27 247. 23 243. 23 243. 24 25. 25 243. 25 243. 26 243. 27 243. 28 243. 29 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243. 20 243.	14 27 17 18 18 18 18 18 18 18 18 18 18 18 18 18	3.35  0.46 1.49 1.31 1.31 1.31 1.32 1.33 1.34 1.34 1.35 1.35 1.35 1.35 1.35 1.35 1.35 1.35	\$.92 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95	Up by Park High 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Pice 2 + g -  124.5805 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 131.5825 + 1986 132.6871 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1984 123.6771 + 1985 130.7832 + 1985	4.50 6 befielden 5% - 23 Nov 20 1 22 2.25 2 2.25 2 2.25 4 plate yet fear 152.11 18 KNAU/75. F 162.11 18 KNAU/75. F	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	liter 19 153.06 liter 19 153.0	Inflation   1	n 10% - 120 ) 1.50   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   2.05   1.50   1.	7. ago 2.53 2.57 14 spp 2.53 2.57 15 spp 131.63 131	High:  151,77  W 59.33 d  7 - Aligh  197,840  19	115.3 15477 2 week 1
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Up to 5 years (2)	22 24 24 24 25 24 26 25 25 25 25 25 25 25 25 25 25 25 25 25	5.40 8.18 8.18 8.18 8.19 8.19 8.19 8.19 8.19	0.13 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.	22 225. 27 247. 23 243. 243. 243. 243. 243. 243. 243. 243.	14 27 22 15 76 76 76 76 76 76 76 76 76 76 76 76 76	3.35  0.46 1.49 1.31 1.31 1.31 1.49 1.31 1.32 1.32 1.32 1.32 1.32 1.32 1.32	5.92 5.95 5.93 5.93 6.5 6.93 6.0 6.00 6.0 6.00 6.0 6.0 6.0 6.0 6.0 6	Up ber 1984 1984 1984 1984 1984 1984 1984 1984	Fixed Interest 0 003/01/59, for 40 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,536 + 1986 132,632 + 1986 132,632 + 1986 132,632 + 1986 132,632 + 1986 133,6478 + 1986 134,632 + 1986	4.50 6 beliefing 5% - 23 Nov 20 1 2 2.25 2 2	N. ago  3.27 3.18 lo date.  152.23 red between 1 2-2pc 15	liker 19 153.09 153.09 153.09 160 160 160 160 160 160 160 160 160 160	Indiadio   Indiadio	n 10% - 17 1.50 1.50 2.05 1.50 2.05 1.50 2.05 2.05 2.05 2.05 2.05 2.05 2.05 2	1. ago 2.53 2.57 2.57 2.57 2.57 2.57 2.57 2.57 2.57	High: 151.77 151.77 151.77 177 197.83 0 170 205.40	115.33 15/01/7 1 2 187 1 7 193 1 7 193 1 194 1 1
Up to 5 years (2) Over 5 years (3) All stocks (11) suppr gross retemption (1) T Fixed Interests out. Secs. (IRI) TTE interestores to 19 als 100; Edwarder Sec. UK GILTS I  Notes  Notes To 12-by 1990	224 24 24 24 24 24 24 24 24 24 24 24 24	5.40 8.18 8.18 8.18 8.18 8.18 8.18 8.18 8.1	0.13 0.13 0.13 0.14 0.15 0.15 0.15 0.15 0.15 0.15 0.15 0.15	225.25 27 247.33 243.30	14 27 22 27 07-74 14 27 22 27 27 07-74 14 27 22 27 27 27 27 27 27 27 27 27 27 27	3.35  0.46 1.49 1.31 1.31 1.31 1.31 1.31 1.31 1.31 1.3	\$.92 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95	Up to the time of time of the time of time	Plant   + g - 124   124   125	4.50 6 belleting 5% - 23 Nov 20 1 2 2.25 2 2.25 8 plate yet from 152.71 11 11 11 11 11 11 11 11 11 11 11 11 1	No. 1800  3.27 3.18  to date.  152.23  to date.  152.23  to date.  152.23  to date.  152.25  to date.	iker 19 153.09 153.09 153.09 160 160 1777 1777 1777 1777 1777 1777 1	India Cio   Indi	n 10% - 17 1.50 1.50 2.05 1.50 2.05 1.50 2.05 2.05 2.05 2.05 2.05 2.05 2.05 2	7. ago 2.53 2.57 15 sp 313.63	Fight 151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77  151.77	115.33 15/01/77 15 15/01/77 15 15/01/77 15 15/01/77 15 15/01/77 15 15/01/77 15 15/01/77 15/01
Up to 5 years (2)	224 24 24 24 24 24 24 24 24 24 24 24 24	5.40 8.18 8.18 8.18 8.18 8.18 8.18 8.18 8.1	0.13	225.2 27 247.3 29 243.3 20 243.3 20 243.3 20 243.3 20 243.3 20 243.3 20 243	14 27 22 14 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	3.35  0.46 1.49 1.39 1.31 1.49 1.39 1.49 1.49 1.49 1.49 1.49 1.49 1.49 1.4	\$.925 5.95 5.93 5.93 6.00 10.0	1	Fixed Interest 0 003/01/59, for 40 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 132,526 + 192,526 132,526 + 192,526 132,526 + 192,526 132,526 + 192,526 132,526 + 192,526 132,627 + 192,526 132,627 + 192,526 132,627 + 192,5	4.50 6 beliefing 5% - 23 Nov 20 1 2 2.25 2 2	More and the service of the service	liker 19 153.09 153.09 153.09 163.09	Indiadio   Indiadio	n 10% - 17 1.50 1.50 2.05  by 17 2.05  by 187 2.0	1. ago 2.53 2.57 131.63 2.59 131.63 1	High:  151.77  151.77  151.77  151.77  151.70  152.50  152.50  152.50  153.50  153.50  154.50	115.3 15/01/7 2 week 1 120 2 week 1 120 2 week 1 120 3 120 4 120 5 165 5 165 5 165 5 165 6 161 6 161 6 161 6 161 6 161 6 161 7 Constant
### Spears (2)  Over 5 years (3)  All stocks (11)  ***Thread Interest  ***Thread Inter	22424  Market 1571	55.40 88.18 81.18 85.20 86.20	0.13	225.27 247.23 243.39 24	14 27 2 2 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2	3.35  0.46 1.49 1.31 1.31 1.31 1.31 1.39 1.31 1.31 1.3	\$.92 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95 \$.95	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Fixed Interest 0 003/01/59, for 40 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 131,525 + 1986 132,526 + 192,526 132,526 + 192,526 132,526 + 192,526 132,526 + 192,526 132,526 + 192,526 132,627 + 192,526 132,627 + 192,526 132,627 + 192,5	4.50 6 belleting 5% - 23 Nov 20 1 2 2 2.55 2 2 2.55 2 pink yet tear 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	No. ago  3.27 3.18 to date.  152.23 and belove: 152.23 and belove: 122.25 22.25 and belove: 122.25 22.	illow 19 183.09	Indiadio   Indiadio	n 10% - 10% - 10 10% - 10 10% - 10 10% - 10 10% - 10 10% - 10 10% - 10 10%	1. ago 2.53 2.57 131.63 2.53 131.63 1	High:  151.77  151.77  151.77  151.77  151.75  170 205.40  171 205	115.33 115.33 115.35
Up to 5 years (2)	224 24 24 24 24 24 24 24 24 24 24 24 24	5.40 8.18 8.18 8.18 8.19 8.19 8.19 8.19 8.19	0.13 down Course of Find the Cou	225.2 27 247.3 29 243.3 20 243	14/27/2 PK 05-74  May 17 12-37 cm 05-74  May 17 17 17 17 17 17 17 17 17 17 17 17 17	3.35  0.46 1.49 1.31 1.31 1.49 1.39 1.31 1.49 1.31 1.49 1.49 1.49 1.49 1.49 1.49 1.49 1.4	\$.925 5.95 5.93 5.95 10 10 10 10 10 10 10 10 10 10 10 10 10	1	Place E + 9 - 124,5005 + 1,905 121,7352 + 1,905 121,7352 + 1,905 121,7352 + 1,925 121,7352 + 1,925 124,7772 + 1,724 125,9016 + 1,935 124,7772 + 1,724 125,9016 + 2,937 117,1980 + 1,936 124,7772 + 1,724 125,9016 + 2,937 117,1980 + 1,935 124,7772 + 1,724 125,9016 + 2,935 124,7772 + 1,724 125,9016 + 2,935 140,7823 + 0,935 140,7823 + 0,935 140,7823 + 0,935 144,6982 + 1,982 144,6982 - 1,982 144,6982 - 1,982 144,6982 - 1,982 144,6982 - 1,982 144,6982 - 1,982 144,6982 - 1,982 144,6982 - 1,982 158,5927 - 1,983	4.50 6 beliefing 5% - 23 Nov 20 1 2 2.25 2 2	More 25  3.27 3.18  to date.  152.23  red beloves: 1 2-lage 29 2-lage 29 2-lage 19 2-l	ikor 19 193.09 1	Indiadio   Indiadio	n 10% - 17 1.50 1.50 2.05  1.50 2.05  1.50 2.05  1.50 2.05  1.50 2.05  1.50 2.05  1.50 2.05  1.50 2.05  1.50 2.05 2.05 2.05 2.05 2.05 2.05 2.05 2	1. 1 200 2.53 2.57 2.57 2.57 2.57 2.57 2.57 2.57 2.57	Fight 151.77 (151.77)	115.33 117.22 11



# Bank merger talk pushes up dollar

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A wave of equity market exuberance prompted by merger speculation pushed the dollar higher against the D-Mark yesterday, with sterling valiantly trying to keep

Most of the limelight was taken by firming news of a planned takeover of US finance house Bankers' Trust by Deutsche Bank

The possibility of multibillion dollar inflows in otherwise thin and uninspired markets helped the dollar at one stage to a two-month high against the D-Mark. The dollar also received

some support from renewed concern about a US attack implications for the foreign on Iraq and an apparent case of pneumonia suffered by Boris Yeltsin, the Russian

The US currency finished in London trading yesterday at DM1.704, higher than its

close of DM1.689 at the end exchange markets of last week. With Japanese markets closed for a public holiday there was little action in dollar-yen, the pair finishing little changed at

Although sterling also rose against the DMark, finishing higher at DM2.817, it could not quite keep pace with the surging dollar, against which it finished at \$1.653, down from \$1.657 on Friday.

■ Of the various factors supporting the dollar yesterday, takeover speculation attracted most attention in

the corrency markets. The myriad of ways that international mergers can be financed means such bids do not necessarily have direct

POUND IN NEW YORK

1.6570 1.8544 1.8505 1.6379 1.6565 1.6540 1.6500 1.6375

19,7192 19,7617 57,8060 57,9456 10,6559 10,683 8,5120 8,5428 9,3937 2,805 2,8014 2,805 1,1252 1,1309 277,275 2781,78 57,8050 57,945 3,1592 3,1663 12,3374 12,385 226,481 288,247 237,710 228,009 13,3351 13,350 2,3084 2,3114

2.5894 12.7396 69.7850 12325.80

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19.5333 57.8429 10.8442 8.494 9.3707 2.7947 477.513 1.1252 2767.57 57.8429 12.4215 288.763 237.87 13.2926 2.2914

19.8970 58.3226 19.7510 8-3960 8-3960 2-8236 474-227 1.1971 279.78 3.1884 12.4448 280.011 240.011 13.4744 2.3348

But the news helped a general wave of equity market itself could remove the need for further interest rate cuts

by the Federal Reserve and hence strengthen the dollar. The dollar D-Mark rate correlates well with the performance of US equities. Paul Meggyesi, currency strategist at Deutsche Bank, said that while the merger

talk involving his employer

had played a part in the day's gains for the dollar. there were plenty of other reasons to take a bullish view of the US currency. "The flurry of activity in the dollar has not come out of the blue," said Mr Meggyesi. "Better news for the

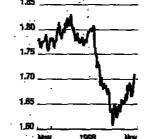
and a return of risk appetite has made it easier for the US to fund its current account

in fact more equity pur-

chase-related flows had gone

19.3023 58.5341 10.4932 8.348 9.1959 2.7422 480.146 1.1049 56.5841 3.0906 12.4429 281.556 13.0717 2.2199

Against the D-Mark (DM per S)



from the US to Europe over the past year than the other way. "For obvious reasons, the financial services sector is something of an excep-

He thought that the rise in sterling was "a bit surpris-ing" and rather harder to justify in terms of fundamentals. "Eighty or ninety per cent of the rise of ster-

ling against the D-Mark is

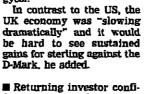
11,9822 35,1800 6,479 5,1840 1,7044 285,955 1,4577 1687,50 35,1800 1,9216 7,4933 174,905 1,4050 1,8537 1,4050 1,8537 0,71916

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DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Mark rise," said Mr Meg-



dence also beloed emerging market currencies yesterday, three senior Brazilian politicians accused of corruption. "With Japan on holiday,

the market was looking for

something to give it direc-tion, and it found the rise in the Dow," said Tim Fox,

| Section | Sect

just coat-tailing the dollar-D- dard Chartered in London. "The markets want to hear good news about emerging markets, and so they will give it credit," said Mr Fox.

The Korean won had a particularly good day, breaking through the SKr1250 level to close 1.5 per cent up against the dollar. "Asia is beginning to settle

down," said Richard Gray, emerging markets analyst at "The effect of past devalu-

ation is benefitting exports and this explains why curmotoring upwards." Mr Gray added that four

successful emerging market bond offerings last week including both eastern Euro pean and Latin American issues, had proved that "the market is now deep enough to take new volume.

"The Brazil news was unfortunate but came against an overwhelming backdrop of good news," he

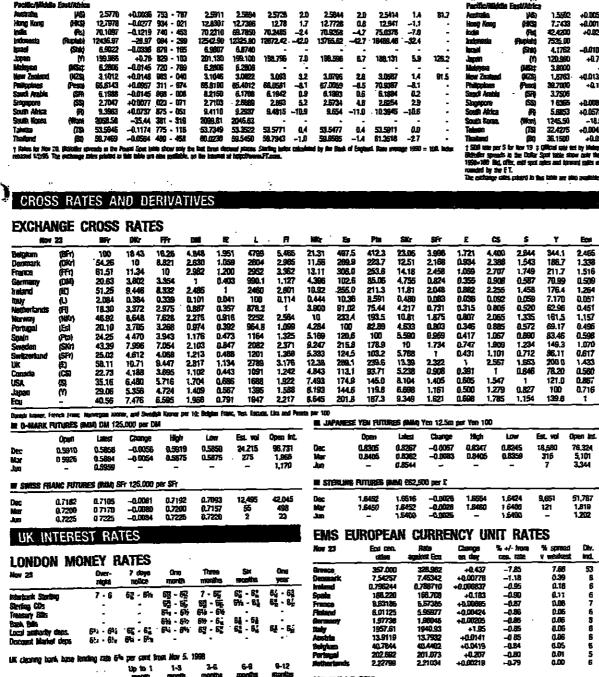
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Jam	96.650	96.710	+0.060	96.710	96 650	1685	75108
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Mar	98.340	98.310	-0.040	98.340	98.240	12682	53167
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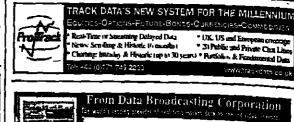
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## Skorpion to be biggest African mine

By Kenneth Gooding, ning Corresponden

The scene was set yesterday for development of the Skorpion zinc mining complex in Namibia, destined to be the biggest zinc producer in Africa and one of the top 10 by output in the world.

Skorpion's annual output of 150,000 tonnes of refined zine should also add about 5 per cent to Namibia's gross domestic product, according to a feasibility study published yesterday.

Shares in Reunion Mining, the London listed company that is earning a 60 per cent share of the project, jumped nearly 30 per cent, or 8p. to 36p after details of the study by Bateman Minerals and audited by Steffen Robertson kirsten - were released.

They showed that, according to the Brook Hunt consultancy, the Skorpion inte-grated mine and refinery should be the lowest-cost producer in the world, with cash operating costs of 23 cents a pound (\$507 a tonne) compared with an industry average of 40 cents. Capital costs are projected at \$279m and total costs, including financing charges, at \$325m.

Reunion was founded in 1989 by geologists, Andrew Woollett, 40, chairman, and his partner Nick Graham, 47, managing director.

Skorpion, situated inside the diamond area known as the "forbidden zone" of Namibia's Skeleton Coast. was discovered in 1976 by a unit of Anglo American Corporation of South Africa.

Anglo completed drilling for the project. and metallurgical test work for several years but failed to release the zinc from the ore. However, after it any systematic exploration learned of Reunion's success of the surrounding area had

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**BASE METALS** 

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Sanyati copper project in

Cape Town

Zimbabwe, Anglo offered a deal. Reunion could earn 60 per cent of the project by spending \$1m and committing to develop the mine. Reunion has worked with Tecnicas Reunidas of Spain, which has 25 years experience of zinc solvent extraction, and Union Minièere of

Belgium, the world's bigges supplier of automated zinc tank-houses, to perfect the zinc extraction process. Mr Woollett said yester-"The exceptional profitability of the Skorpion project greatly increases the means by which we may raise, with the minimum of dilution to shareholders, our share of the development

costs. Options include the introduction of a strategic corporate partner, the sale of a small interest in the project or an off-take agreement with a potential consumer." Skorpion negotiated a low tax (121/2 per cent) and royalty (1.2 per cent) package

At present Skorpion has an expected life of 14 years but Mr Woollett said hardly in treating similar ore at the been done so far.

**Precious Metals continued** 

## GOLD COMEX (100 Troy at; \$7troy at)

# European potato prices rise sharply

sharply in Europe as heavy rain in producing regions has hit supplies from key regions in the UK, the Netherlands and Germany.

UK farm prices for potatoes are around twice those at this time last year, and potato futures on the London International Financial Futures and Options Exchange have more than doubled since late October.

Potato prices have risen in the UK 13,000 hectares of potatoes are still in the ground. Normally they'd have been delivered by now," said the British Potato

Council's Rob Burrows.

"The spread between exfarm prices has widened because of concerns about quality, and prices now vary from 260 to £250 a tonne." According to BPC figures. the average weekly price of potatoes in mid-November

"Poor weather conditions was £122.51 a tonne, com- margins," said Geoff Calder, have made the harvest late. pared with £67.25 at the managing director of PAS same time last year.

Liffe's March potato contract finished at £209 a tonne last week, against £80 a month ago and about £98 at this time last year.

The premium for good quality potatoes is also being felt by potato products manufacturers and retailers. "Higher farm prices are

having a big impact on us. The wet weather is affecting supplies and squeezing our

Grantham, which manufactures own-label potato products for supermarkets.

McCain Foods, the brandname frozen foods producer. also said it expected its margins to be hit by the higher cost of raw materials.

"The whole market has been affected by the heavy rain, and we're being forced to pay more for quality. J. Sainsbury, the UK supermarket chain, said yester-

day. "We're now looking to source potatoes from other areas such as Cyprus." On the futures market,

analysts said the delay in the potato harvest and the lower yields would continue to keep prices high. The rising futures price is

depicting concerns about supplies during the next six months," Liffe said. "Coutract volumes have also risen as producers and wholesalers look for ways to

### Oil falls ahead of **Opec** meeting MARKETS REPORT

By Robert Corzine, Kenneth Gooding and Paul Solman

Oil prices fell ahead of Wednesday's meeting of the Organisation of Petroleum Exporting Countries.

Brent Blend for January delivery was quoted at \$11.44 a barrel in late trading on London's International Petroleum Exchange, down 24 cents on Friday's close. The market consensus is

that Opec is unlikely to cut output further, and will instead focus on tighter compliance with existing cuts. although some producers have been lobbying for additional action to lift prices.

Jumps in London Metal Exchange aluminium and copper stocks put downward pressure on prices. Macquarie Equities suggested the 5,250 tonnes rise in copper stocks was part of up to 50,000 tonnes of Chilean metal expected to arrive in I.MF. warehouses soon.

The increase of 12,600 tonnes in aluminium stocks resulted from present market tightness that had narrowed the premium between spot and three-month prices and made financing deals off the exchange unprofitable.

"Further large deliveries into LME stocks are likely as other deals came to an end, Macquarie suggested

The International Confed eration of European Beet Growers said it would ask growers to cut production to reduce the surplus in world sugar stocks. It lowered its European Union sugar export target to 4m tonnes in 1999/2000, compared with 5m tonnes in 1998/99.

White sugar futures remained weak on the London International Financial Futures and Options Exchange. The March contract was \$244.50 a tonne in late trading, against Friday's

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### Greek pistachio cultivators look to the state for help

With demand far outstripping supply, long-term organisation is needed to help fulfil the crop's potential, writes Kerin Hope

Take a trip to the island of Aegina and you can buy local pistachio nuts on every street corner. But only a fraction of Greece's pistachio production travels farther afield than Athens. Aegina, Greece's best-

known pistachio-growing centre, produces about 1.200 tonnes a year. Some 50 onnes are packaged for sale in duty-free shops at Greece's international airports. Most of the remainder is sold in bulk to wholesalers

from the capital.

Pistachio production in Greece has increased from 6.500 tonnes in 1994 to about 8,000 tonnes this year. The Aegina variety has been transplanted to the Attica region around Athens and to Phthiotida in central Greece. They are also grown on the Ionian island of Lefkada and the Halkidiki peninsula in northern Greece but output cannot meet demand. Bigger disposable incomes

have whetted the Greeks' appetite for pistachios, considered a luxury snack until recently. Greek supermarket chains have started to sell pistachios imported from California and Iran, the world's largest producers.

"There's a much bigger potential for pistachio cultivation in Greece than has been realised. But it has to be organised on a long-term basis," says Anna Chitzanidis, whose grandfather introduced pistachio cultivation to Aegina when he brought trees from Iran at the end of

the 19th century. Greece has about 50,000 stremmata (12,500 acres) of pistachio orchards. Yields range between 150kg and tree produces a commercial crop in alternate years.

However, new growers are discouraged by the time it takes for a pistachio tree to produce. It takes seven years before nuts can be harvested and in some areas trees only come into full production after 12-15 years. Pistachios are prone to diseases and careful cultivation is needed to ensure a high percentage of nuts can be easily opened. On Aegina, where the average orchard covers 10-20 stremmata, a sharp rise in

improving their holdings. The premium paid by wholesalers for pistachios from Aegina, which pushed

**SOFTS** 

costs has made growers

the floor price for producers to Dr1,600 a kg this year, is not enough to offset the rise, according to growers. "Until about 15 vears ago. pistachios were a valuable

cash crop that provided use ful income. Now small growers are barely able to cover their costs," says Costas Papaconstantinou, chairman of the growers' co-operative. Water is scarce and labour

costs have soared. Nuts are still picked by hand before being mechanically dried and packed Pistachio growing on Aegina also faces competition from tourism and a ser-

vices sector that caters for

an increasing number of res-

idents commuting to Athens. Many orchard-owners have become weekend farmers. ar from receiving incentives for increasing cultivation on Aegina, growers say they are penalised. Under a programme to

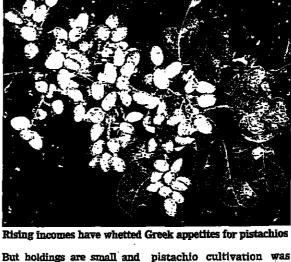
reduce tax evasion, the

island's pistachio orchards

are regarded as indicators of

specific levels of income. "Pistachio cultivation is so much part of the island's tradition people don't think of ers have access to much biguprooting their orchards.

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But holdings are small and fragmented and you only make money if you do all the work yourself," says Costas Papaefstratiou, a retired banker who has cultivated a 40-stremmata orchard for more than 50 years.

"It's much more profitable to sell a piece of land for building than plant a new orchard," he says.

There is little incentive for islanders elsewhere to start growing pistachios. A steady increase in tourism has resulted in islanders earning only 25 per cent of their income from farming.

However, pistachio orchards are gradually expanding in central Greece, where there is no competition from tourism and growger parcels of land. Because

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Meat and Livestock

PILLINE CATTLE CHE (40,0000s; contains)

Growers in the Phthiotida region have cut costs by using mechanical pickers and have ample water. Quality has improved and most can produce crops with only 4-5 per cent closed nuts.

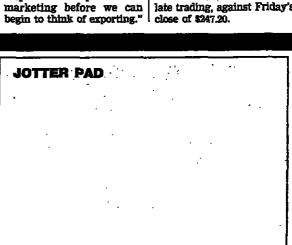
new growers.

included in a three-year

European Union programme,

funding became available for

We're starting to see group of professional pistachio producers in this region. But they need more support," says Dimos Rous-kas, who runs a field station belonging to Greece's National Institute for Agricultural Research. "We have to put in place a standardisation process for the pistachio crop and some professional



LONDON TRADED OPTIONS

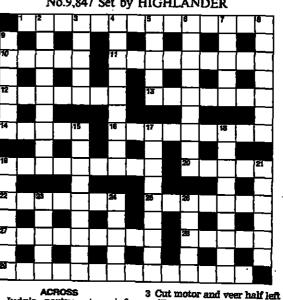
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Total For solutions to today's crossword call 0891 430060. CROSSWORD No.9,847 Set by HIGHLANDER



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**GRAINS AND OIL SEEDS** 

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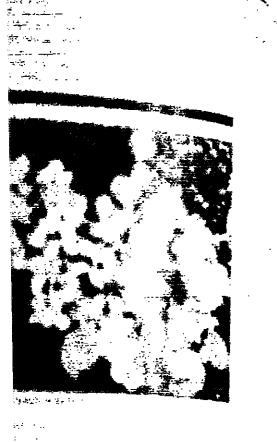
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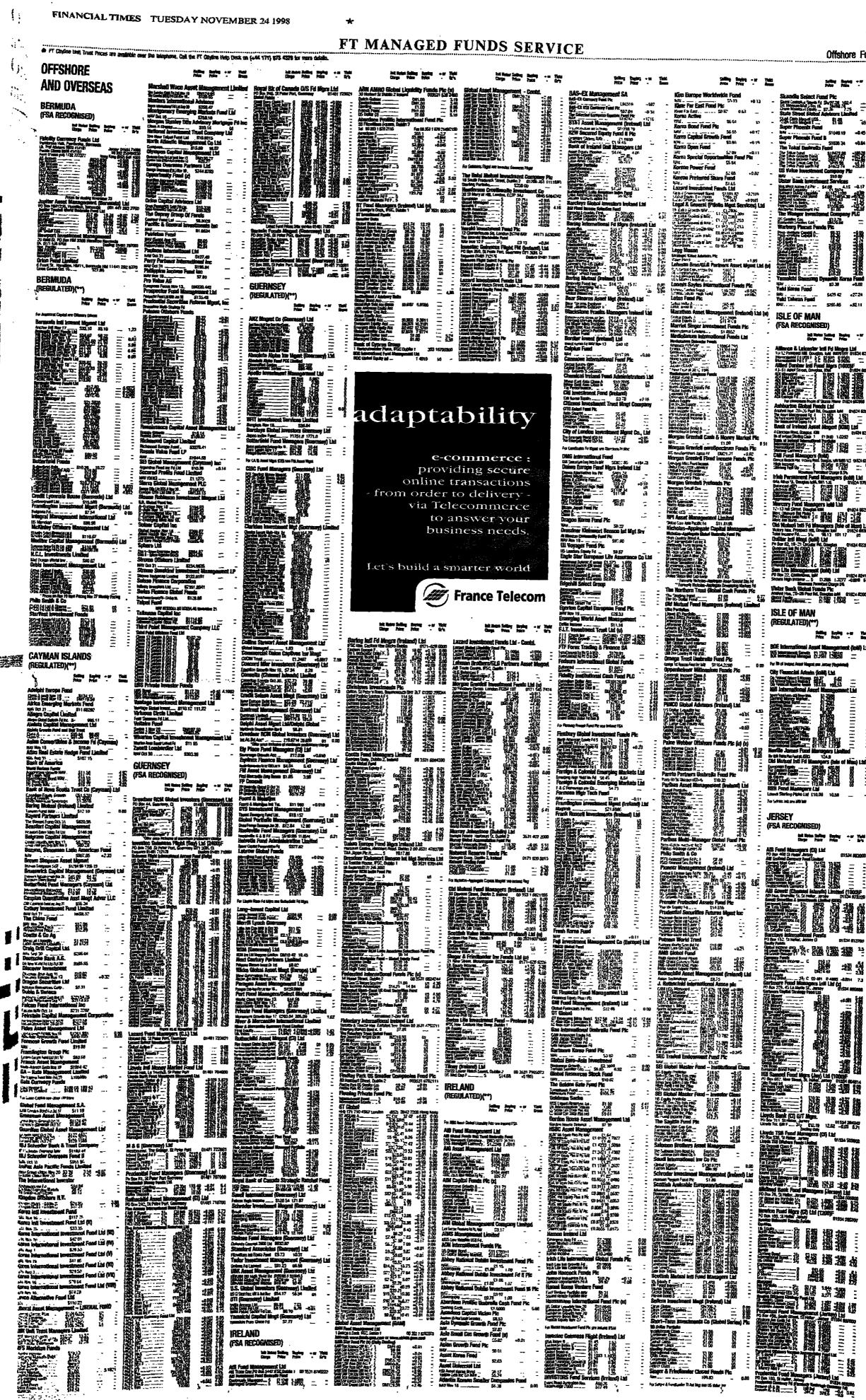
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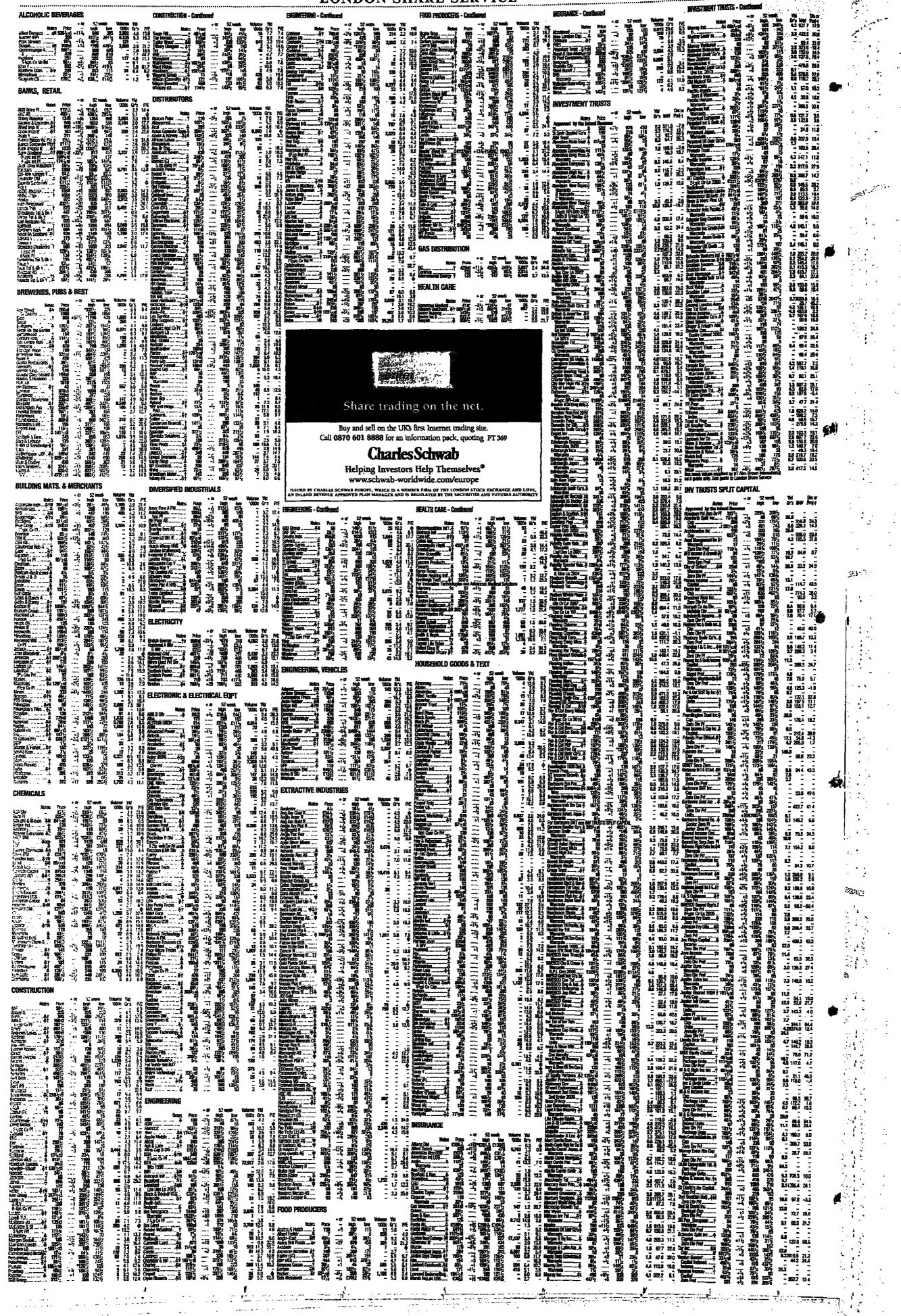
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FINANCIAL TIMES TUESDAY NOVEMBER 24 1998

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### Bid feast launches Footsie on 130-point rise

MARKET REPORT By Philip Coggan, Markets Editor

There is little that the UK stock market enjoys more than a Juicy bid story and investors were able to tuck into a rare feast yesterday.

Not only did Guardian Royal Exchange, long considering a number of offers but two of the mar- Bertelsmann, the German companies. BTR and Siebe, unveiled a link-up.

bid talk outside the UK as The FTSE 100 index duly well, with Deutsche Bank of enjoyed its third successive Germany linking up with Bankers Trust of the US and two US high-tech companies. America Online and Netscape in talks.

All this gave the usual lift to equity markets, as not only did shares in the companies concerned forge ahead but traders searched regarded as a takeover tar- around for the next potential get, announce that it was raft of targets. The only bid disappointment came when ket's biggest engineering media group, dismissed talk of a move for BMI - the latter had been driven up by speculation on Friday.

session of three-digit gains, closing up 180.9 at 5,848.4. the three best performers in the blue-chip index. The UK market's strength

was broadly in line with other European markets, with the Dax in Frankfurt up 2.3 per cent and the Swiss market 2.8 per cent. Wall Street was also supportive, with the Dow Jones Industrial Average up more than 80 points, and within 100 points of its all-time closing high, by the time London finished trading.

chips, the first port of call the help of rate cuts in both for institutions trying to get money into the market, per-BTR, CRE and Siebe were formed better than the medium or smaller stocks. The FTSE 250 index rose 58.2 to 4,901.2 while the FTSE

SmallCap managed a rise of just 6.7 to 2,060.4. The bad corporate profit news that has dogged the market in the last few weeks was again evident, in the shape of warnings from Boosey & Hawkes and Servomex but investors were in no mood to take notice. Footsie has now risen around 1.200 points from the low

Once again, the UK blue recorded on October 5, with ise the relentless rally in the the US and UK.

Bob Semple, the BT Alex

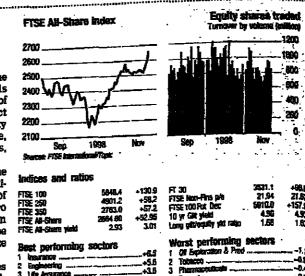
that bids have been a source of support for the UK market throughout the year with £28bn of cash-funded deals announced by the end of September. But he adds that "what worries me is that everyone has become very sanguine at a time when the corporate earnings news for the next few months will not

At Credit Suisse First Boston, Richard Kersley said: "It is becoming hard to rational-

market on fundamentals alone. The tentative signs of Japan getting its act Brown strategist, points out together and the possibility of a UK rate cut before, rather than after. Christmas. hardly seem enough.

"The suspicion is that the expected thin trading conditions in December ahead of the introduction of the euro are concentrating activity in November. This seems to be intensifying a stock squeeze within the market."

Volume was 843.4m shares by the 6pm count, of which 45 per cent was in non-Foot-



### BTR up on Siebe merger

**COMPANIES REPORT** By Martin Brice and Joel Kibazo

The merger with Siebe brought some relief to long-suffering BTR investors as shares in both companies raced ahead after the announcement, although some analysts remained bearish on the outlook for the combined group.

Volume in the two accounted for almost 13 per cent of total market turnover. The real action was in the best performance in the Footsie as they gained 40 per cent or 38 to 133p in remarkable volume of 72m. Earlier this year they stood at 215p.

scramble for BTR stock was powered by a hope that the move by Siebe could trigger a bid from another company. perhaps General Electric or KKR of the US.

At last night's close, BTR shares stood at a slight premium to the 129 at which the Siebe offer valued them. Siebe saw 35m traded, and gained 13 per cent or 28 to

Many analysts took a very favourable view of the deal. Paul Compton at Merrill Lynch said Siebe had struck a good deal because it had bought BTR for a good price,

there were considerable cost with no less than seven leadsavings to be made and ing broking houses linked to logic in combining BTR's components business with unanimity of favourable Siebe's software expertise. opinion. However, many fund managers would seek However, not all took a positive view. One analyst the stock because the new said that although the new company would have an

BTR Siebe would probably outperform its markets. investors may not want to be exposed to those markets at all. Another said: "The fact is, they are only merging because they are in deep trouble. You could argu this deal, and they are eve more overvalued now." Another suggested tha

FT 30 INDEX

£8bn market capitalisation and constitute 1 per cent of the market. Bid speculation swept through the market as dealers tried to unearth the next

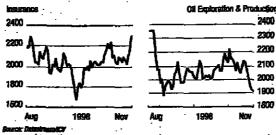
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3434.5	3521.2	3516.7	3495.9	3517.6		3533.5	3547.6	3432.4
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	Nov 23	Nov 20	Nov 19	New 18	Nor 17	Yr ago
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culty burnover (2mit	-	3347.6	3218.3	2653.0	3071.7	2832
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igtal market bergeinst	-	77,807	62,476	55,443	59,653	
otal turnover (2041	-	4168,0	3952.6	3395.2	3711.5	
iotal styrs tracked (mi)#	843.4	1078.5	1059.7	960.8	956.B	
Traclecoint Eurnover (Emb	22.9	20.9	27.0	24.4	21.4	20.
radepoint sins traded(ta)	11.5	9.4	12.3	9.9	6.3	B.
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Best and werst performing FTSE sectors



may lead to an offer for the

Retail group Sears was close to the top of several lists of companies expected to fall prey to a bidder.

Last month the company postponed the demerger of its Freemans mail order business, reported disappointing interim profits and signalled that trading probms would defer recovery in the home shopping division.

Although recent talk that the group had received a takeover approach was dismissed by market specialists, the return of bid rumours yesterday saw the shares advance 12 to 227%n.

However analyst said: 'Anyone looking at a bid for Sears will have had to consider what to do with the Freemans business before making a move. That won't be easy in the current economic climate. Racal Electronics was

another mentioned as possible takeover candidates. The shares rose 21 to 325p on the speculation. Confirmation by Guardian

Royal Exchange that it is in talks with several parties over the sale of all or parts

of the business sent the company shares soaring and in other leading insurance Specialists suggested any

offer for one of the market's long-running bid targets would have to be pitched around the 400p-a-share mark. France's Axa group make an offer for the composite insurer.

Shares in the group tumped 42% or nearly 14 per cent to 350%p, making it one of the best performers in the FTSE 100. Royal & Sun Alliance

the life sector, Legal & General appreciated 40% to 765p and Norwich Union hardened 18% to 460p. Confirmation yesterday by

Deutsche Bank, Germany's largest banking group, that had held talks with the Ger talks to acquire Bankers man group about a month Trust of the US in a \$9.2bn deal were at an advanced stage helped boost banking stocks across Europe. In London, dealers and

investors were busy trying to unearth the next bid target in the sector as talk of consolidation returned. Royal Bank of Scotland was among the best performers in the sector, the shares

appreciating 48 to 938p. SG Securities, which recently turned neutral on the sector. lying business continuing to said to have hurt sentiment.

show "improving standards of profitability".

The broker also favours National Westminster which gained 48 to £11.53 and Bar clays which said it had no demerger plans at present.

The bank made a statement following a weekend press report which said Barclays was considering the demerger of its retail and corporate banking busises to reflect fundamen tal changes going on in the financial services industry.

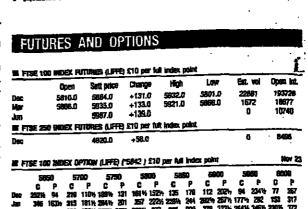
ahead at the start of trading before losing some momen tum after the denial but still finished 79 up at £13.99.

Friday's strong advance in EMI Group proved to be a temporary respite as the shares again tumbled against a firm market trend.

Rumours suggesting News Corp was lining up a bid for the UK music publisher that many regard as ripe for a takeover, made it the bes performing stock at the en-

The weekend brought press reports suggesting Ger gained 281/4 to 523p while in man media giant Bertels mann was considering merger or buying a stake is yesterday denied it was about to make such a move although EMI confirmed it ago to discuss opportunities for co-operation. EMI said n proposal has been made by either company to the othe and it also said no talks have heen held with News Corp.

With investors bracing themselves for a grim set of interim figures today following September's profits warning, the shares surrendered some of Friday's gains to close 27 off at 365p, the worst FTSE 100 performer. Turnover of 18m made continues to favour the Enterprise Oil the busiest stock believing the bank's stock in the FTSE 250. The final figures early next shares fell 10 to 360p, with month will show the under- the softening in the oil price



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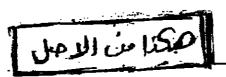
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# STOCK MARKETS

## Merger mania fires bank shares higher

WORLD OVERVIEW

Mega-merger mania gripped equity markets in Europe and the US yesterday, sendurites Michael Maraan

Confirmation that Deutsche Bank was about to fulfil and Zurich all saw hefty surge.

activity in their banking issues as the race got underway to pick the next winner in the merger stakes.

Germany's Dresdner Bank ing already high-flying mar-shot up 7.6 per cent after its kets climbing still further, management board chief said a hig merger was a "very clear option" for his bank. HypoVereinsbank did long-standing speculation even better with a 9.1 per with the takeover of Bankers cent surge. Société Générale Trust of the US sent Euro- put on 5.3 per cent but BNP pean financials higher, was the day's winner in Frankfurt Paris, Amsterdam Paris with a 7.8 per cent

led Hong Kong higher, Microsystems was interested reflecting the powerful performance of financials in London and on Wall Street

demand for the stock. Wall St climbed to within 100 points of July's all-time high at midsession as the Deutsche-BT deal spurred banks and brokerages. Cyber stocks also rallied sharply that President Boris Yeltsin

Confirmation that Deutsche

Bank was in "advanced"

talks with Bankers Trust of

the US sent bank shares in

FRANKFURT steeply higher

and lifted the Xetra Dax

index 113.08 or 2.3 per cent to

It was the first time the

benchmark index had ended

above the 5,000 level in 11

weeks. Volumes were heavy

and at the close the market

was only 12 points short of

the best of the session in

Deutsche Bank, which

touched a high of DM115.50

at one stage, gained DM1.85

to DM109.35 and Dresdner

DM5 to DM71.10. Commerz-

bank added DM1.26 at

DM56.11 and HypoVereins-

bank rose DM11.80 to

DM1.194 and Deutsche Tele-

kom added DM2.19 at

DM49.40 ahead of tomor-

row's full third-quarter

results which are expected

to provide pointers to a solid

full-year statement due mid-

PARIS also saw plenty of

sparkle among bank shares

and at the end of a busy

session the CAC 40 index

BNP took line honours

among banks, gaining FFr31

or 7.8 per cent to FFr429.

Société Générale rose FFr46

to FFr921 and Paribas

improved FFr21.80 to FFr490.

Elsewhere among financials,

Axa added FFr27 at FFr729

on talk that the group is set

to make an offer for GRE in

a bid to significantly expand

its UK insurance operations.

Canal Plus came off

FFr122 or 8.5 per cent to

FFr1.329, hurt by news that

French rival TF1 and Tele-

was up 43.11 at 3,845.81.

BMW rose DM29.00 to

spite of late profit-taking.

5.024.51.

DM140.80.

The news also had an in talks to acquire Netscape impact in Asia where HSBC Communications while Sun in Netscape's business software arm.

Sharp rises were also seen on Friday and with the Deut- in some of Europe's emergsche Bank news fuelling ing markets as enthusiastic investors refused to be discouraged by what, under other circumstances, might have passed for bad news.

Moscow shot up almost 11 per cent, undeterred by news was back in hospital with

European banks

Akzo Nobel. A UK press

report that Akzo Nobel was

about to announce the dis-

posal of its Courtaulds pack-

aging arm sent the chemical

leader's shares up Fl 4.40 to

Fl 81.50. Retailer Ahold

gained Fl 1.30 at Fl 68.90

ahead of today's third-quar-

banks was not lost on the

Dutch sector, ABN Amro

added Fl 1.10 at Fl 40.40 in

11.1m shares traded while

ING, its more diversified

rival, rose FI 4.40 to FI 114.90.

week's gains and after a

number of attempts, the SMI

index broke through tough

resistance around 7,300

points to close the day 196.3

or 2.8 per cent higher at

the spotlight, profiting from

derivatives-linked buying.

CS Group gained SFr18.50 to

SFr243.25 and UBS rose

Insurers also posted gains,

especially Zurich, SFr34

higher at SFr973, and Swiss

Life which put on SFr78 to

Nestle, expected to report

a 6 per cent rise in 10-month

sales tomorrow gained

Alusuisse rose SFr46 to

SFr1,826 as the market

SFr22.50 to SFr442.

SFr50 to SFr3.190.

SFT1,049 .

UBS and CS Group were in

ZURICH extended last

The merger buzz among

ter results statement.

recent low levels did not indicate that foreign investors were beating a path back to Russian equities.

Istanbul was another winner, rising 9.8 per cent as tomorrow's censure vote, which is expected to topple Mesut Yilmaz's minority coalition, looks set to herald a broader centrist coalition. Not everyone was ecstatic

about the outlook for Euro-

Many analysts expected a

merger while others still

believed that Viag would

MILAN ended almost 3 per cent up as banks and tele-

The Mibtel index closed

Telecom Italia was traded

heavily after News Corp of

Australia announced plans

to acquire part of Telecom's

digital broadcasting opera-

tion. Telecom shares climbed

L652 or 4.9 per cent to

BNL jumped L278 or 5.8

share offering had been sev-

Holding companies ended

their recent period of under-

performance. Compart

eral times oversubscribed.

communications companies

take over Alusuisse.

powered ahead.

higher at 22,152.

L13.982.

pneumonia. In truth, how- Goldman Sachs sounded a ever, the market's rise from note of caution as it reduced the weighting of equities in its recommended European asset allocation for private clients to 55 per cent from 60 per cent, and raised cash to 10 per cent from 5 per cent.

The US investment bank expected European equities to have a total return on a 12 month view of around 5 per cent which did not justify the significant overweight position in equities it had

# their slumber.

Trade in shares of Uhis-Dax lifted back above 5,000 bank, Estonia's second biggest bank, was brisk after SE Banken said it planned to take a 32 per cent stake. But Uhisbank's share price hardly budged from the ended L94 or 8.2 per cent EKr24/26 level it attained folhigher at L1,240. lowing two weeks of strong rumours about a possible bid by a foreign bank.

The terms were close to what the market expected, and the market expected the deal to take place," said Sten Sumberg, chief trader at Talinvest Suprema Securities in Tallinn. SE Banken will pay EKr40 per share for 15m Uhisbank shares, to go with the 6m it already holds.

in Riga, Unibanka stock rose about 10 per cent following SE Banken's bid for a 36 per cent stake in the Latvian bank. Analysts said that local investors were relieved Unibanka, Latvia's second largest bank, had

Uhisbank has reported poor third-quarter results. and Latvia's central bank recently said Unibanka's public accounts did not accurately reflect the exposure of its loan portfolio to the Russtan crisis. Unibanka made

found a partner.

large loan loss provisions in view of the impact of the crisis on local companies. In Lithuania, shares of Vil-

niaus bank rose about 30 per cent after SE Banken said it was talking to the bank about a possible strategic investment. Vilniaus Bank shares shored up liquidity on the local stock exchange, with turnover of 2.8m litas last week, the strongest activity in months.

await chill wind Last week's announcement that Sweden's Skandina-A share price (SK/) viska Enskilda Banken will buy stakes in two leading Baltic banks, and is negotia-

**EMERGING MARKET FOCUS** 

Baltic banks

ting with a third, briefly woke Baltic markets from But activity quickly subsided as investors awaited figures detailing the impact of the Russian crisis on Baltic economies.

> The proposed Vilniaus Bank deal with SE Banken has spurred local Vilniaus competitor Hermis Bank to intensify its search for a partner. Investors have begun targeting Hermis stock in the belief the bank

would soon find a suitor. "Hermis is still looking for a quality investor but at this stage they would be more lenient [in their demands] than they were a year ago,' said Mr Sumberg.

issians mourn

thered liberal

Uhisbank, Unibanka and Vilniaus Bank agreed earlier this year to co-operate in their investment banking activities, as a prelude to a possible merger. SE Bank has said, however, that it plans to keep the banks sep-

After a tough time at home, the SE Banken shopping spree in the Baltic market may yet turn out to have been well timed, but for now locals are hoping their economies can weather the chili winds coming from the east.

"We yet have to see how negative the impact of the Russian crisis will be." Mr Sumberg said.

"In that sense, the fact that major Swedish banks have invested in our (Estonian) banks was deffnitely a huge relief for anyone who cares about the macroeconomic situation and banking sector.'

Matej Vipotaik

### **US** stocks climb towards record levels

A wave of optimism initiated by a renewed bout of mergers and acquisitions activity reach of its all-time high in early trading yesterday. By midsession, the S&P

500 index, the broadest range of large-capitalisation stocks. was up 1.7 per cent at 1.183.47, just below its peak of 1.186.75, set in mid-July before the Russian financial crisis precipitated a sharp sell-off. On August 31, the S&P had touched 957.28.

The Nasdaq composite, weighted towards the largest technology companies, railied even more strongly. gaining 44.58, or 2.3 per cent. to reach 1,972.79, close to its record of 2,014.25, also set in mid-July.

The Dow broke above 9,300 than four months and was closing on its all-time high of

Mergers were the main driver, with many deals the market downturn, being finally brought to the marstrength in several different

affected companies were Netscape Communications, which rose \$21, or more than 7 per cent, to \$42 on the back of reports that it was to be acquired by America Online, up \$33, at \$885.

Bankers Trust, the capital plans to link with Deutsche Bank, saw its shares rise

### almost 10 per cent, gaining

\$7.4 to \$85. ers in the US, which brought the Dow Jones announced they were to Industrial Average within merge, both saw rises of

and Provident \$3 12 at \$37 14. group, saw its shares rise 5.4 per cent, gaining \$27 to International, the conglom-

Coltec also gained more than 10 per cent, up \$1% at \$19 a, on the back of the

Away from merger situations, international financial stocks all enjoyed a strong of more than 5 per cent -

Street stride for stride in

Banks staved in favour in ket. These allowed for the wake of recent solid results from the sector. Royal Bank gained C\$3.90 to C\$78.35 and Canadian Imperial pushed on by C\$2.40 to

in demand with BCE up C\$1.20 at C\$55.55 and equipment maker Northern Telecom gaining C\$1.15 to com Italia were in joint venmarkets concern which C\$40.45. Golds, in contrast, ture talks with Australian cents to C\$32.80.

### São Paulo strengthens

SAO PAULO pushed higher from an active Wall Street. in early trading with solid gains by international stock markets offsetting the negative impact of resignations by three senior government nunisters

At midsession, the benchmark Bovespa index was up 141 or 1.7 per cent at 8.672. Telecoms giant Telebrás was in demand with the receipts up 1.7 per cent to R\$112.40. MEXICO CITY took its cue

advancing 95.65 or 2.4 per cent to 4,091.18 on the IPC index at midsession. Telmex rose 50 centavos to 24.95 pesos although brokers said

volumes were light. CARACAS made a nervous start with sentiment held in check ahead of tomorrow's start to the latest Opec gathering. At midsession, the IBC index was off 70.55 or 1.8 per cent at 3.878.28.

Fund. The KSE 100 index

surged 50.39 to 1.039.01 in

volume that rose to 109m.

return to an IMF programme

was the key to vital multilat-

eral funding, as Islamabad

needs to plug a \$5bn gap in

external payments for its

HONG KONG was pro-

pelled sharply higher by a

5.9 per cent surge in HSBC

closed 281.17 up at 10,514.53.

HK\$197.50, accounting for

143.72 points of the blue-chip

index's gain and almost a

HSBC jumped HK\$11 to

\$32bn foreign debt.

HK\$8.6bn turnover.

fuelled activity.

Kong 75 cents to HK\$58.

Analysts said Pakistan's

Unum and Provident, the two largest disability insurabout 10 per cent, with Unum gaining \$4% at \$52%.

AMP, the manufacturing \$47%, on the news that Tyco erate, had launched a bid.

announcement that it was to be acquired by BF Goodrich.

day, with JP Morgan and Citigroup both logging rises Morgan gained \$61 at \$1151 for the first time in more and and Citigroup rose \$2% at \$471... TORONTO matched Wall

early trading, rising 105.94 to 6.628.20 on the 300 composite which had been long index at noon following planned, and delayed during strong gains for bank and technology stocks.

> C\$37.65. Bank of Nova Scotia rose C\$1.30 to C\$35.00. Telecoms shares were also

were dull. Barrick fell 40 media giant, News Corp. AMSTERDAM rose 21.02

or 1.9 per cent to 1,130.85 on awaited news on the outthe AEX index to extend its come of co-operation talks gains to 9.3 per cent in six between the aluminium, straight sessions following a packaging and chemicals strong performance by group and German conglombanks and a good run for erate Viag.

### Johannesburg slips off highs

Shares in Johannesburg ended higher but below their best of the day after negative

1 per cent better at 5,825.3 with financials supplying

### **SOUTH AFRICA**

economic news sparked profit-taking late in the session. The all share index closed

most of the upside drive with a rise of 2.8 per cent at 9.149.6. industrials gained 0.7 per cent to 6,640.2. Golds stayed soft, giving up a further 0.5 per cent to 1.034.4.

### Jakarta jumps despite violence

#### **ASIA PACIFIC** Sharp gains were made in

JAKARTA as overseas investors continued to buy despite further violence at the weekend. The composite index closed up 21.34 at 424.99. almost 20 per cent higher than last Monday's close.

Telekomunikasi Indonesia. the partially privatised telephone utility, reinforced its recent strong performance with a rise of Rp325 or 11.5 and the Hang Seng index per cent to Rp3,150. It third quarter of this year

THE DAY'S C	<u>HANGES</u>
	% Chang
Jakarta	
Karachi	
Bangkok Manila	
Kuala Lumpur	
Hong Kong	+2.8
Singapore	
Sydney	
Talpei	U.7

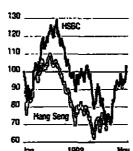
after a Rp1,176.7bn first-half

Indonesia Satellite, the partially privatised operator of international calls. climbed Rp2.075 or 16.8 per cent to Rp14,400.

Investor sentiment seemed unaffected by police reports that 13 people had died in

violence on Sunday. KARACHI shot higher. encouraged by hopes that a of its best days for weeks as lending programme would demand from local institu- tinued to press up against and Metro Pacific 6 centavos be finalised soon with the tions for index-linked shares fresh highs. Commonwealth or 2.9 per cent at 2.12 pesos.

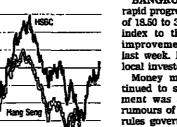
### International Monetary



sent the composite index up 15,61 to 477,17.

quarter of the day's The banking giant tracked Friday's powerful performance of financial stocks in din Ramli gained 9 cents to London and on Wall Street while news that Deutsche Bank was in talks to buy Bankers Trust of the US its debt problems.

Property issues helped to profit-taking late in the sesdrive the market higher. sion to close with the All encouraged by apartment Ordinaries index 44.0 or 12.6 sales at the weekend. Sino per cent higher at 2,747.6. Land, which sold 1,070 out of Turnover remained heavy at 1,268 offered at its Island A\$1.04bn. News Corp pro-Harbourview development, vided the strongest feature, was flat at HK\$3.85 after a adding 51 cents or 4.8 per recent good run. Sun Hung cent at A\$11.21 with dealers Kai Properties added JK\$1.75 citing a rebound from the to HK\$57.25 and Cheung steady selling earlier this month following the media giant's disappointing first- ate. PLDT rose 45 pesos or KUALA LUMPUR had one quarter results. Banks con- 4.3 per cent to 1,085 pesos,



Telecommunications group Technology Resources controlled by businessman Taju-M\$1.71 on expectations that the company would receive government help to tackle

SYDNEY absorbed modest

#### rose 66 cents to A\$21.26 and NAB 31 cents to A\$23.71, BANGKOK made further

rapid progress, adding a gain of 18.50 to 390.43 on the SET index to the 11.4 per cent improvement notched up last week. Both foreign and local investors were active. Money market rates continued to soften, and senti-

ment was also boosted by rumours of an easing of the rules governing the amount of net settlement undertaken by individual brokers.

Property shares made a late surge, ending 15.4 per cent higher on the sector index. In banks Bangkok Bank rose Bt6.50 to Bt58.50 and Thai Farmers Bt5.50 to Bt57.50.

MANILA finished at a fivemonth high as investors continued to take comfort from the strength of the peso.

The composite index ended 80.57 higher at 1.922.26. The exchange has climbed 17.4 per cent since the close on November 10. The market was supported by further speculation that

Philippine Long Distance Telephone, the dominant telecommunications provider, was about announce a deal with Metro Pacific, which is majority owned by First Pacific, the Hong Kong based conglomer-

#### MADRID was held back by fears that a price war could harm Telefónica, the tele-The Ibex-35 index of lead-

ing shares rose 10 to 9,441.9. Telefónica, which accounts for about a fifth of the index's weighting, ended Pta130 or 1.9 per cent lower at Pta6.710.

By contrast, Amper, the telecommunications equipment manufacturer, posted the biggest gain of the day, rising Pta195 or 6.6 per cent to close at Pta3.140. Banks again outpaced the rest of the market. BBV

gained Pta70 or 3.3 per cent to reach Pta2,180, while Santander finished Pta30 or 1.1 per cent higher at **HELSINKI** climbed almost 611 points or 2.8 per cent 2 per cent as Nokia reached

record high and financial stocks benefited from consolidation hopes. The Hex index closed 93.02 higher at 4,814.95, with Nokia ending FM14.10 or 2.8 per cent up at FM510.6.

Merita, the bank, rose FM0.60 or 2.1 per cent to FM29.10, while Sampo and per cent to L5,075 after it Pohiola, the insurers, each emerged that its public jumped more than 5 per cent to finish at FM171 and FM224 respectively.

Written and edited by Jeffrey performance. Compart Brown, Michael Peel and Peter climbed L47 or 3.6 per cent Hall



### People can correspond. Why not banks?

Of course banks can correspond too, but some do it better than others. If you want the right correspondent in Turkey, we suggest you the one which Thomson Bankwatch rated highest among all emerging market banks. The Turkish bank whose high regard in the international financial community generated \$930 million worth of financing in 1997 and \$600 million in the first half of 1998. The bank that has completed several asset-backed securitization programmes with maturities of 5-7 years. The bank that was selected as the "Best Bank in Turkey" by Euromoney for 3 consecutive years.

Then again, who could be a better choice than a bank that handles 14% of Turkey's exports and 7% of Turkey's imports? A bank whose foreign currency business volume totalled \$28 billion in the first 7 months of 1998. In short, the bank with global standards and local strength:

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For further information please contact Mr. Ergun Özen, Executive Vice Pre 63 Biryikdere Caddesi, Maslak 80670 Istanbul/Turkey Tel, Fax: (90-212) 285 40 40 Telex: 27635 gatt-tr bttp://www.gar.antii

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